

Meeting of the

CABINET

Wednesday, 9 March 2011 at 5.30 p.m.

AGENDA – SECTION ONE

VENUE

Committee Room, 1st Floor, Town Hall, Mulberry Place, 5 Clove Crescent, London, E14 2BG

Members:

Mayor Lutfur Rahman (Mayor)	– (Mayor)
Councillor Ohid Ahmed (Deputy Mayor)	– (Deputy Mayor)
Councillor Alibor Choudhury	– (Cabinet Member for Resources)
Councillor Rabina Khan	– (Cabinet Member for Housing)
Councillor Rania Khan	– (Cabinet Member for Regeneration)
Councillor Oliur Rahman	– (Cabinet Member for Children's Services)

[Note: The quorum for this body is 3 Members].

If you require any further information relating to this meeting, would like to request a large print, Braille or audio version of this document, or would like to discuss access arrangements or any other special requirements, please contact:

Angus Taylor, Democratic Services,
Tel: 020 7364 4333, E-mail: angus.taylor@towerhamlets.gov.uk

LONDON BOROUGH OF TOWER HAMLETS

CABINET

WEDNESDAY, 9 MARCH 2011

5.30 p.m.

Public Question and Answer Session

There will be an opportunity (up to 15 minutes) for members of the public to put questions to Cabinet members before the Cabinet commences its consideration of the substantive business set out in the agenda.

Questions can be submitted in advance to the Town Hall or be asked on the evening.

Send any questions to Angus Taylor, Democratic Services, Town Hall, Mulberry Place, Poplar, E14 2BG or email Angus.taylor@towerhamlets.gov.uk by 5pm Thursday, 1st March 2011.

1. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

2. DECLARATIONS OF INTEREST

**PAGE
NUMBER**
1 - 2

**WARD(S)
AFFECTED**

To note any declarations of interest made by Members, including those restricting Members from voting on the questions detailed in Section 106 of the Local Government Finance Act, 1992. See attached note from the Chief Executive.

3. UNRESTRICTED MINUTES

3 - 36

To confirm as a correct record of the proceedings the unrestricted minutes of the ordinary meeting of the Cabinet held on 9th February 2011.

4. PETITIONS

To receive any petitions.

5. OVERVIEW & SCRUTINY COMMITTEE

5.1 Chair's advice of Key Issues or Questions in relation to Unrestricted Business to be considered

To receive any advice of key issues or questions in relation to the unrestricted business of the Cabinet, arising from the meeting of the Overview and Scrutiny Committee held on 7th March 2011.

5.2 Any Unrestricted Decisions "Called in" by the Overview & Scrutiny Committee

(Under provisions of Article 6 Para 6.02 V of the Constitution).

The following item has been "called in" for further consideration by the Overview and Scrutiny Committee at its meeting to be held on 7th March 2011. Should the Overview and Scrutiny Committee, upon consideration, refer the item back to the Cabinet for further consideration Members will receive a copy of the report and the decision/ recommendations of the Overview and Scrutiny Committee at the Cabinet meeting.

(i) Leasehold Policy Review (CAB 080/101).

UNRESTRICTED REPORTS FOR CONSIDERATION

6. A GREAT PLACE TO LIVE

6.1	Cotall Street/ Bartlett Park (CAB 098/101)	37 - 56	East India & Lansbury;
6.2	Commercial Activities in Parks (CAB 099/101)	57 - 64	Limehouse; All Wards;

7. A PROSPEROUS COMMUNITY

Nil items.

8. A SAFE AND SUPPORTIVE COMMUNITY

Nil items.

		PAGE NUMBER	WARD(S) AFFECTED
9.	A HEALTHY COMMUNITY		
	Nil items.		
10.	ONE TOWER HAMLETS		
10 .1	Children's and Adults' Services Reorganisation (CAB 100/101)	65 - 80	All Wards;
10 .2	Strategic Performance and Corporate Budget Monitoring to 31st December 2010 (CAB 101/101)	81 - 204	All Wards;
11.	ANY OTHER UNRESTRICTED BUSINESS CONSIDERED TO BE URGENT		
	To consider any other unrestricted business that the Chair considers to be urgent.		
12.	UNRESTRICTED REPORTS FOR INFORMATION		
12 .1	Exercise of Corporate Directors' Discretions (CAB 102/101)	205 - 210	All Wards;
13.	EXCLUSION OF THE PRESS AND PUBLIC		
	In view of the contents of the remaining items on the agenda, the Committee is recommended to adopt the following motion:		
	“That, under the provisions of Section 100A of the Local Government Act, 1972 as amended by the Local Government (Access to Information) Act, 1985, the Press and Public be excluded from the remainder of the meeting for the consideration of the Section Two business on the grounds that it contains information defined as Exempt in Part 1 of Schedule 12A to the Local Government, Act 1972”.		
	<u>EXEMPT/CONFIDENTIAL SECTION (PINK)</u>		
	The Exempt / Confidential (Pink) Committee papers in the Agenda will contain information, which is commercially, legally or personally sensitive and should not be divulged to third parties. If you do not wish to retain these papers after the meeting, please hand them to the Committee Officer present.		

14. EXEMPT / CONFIDENTIAL MINUTES

To confirm as a correct record of the proceedings the exempt / confidential minutes of the ordinary meeting of the Cabinet held on 9th February 2011.

15. OVERVIEW & SCRUTINY COMMITTEE

15 .1 Chair's advice of Key Issues or Questions in relation to Exempt / Confidential Business to be considered.

Nil items.

15 .2 Any Exempt / Confidential Decisions "Called in" by the Overview & Scrutiny Committee

(Under provisions of Article 6 Para 6.02 V of the Constitution).

Nil items.

EXEMPT / CONFIDENTIAL REPORTS FOR CONSIDERATION

16. A GREAT PLACE TO LIVE

Nil items.

17. A PROSPEROUS COMMUNITY

Nil items.

18. A SAFE AND SUPPORTIVE COMMUNITY

Nil items.

19. A HEALTHY COMMUNITY

Nil items.

20. ONE TOWER HAMLETS

Nil items.

21. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS CONSIDERED TO BE URGENT

To consider any other exempt/ confidential business that the Chair considers to be urgent.

22. EXEMPT / CONFIDENTIAL REPORTS FOR INFORMATION

Nil items.

SCRUTINY PROCESS

The Overview and Scrutiny Committee, at its meeting on **Tuesday 5th April 2011** may scrutinise provisional decisions made in respect of any of the reports attached, if it is "called in" by **five** or more Councillors except where the decision involves a recommendation to full Council.

The deadline for "Call-in" is: Friday 18th March 2011 (5.00 p.m.)

Councillors wishing to "call-in" a provisional decision, or members of the public wishing to submit a deputation request, should contact: **John Williams**
Service Head Democratic Services:
020 7364 4205

Agenda Item 2

DECLARATIONS OF INTERESTS - NOTE FROM THE CHIEF EXECUTIVE

This note is guidance only. Members should consult the Council's Code of Conduct for further details. Note: Only Members can decide if they have an interest therefore they must make their own decision. If in doubt as to the nature of an interest it is advisable to seek advice **prior** to attending at a meeting.

Declaration of interests for Members

Where Members have a personal interest in any business of the authority as described in paragraph 4 of the Council's Code of Conduct (contained in part 5 of the Council's Constitution) then s/he must disclose this personal interest as in accordance with paragraph 5 of the Code. Members must disclose the existence and nature of the interest at the start of the meeting and certainly no later than the commencement of the item or where the interest becomes apparent.

You have a **personal interest** in any business of your authority where it relates to or is likely to affect:

- (a) An interest that you must **register**
- (b) An interest that is not on the register, but where the well-being or financial position of you, members of your family, or people with whom you have a close association, is likely to be affected by the business of your authority more than it would affect the majority of inhabitants of the ward affected by the decision.

Where a personal interest is declared a Member may stay and take part in the debate and decision on that item.

What constitutes a prejudicial interest? - Please refer to paragraph 6 of the adopted Code of Conduct.

Your personal interest will also be a prejudicial interest in a matter if (a), (b) and either (c) or (d) below apply:-

- (a) A member of the public, who knows the relevant facts, would reasonably think that your personal interests are so significant that it is likely to prejudice your judgment of the public interests; AND
- (b) The matter does not fall within one of the exempt categories of decision listed in paragraph 6.2 of the Code; AND EITHER
- (c) The matter affects your financial position or the financial interest of a body with which you are associated; or
- (d) The matter relates to the determination of a licensing or regulatory application

The key points to remember if you have a prejudicial interest in a matter being discussed at a meeting:-

- i. You must declare that you have a prejudicial interest, and the nature of that interest, as soon as that interest becomes apparent to you; and
- ii. You must leave the room for the duration of consideration and decision on the item and not seek to influence the debate or decision unless (iv) below applies; and

- iii. You must not seek to improperly influence a decision in which you have a prejudicial interest.
- iv. If Members of the public are allowed to speak or make representations at the meeting, give evidence or answer questions about the matter, by statutory right or otherwise (e.g. planning or licensing committees), you can declare your prejudicial interest but make representations. However, you must immediately leave the room once you have finished your representations and answered questions (if any). You cannot remain in the meeting or in the public gallery during the debate or decision on the matter.

LONDON BOROUGH OF TOWER HAMLETS

MINUTES OF THE CABINET

HELD AT 5.30 P.M. ON WEDNESDAY, 9 FEBRUARY 2011

**COMMITTEE ROOM, 1ST FLOOR, TOWN HALL, MULBERRY PLACE, 5 CLOVE
CRESCENT, LONDON, E14 2BG**

Members Present:

Mayor Lutfur Rahman (Mayor)	(Mayor)
Councillor Ohid Ahmed (Deputy Mayor)	(Deputy Mayor)
Councillor Alibor Choudhury	(Cabinet Member for Resources)
Councillor Rabina Khan	(Cabinet Member for Housing)
Councillor Rania Khan	(Cabinet Member for Regeneration)
Councillor Oliur Rahman	(Cabinet Member for Children's Services)

Other Councillors Present:

Councillor Craig Aston	
Councillor Stephanie Eaton	(Leader, Liberal Democrat Group)
Councillor David Edgar	
Councillor Zara Davis	
Councillor Judith Gardiner	
Councillor Ann Jackson	(Chair, Overview & Scrutiny Committee)
Councillor Bill Turner	Co-optee Member
Councillor Motin Uz-Zaman	(Chair of Council)
Councillor Kabir Ahmed	
Councillor Abdul Asad	

Others Present:

Officers Present:

Kevan Collins	– (Chief Executive)
Aman Dalvi	– (Corporate Director, Development & Renewal)
Isobel Cattermole	– (Acting Corporate Director, Children, Schools & Families)
Isabella Freeman	– (Assistant Chief Executive - Legal Services, Chief Executive's)
Stephen Halsey	– (Corporate Director Communities, Localities & Culture)
Chris Naylor	– (Corporate Director Resources)

Helen Taylor	– (Acting Corporate Director Adults Health & Wellbeing)
Niall McGowan	– (Regeneration Manager)
Chris Worby	– (Interim Service Head, Regeneration, Development & Renewal)
Mohammed Ahad	– (Scrutiny Policy Officer, Scrutiny & Equalities, Chief Executive's)
Kate Bingham	– (Acting Service Head (Resources) Children Schools & Families)
Jackie Odunoye	– (Service Head Strategy, Innovation and Sustainability, Development & Renewal)
Takki Sulaiman	– (Service Head Communications, Chief Executive's)
Chris Holme	– (Service Head Resources, Development & Renewal)
Paul Leeson	– (Finance Manager, Development & Renewal)
Luke Cully	– (Finance Manager, Communities, Localities & Culture)
Andy Algar	– (Service Head Asset Management, Development & Renewal)
Alan Finch	– (Service Head Corporate Finance, Resources)
Michael Bell	– (Strategic Planning Manager, Strategic Planning, Development & Renewal)
Deborah Cohen	– (Service Head, Commissioning and Strategy, Adults Health and Wellbeing)
Chris Saunders	– (Political Advisor to the Labour Group, Chief Executive's)
Kazim Zaidi	– (Interim Policy Advisor, Chief Executive's)
Ahzaz Chowdhury	– (Political Advisor to Conservative Group, Chief Executive's)
Afazul Hoque	– (Scrutiny Policy Manager, Scrutiny & Equalities, Chief Executive's)
Shazid Miah	– (Political Advisor to the Mayor, Chief Executive's)
John Williams	– (Service Head, Democratic Services, Chief Executive's)
Alan Ingram	– (Democratic Services)

MR L. RAHMAN (MAYOR) IN THE CHAIR

MAYOR'S WELCOME AND OPENING STATEMENT

The Mayor welcomed those present in the public gallery and made an opening statement as follows:

- Yesterday we published our Equality Assessments for the budget proposals. As a result of the Equality Assessments and the feedback we've received from the public, from Members, from Council employees and the unions we have looked again at several issues. And as a result of meetings over the last few days both with those

affected and senior Council officers we have moved to address some of the concerns raised.

- On Homecare we have allocated funding to ensure that the changes take place over a longer period with the in-house service now closing in 2016. This will ensure that the vast majority of losses will come from natural turnover of staff. We are being forced to cut, I wish we weren't, but this proposal ensures that some of our most highly skilled and dedicated workers will continue to serve the community for some years to come.
- Another concern that a lot of people have expressed to us is about Housing Link which provides housing support and advice to mentally ill people. I have promised to look again at the service and we are now proposing to fund transitional arrangements that ensure users are effectively supported through the change.
- There have also been some concerns around the Junior Youth Service, sadly some of it due to deliberate scaremongering. I can assure you that the service is not being cut. The Government is now giving more funding direct to schools and we are adapting the service to respond. Eight schools have already signed up to a new scheme and we have allocated £120,000 to get things up and running.
- With so many decisions needing to be taken so quickly I believe that where we have more time to make decisions we must take it. I know that many Members are pushing for an immediate decision on East End Life. I have already announced a review and am urging Officers to turn this round in a matter of weeks. At this stage I feel that there are savings to be made. These savings will be used to close the significant funding gap the Government is forcing on us in 2012/13 but it is up to officers to advise us what represents best value.
- Another area where Members have raised concerns are proposals for the Mayor's Office and Members' Support. This entire issue has become a distraction when we should be concentrating on vital services. In May, the people of the borough voted overwhelmingly for a Mayor to drive the transformation of services and hold the bureaucracy to account. This need not be to the exclusion of the vital role played by Members. And because we are all in this together I propose that the money set aside for my office be added to that going to Members' Services and that support to the Council's democracy be looked at in the round, with all our needs considered together, outside of the current budget process but no later than the end of June this year.
- I know that the budget is foremost in everyone's minds at the moment but there is a lot of other work going on at the Council. Some of it is made necessary by huge shifts in Government policy which, along with the cuts, are a big burden for all local authorities. But some are part of our own priorities as a Council.
- I am especially pleased to see the Blackwall Reach regeneration will soon be at the tender stage. This will bring a huge uplift to the area as well as thousands of new homes and the long-awaited regeneration of Chrisp Street Market.
- We're also allocating £350,000 to build more affordable homes in the borough which is excellent news, especially in these tough times. Thank you.

ADJOURNMENT

At this juncture the Mayor informed those present that before he and his Cabinet proceeded to consideration of the substantive business set out in the agenda, there would be an opportunity for the public to put questions to himself, the Deputy Mayor and other Members comprising the Cabinet who were present. Accordingly the Mayor **Moved** the following motion for the consideration of the Cabinet and it was:-

Resolved

That the Cabinet adjourn for a short period of some 15 minutes, and that the meeting reconvene thereafter.

The meeting adjourned at 5.40 pm
The meeting reconvened at 5.57 pm

Question & Answer Session

Members of the public sought and were given clarification (or a written response to be provided) in relation to the following points:

- The position of Robin Hood Gardens who had been and were being told that if they had picked the refurbishment option of the Blackwall Reach Regeneration Project they would have lost their secure Council tenancies within the estate boundaries and would have been automatically transferred without a ballot to a new Registered Social Landlord. Clarification was requested as to whether, if they had chosen the refurbishment offer but the Council still intended a stock transfer, tenants would by law have had to be balloted. **(Written response to be made.)**
- Had the reablement programme been designed before the Mayor had taken up office as it was considered to cut across the Council's core value of protecting the most vulnerable and lower paid women staff. Already, budget reductions were creating hardship for pensioners and there should be no staff reductions in this area.
- Assurance was requested that there would be no cuts, job losses or redundancies in the Youth Service (currently 75/76 jobs were at risk), as a huge number of young people could be affected. Would the facilities of the service be available to working parents?
- How quickly would the Robin Hood Gardens/Poplar Mosque regeneration process be commenced?

At this point a petition relating to Housing Link was handed in and the Mayor indicated that this would stand referred to the relevant Officers for attention.

The Mayor then welcomed to the meeting Mr John Ludgate, Deputy Lord Lieutenant to the Borough.

1. APOLOGIES FOR ABSENCE

There were no apologies for absence.

2. DECLARATIONS OF INTEREST

Councillor Ohid Ahmed declared personal interests in the following Agenda items on the basis of the reasons shown:

- Agenda Item 6.1 – “Tower Hamlets Green Grid Strategy” (CAB 079/101). He had been lobbied by Trades Unions representatives as the report contained implications for staffing issues.
- Agenda Item 6.4 – “Chrisp Street Regeneration: update and next steps” (CAB082/101). The report contained recommendations relating to properties located in East India & Lansbury Ward and he was a Ward Councillor for that Ward.
- Agenda Item 10.8 – “Children, Schools and Families Fees & Charges” (CAB093/101). The report contained recommendations relating to school meals and other charges and his daughter attended a school in the Borough.

Councillor Rania Khan declared a personal interest in Agenda Item 6.4 – Chrisp Street Regeneration: update and next steps” (CAB082/101). The declaration of interest was made on the basis that the report contained recommendations relating to properties located in East India and Lansbury Ward and she was a Ward Councillor for that Ward and was a member of Poplar HARCA Board.

3. UNRESTRICTED MINUTES

The Mayor **Moved** and it was: -

Resolved

That the unrestricted minutes of the ordinary meeting of the Cabinet held on 12th January 2011 be approved and signed by the Mayor as a correct record of the proceedings.

4. DEPUTATIONS & PETITIONS

The Mayor indicated that, while no prior notification of a deputation had been received, he was minded to allow two persons to address the meeting on the matter of Blackwall Reach Regeneration Scheme, which was an item on the agenda for the meeting. Accordingly, he **Moved** the following motion for consideration of the Cabinet and it was:-

Resolved

That Council Procedure Rule 7.2 be suspended and the deputation from the Robin Hood Estate residents and the Poplar Mosque be received.

Mr Mohammed Abu Yusuf, Chair of Robin Hood Gardens Tenants' and Residents' Association, addressed the Cabinet indicating that most residents of the estate were happy with the regeneration process due to current overcrowding, lack of amenities and poor living conditions. It was considered essential that the Council press forward with the scheme before any further changes in Government policy restricted progress.

Mr Sirajul Salekin, a member of Poplar Mosque, stated that residents were happy with the Council's proposals and that the current Administration were serious about taking up people's concerns. Residents of Robin Hood Gardens felt that the building was not worth preserving and it was important for additional community facilities, particularly for the school, that the regeneration should go ahead. The Mayor and Cabinet should be bold enough now to proceed without having to undertake further consultation.

In view of disturbances in the public gallery, the Mayor requested that people be respectful in addressing the Cabinet and each other.

Following receipt of the deputation, Councillor Rabina Khan, Cabinet Member for Housing, commented that the scheme was of great importance to local people and it was essential that all residents be satisfied with the proposals.

Variation to Order of Business

The Mayor also indicated that he considered it appropriate that the Order of Business be varied in order that the points raised by the deputation be given consideration during the Cabinet deliberation of the item of business to which the deputation related. Accordingly the Mayor **Moved** the following motion for the consideration of the Cabinet and it was:-

Resolved

1. That the order of business on the agenda be varied to enable Agenda Item 6.3 – "Blackwall Reach Regeneration Procurement and Scheme Development" (CAB 081/101) to be considered as next business.
2. That any outstanding issues raised by the deputation be referred to the Corporate Director Development & Renewal for attention and response in writing within 28 days, in accordance with the Constitution.

(NOTE: Notwithstanding the variation of business, for ease of reference the minutes of the meeting are set out below in the order detailed on the agenda.)

5. OVERVIEW & SCRUTINY COMMITTEE

5.1 Chair's advice of Key Issues or Questions in relation to Unrestricted Business to be considered

The Mayor informed members of the Cabinet that Councillor Ann Jackson, Chair of the Overview and Scrutiny Committee, had **Tabled** a sheet of comments arising from the deliberations of the Overview and Scrutiny Committee held on 8th February 2011, in respect of the unrestricted business contained in the agenda for consideration, a copy of which would be interleaved with the minutes.

Councillor Jackson, Chair of the Overview and Scrutiny Committee, addressed members of the Cabinet:

- Formally thanking Councillor Alibor Choudhury, Cabinet Member for Resources, and Mr Chris Naylor, Corporate Director Resources, for their input to the Committee over the last few months to provide financial advice.
- *Budget Scrutiny*
 - Summarising the deliberations of the Committee regarding General Rate Fund and Capital Programmes Budgets, outlining concerns raised and adding that there would be a proper budget report from a Budget Scrutiny Panel in future:
 - That Equality Impact Assessments, although late, would have a bearing on budget issues. She was glad to hear of likely changes to the proposals, as lower paid women staff were likely to be adversely affected.
 - That the communication strategy for residents on budgetary issues should not be limited to East End Life and needed to take a more complete and robust form.
 - That there should be greater focus on examining the lease for Mulberry Place to achieve savings.
 - That the impact of cuts on front line staff was still perceived as an issue, along with the Government changes to the benefits system.

The Mayor thanked Councillor Jackson for presenting the contribution of the Overview and Scrutiny Committee; and then **Moved** and it was:-

Resolved

1. That the comments/advice of the Overview and Scrutiny Committee be noted, and that this be given consideration during the Cabinet deliberation of the items of business to which the question/advice related.
2. That the order of business on the agenda be varied to enable Agenda Item 10.1 – “General Fund Revenue Budget and Medium Term Financial Plan 2011/2012-2013/2014” (CAB 086/101); Agenda Item 10.2 – “2011/12-2013/14 Capital Programme” (CAB 087/101) and

Agenda Item 10.3 – “Treasury Management Strategy Statement, Minimum Revenue Provision Policy Statement and Annual Investment Strategy 2011/12” (CAB 088/101) to be considered concurrently as next business.

5.2 Any Unrestricted Decisions "Called in" by the Overview & Scrutiny Committee

The Clerk advised that no provisional decisions made by the Cabinet at its meeting held on 12th January 2011, had been referred back to Cabinet by the Overview and Scrutiny Committee for further consideration.

6. A GREAT PLACE TO LIVE

6.1 Tower Hamlets Green Grid Strategy (CAB 079/101)

Councillor Ohid Ahmed declared personal interests in the following Agenda items on the basis of the reasons shown:

- Agenda Item 6.1 – “Tower Hamlets Green Grid Strategy” (CAB 079/101). He had been lobbied by Trades Unions representatives as the report contained implications for staffing issues.

Councillor Rabina Khan, Cabinet Member for Housing, at the request of the Mayor, in introducing the report, summarised the key points contained therein, commenting that it was essential to closely guide and manage an investment of this magnitude.

Councillor Ann Jackson, Chair of the Overview and Scrutiny Committee, speaking with the consent of the Mayor and Cabinet:

- Expressed concern at how the planning process would be managed, particularly given that permission had been given in the past for building on green spaces.
- Commented on the need to ensure that Registered Social Landlords were also made properly aware of the Council's framework needs in that respect.

Councillor Rabina Khan indicated that she would meet Councillor Jackson for further discussions on the matters raised.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

That the Tower Hamlets Green Grid Strategy in Appendix 1 to the report (CAB 079/101) be approved as a strategy that will help guide and manage investment in new and existing open spaces in the borough.

Reasons for Decisions

These are detailed in paragraph 3.1 of the report (CAB 079/101).

Alternative Options Considered

These are detailed in paragraphs 4.1-4.4 of the report (CAB 079/101).

6.2 Leasehold Policy Review (CAB 080/101)

Councillor Rabina Khan, Cabinet Member for Housing, at the request of the Mayor, in introducing the report, summarised the main points contained therein, commenting as follows:-

- The report contained a revised policy to ensure that LBTH household policy complied with law and regulation, reflected the contents of the leases and improved the clarity and transparency of law.
- The new policy promoted efficiency and effectiveness in services delivery and the needs of leaseholders were addressed.
- The policy would provide a positive outcome in tightening up the position regarding sub-letting.
- A final report was awaited that would take account of the draft recommendations of the Beevers and Struthers Audit.

A Conservative Group Member, speaking with the consent of the Mayor and Cabinet, expressed the view that a number of proposals were not liked by leaseholders and should be deferred until the outcome of the Beevers and Struthers report was known. In addition, the Christmas period had reduced the consultation period with leaseholders.

A Labour Group Member, speaking with the consent of the Mayor and Cabinet, indicated that it was extremely important to ensure that the matter of illegal sub-letting was dealt with.

Councillor Rabina Khan indicated that the position regarding leaseholders had to be changed by law and she proposed amendments to the revised policy which are included in the resolutions below.

The Mayor **Moved** the recommendations as set out in the report (taking account of the amendments proposed by Councillor Rabina Khan) and it was:-

Resolved:

That the new Leasehold policies listed as appendices to this report (CAB 080/101) be approved, subject to the following addition to Section 6.6 of the Major Works Policy:

Discretionary £10,000 cap: the Council will, on a discretionary basis, limit major works recharges to £10,000 for certain leaseholders who qualify. The following criteria will apply:

- i. The property must be the leaseholders' only or principal home and the leaseholder must be living in the property full time.
- ii. The leaseholder must be the original RTB purchaser and the relevant work was not specified on the S125 notice.
- iii. The leaseholder must not have any service charge arrears.
- iv. The policy will only apply to individual recharges for £10,000 or above.
- v. Where leaseholders wish the discretion to be exercised they must agree to enter into a legal charge on the property securing the costs of the major works. This legal charge will be for a period of seven years and will provide the costs plus interest to become payable if the property is assigned or sold within the seven years, (except in the case of an assignment on the death of a resident partner). At the expiry of the seven year period the legal charge will be discharged and no payment required.
- vi. The leaseholder is in receipt of state pension, income support or other state benefit or tax credit or job seeker's allowance or is able to demonstrate exceptional hardship as follows:-
 - Inability of the leaseholder to pay this major works charge even if the Council were to extend the period for payment.
 - Inability of the leaseholder to pay this major works charge due to the value of this bill for major works any other relevant circumstance.

Reasons for Decisions

These are detailed in paragraphs 3.1-3.3 of the report (CAB 080/101).

Alternative Options Considered

These are detailed in paragraphs 4.1-4.2 of the report (CAB 080/101).

6.3 Blackwall Reach Regeneration Procurement and Scheme Development (CAB 081/101)

Councillor Rabina Khan, Cabinet Member for Housing, at the request of the Mayor, in introducing the report, summarised the key points contained therein, commenting as follows:

- Blackwall Reach Regeneration had been sought over many years as a key regeneration point. Refurbishment of the Robin Hood Gardens estate would cost £20m, which the Council did not have and could not provide. The procurement process and partner selection was now complete and the Home and Communities Agency would also soon meet to take decisions that would soon make the scheme a reality.
- Owing to changes in Government policy, it was essential the report was agreed so the scheme could progress.
- The scheme would deliver 1600 new homes and a whole area of regeneration including a new primary school, new mosque, shop units and a safer environment.

Mr A. Dalvi, Corporate Director Development & Renewal, at the request of the Mayor, added that:

- The report was in two parts, with the second in the exempt/Section Two part of the agenda due to commercial sensitivity.
- For three years it had been intended that the project would deliver 3,000 new homes but due to the recession this had to be downscaled.
- Application had been made to the Secretary of State for a Certificate of Immunity for the project, which was now at a critical stage, and Government commitment had been secured.

Ms I. Freeman, Assistant Chief Executive (Legal Services), at the request of the Mayor, tabled an amended version of the report and informed the Cabinet that this would be made available next day on the Council's website.

The Mayor expressed the view that the project was long overdue and had always been in the frame for development for the nine-year period he had been a Councillor. The housing situation of people within the regeneration area was critical and below human standards. However, Members and Officers had worked hard to find the money and develop partnerships.

The Mayor **Moved** the recommendations in the report tabled at the meeting and it was:-

Resolved:

1. That the amended report tabled by the Assistant Chief Executive – Legal Services, with additional appendix 5A, be substituted for the report (CAB 081/101) previously circulated with the agenda and the revised report be published on the Council's website.
2. That the recommendation of the Procurement Evaluation Panel of the developer consortium, mentioned in the tabled report as the preferred bidder, be approved; subject to the Homes & Communities Agency's decision-making process to agree to such developer.

3. That the Director of Development and Renewal and the Assistant Chief Executive (Legal) be authorised in conjunction with the Homes & Communities Agency to approve and finalise the contract terms in accordance with the bid and to complete the contract once Homes & Communities Agency approvals are obtained.
4. That the possession strategy and decant status set out in Appendix 4 of the report for Phases 2 and 3 of the project be agreed.
5. That the Director of Development and Renewal be authorised to submit an outline planning application on the Council's behalf, together with the Homes & Communities Agency for the Blackwall Reach Regeneration project for all phases shown on the Plan as Appendix 2 to the report to enable the delivery of the regeneration/redevelopment proposals for the Blackwall Reach area.
6. That power be delegated to the Director of Development and Renewal together with the Assistant Chief Executive (Legal) to complete the necessary compulsory purchase strategies and documentation and then to make the CPO Compulsory Purchase Order pursuant to Section 17 of the Housing Act 1985 in respect of the lands shown edged red on the plan at Appendix 2 in respect of those interests set out in Appendices 5 and 5A of the proposed development. including existing interests and new rights pursuant to Section 13 of the Local Government (Miscellaneous Provisions) Act 1976
7. That power be delegated to the Director of Development and Renewal in consultation with the Assistant Chief Executive Legal to take all necessary procedural steps in making the compulsory purchase order including :-
 - i. Making of the compulsory purchase order as described in paragraph 2.5 of the report including the publication and service of notices and thereafter seeking confirmation of it by the Secretary of State (or, if permitted, by the Council pursuant to Section 14A of the Acquisition of Land Act), including the preparation and presentation of the Council's case at any Public Inquiry which may be necessary.
 - ii. To acquire all interests in land and new rights within the compulsory purchase order boundary either by private agreement or compulsorily.
 - iii. To approve agreements with land owners or others setting out the terms for withdrawal of objections to the compulsory purchase order, including where appropriate seeking exclusion of land or new rights from the compulsory purchase order and or making arrangements for the re-housing or relocation of occupiers.
 - iv. To publish and serve notices of confirmation of the CPO and thereafter to execute and serve any general vesting

declarations or notices to treat and notices of entry and to acquire those interests to secure the development proposals.

- v. To refer and conduct disputes relating to compensation at the Lands Tribunal.
- vi. To agree to the transfer of the land at Robin Hood Gardens shown as Phases 2 and 3 edged red on plan at Appendix 1 to the developer pursuant to the contract once vacant possession is achieved.

Reasons for Decisions

These are detailed in paragraphs 3.1-3.7 of the report (CAB 081/101).

Alternative Options Considered

These are detailed in paragraphs 4.1-4.3 of the report (CAB 081/101).

6.4 Chrisp Street regeneration: update and next steps (CAB 082/101)

Councillor Ohid Ahmed declared personal interests in the following Agenda items on the basis of the reasons shown:

- Agenda Item 6.4 – “Chrisp Street Regeneration: update and next steps” (CAB082/101). The report contained recommendations relating to properties located in East India & Lansbury Ward and he was a Ward Councillor for that Ward.

Councillor Rania Khan declared a personal interest in Agenda Item 6.4 – Chrisp Street Regeneration: update and next steps” (CAB082/101). The declaration of interest was made on the basis that the report contained recommendations relating to properties located in East India and Lansbury Ward and she was a Ward Councillor for that Ward and was a member of Poplar HARCA Board.

Councillor Rabina Khan, Cabinet Member for Housing, at the request of the Mayor, in introducing the report, summarised the key points contained therein, commenting as follows:-

- The proposed regeneration of Chrisp Street would create more homes, jobs and recreational facilities.
- There would be more discretion for Poplar HARCA to support local businesses and stallholders and increase social housing provision.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the current position and background to the proposals be noted.

2. That the appointment of London & Regional as preferred bidder for the scheme be agreed.
3. That the Service Head, Asset Management be authorised to negotiate heads of terms for the Development Agreement (the final details of these terms to be reported back to Cabinet).
4. That the Corporate Director, Development and Renewal be authorised to conclude Memoranda of Understanding with (a) Poplar HARCA and (b) Poplar HARCA and London & Regional on the principal terms outlined in the appendices attached to the report (CAB 082/101).

Reasons for Decisions

These are detailed in paragraph 3.1 of the report (CAB 082/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 082/101).

6.5 Allocation of Local Authority Housing Grant to Genesis Housing Group for new affordable housing at Brodlove Lane (CAB 083/101)

Councillor Rabina Khan, Cabinet Member for Housing, at the request of the Mayor, in introducing the report, summarised the main points contained therein, commenting that the sale to Poplar HARCA of the site at Uamvar Street would generate a receipt of £363,000 into the Brodlove Lane scheme, which would enable the completion of a total of 36 new units of affordable housing in the Borough.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the payment of £363,000 to Genesis Housing Group as Local Authority Grant to support the provision of nine units of affordable housing for rent at a site on Brodlove Lane, E1 be approved, and a capital estimate be adopted to enable the financing of the scheme to be incorporated within the capital programme.
2. That the Director of Development & Renewal, in consultation with the Assistant Chief Executive (Legal Services), be authorised to have delegated authority to approve the final details of the grant agreement to be signed by the Council and Genesis Housing Group.
3. That the Assistant Chief Executive (Legal Services) be authorised to enter into all necessary documents to implement the recommendations of this report (CAB 083/101).

Reasons for Decisions

These are set out in paragraphs 3.1-3.2 of the report (CAB 083/101).

Alternative Options Considered

These are set out in paragraphs 4.1-4.2 of the report (CAB 083/101).

7. A PROSPEROUS COMMUNITY**8. A SAFE AND SUPPORTIVE COMMUNITY****8.1 Transforming Adult Social Care and commissioning as market shaping and development (CAB 084/101)**

Ms Helen Taylor, Acting Corporate Director Adults' Health & Wellbeing, at the request of the Mayor, in introducing the report, summarised the key points contained therein, highlighting in particular:

- That the intention of the transformation of social care commissioning was to increase the number of service users acting as commissioners on their own account through the use of personal budgets.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the general progress on our implementation of the transformation of adult social care be noted.
2. That the proposed approach to re-shaping social care commissioning be endorsed.
3. That the strategic aim of shifting some resources from long term support into prevention services be agreed.
4. That the need to review some contracts to allow time to carry out the different work streams be noted.
5. That the need to change the way commissioning is carried out and the current reorganisation of Commissioning staff now underway within Adults' Health & Well Being be noted.

Reasons for Decisions

These are detailed in paragraph 3.1 of the report (CAB 084/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 084/101).

8.2 Modernising Learning Disability Day Opportunities (CAB 085/101)

Ms Helen Taylor, Acting Corporate Director Adults' Health & Wellbeing, at the request of the Mayor, in introducing the report, summarised the key points contained therein, commenting that:-

- The aim of the report was to improve the quality of experience of people with a learning disability in a way that would maximise the opportunities and potential of everyone living in the Borough whilst also ensuring services offered real value for money.
- The modernisation programme was to move away from building based traditional day centres to the provision of a wide range of services that people with a learning disability could access using their personal budgets.
- It was intended to invest in three community hubs in the Borough, with the first in Bell Lane, and provide a new service for autism.

Councillor Jackson, Chair of the Overview and Scrutiny Committee, speaking with the consent of the Mayor and Cabinet, sought and was given clarification on the budget available for the new service proposals.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the proposals for modernising learning disability day opportunities be agreed to be implemented in two phases, noting the efficiency targets attached to this strategy, and the initial reinvestment into increasing employment opportunities and developing social enterprises in 2011-12; and
2. That the recommendations relating to the timetable for re-commissioning day services as set out in Phases 1 & 2 (paragraphs 6.73 to 6.82 in the report (CAB 085/101)) and the consequent need to extend the current block contracts for learning disability day services be agreed.

Reasons for Decisions

These are detailed in paragraph 3.1 of the report (CAB 085/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 085/101).

9. A HEALTHY COMMUNITY

The Clerk advised that there was no business to be considered under this section of the agenda.

10. ONE TOWER HAMLETS

10.1 General Fund Revenue Budget and Medium Term Financial Plan 2011/2012- 2013/2014 (CAB 086/101)

Please note that the order of business was varied by resolution of the Mayor and Cabinet earlier in the proceedings to enable this item to be considered along with Agenda items 10.2 “2011/12 – 2013/14 Capital Programme” and 10.3 “Treasury Management Strategy Statement, Minimum Revenue Provision Policy Statement and Annual Investment Strategy 2011/12” following Agenda item 5.1 “Chair’s Key advice of Key Issues or Questions in relation to Unrestricted Business to be considered”. However, for ease of reference the deliberations of the Mayor and Cabinet, and the subsequent decisions taken, are set out below in the order detailed in the agenda.

Mr Chris Naylor, Corporate Director Resources, at the request of the Mayor, in introducing the report, summarised the key points contained therein, indicating in particular that:

- The projected outturn for the Council’s General Fund for 2010/11, a previously-calculated overspend of £1.084m, had now been reduced to £691,000.
- The Transition Grant that the Council would receive in 2011/12 had been confirmed as £4.143m, which was £376,000 more than originally announced.

Councillor Alibor Choudhury, Cabinet Member for Resources, at the request of the Mayor, queried what members may be doing to communicate the impact of budget cuts on services and indicating that some staff were fearful of contacting Members to voice their own concerns. He stressed that the cuts had been imposed on the Council and were a huge blow to the Borough, with £30m savings required in the current year. Opinions of local people and the advice of Officers had been taken into account in order to produce a balanced proposal, with £55m in efficiencies having been identified, although more cuts might be imposed. The rationale was to maintain front end staff and achieve effective management delayering and deal with any waste as it was discovered. None of the budget proposals was designed to weaken support for vulnerable or needy residents, nor to disempower elected Members, who provided a great service in the main.

In **Tabling** amendments to the recommendations contained in the report, Councillor Choudhury asked the Council to note:

Homecare

- That as a result of massive Government cuts a wide range of Council services must make savings, including those that provide vital services such as Homecare.
- That Tower Hamlets was the only borough in the country with free Homecare and that the Mayor was committed to maintaining a service that was free to end-users for as long as possible.
- The concerns expressed to the Mayor and Lead Members by users and providers of the Homecare service about proposals to draw down in-house provision by 2013.
- That Reablement was an important, effective and popular service but there were many complex factors in the transition to a future system where the in-house Homecare service provided a smaller, specialist reablement service.

Councillor Choudhury then proposed amendments which are shown as resolutions 13-15 below.

Housing Link

- An allocation of £60,000 to fund up to three posts for up to one year.

Councillor Choudhury then proposed an amendment which is shown as resolution 16 below.

Adventure Play Provision

- That during a period of severe financial constraint it was vitally important that the Council continued to provide our young people with access to high quality play facilities.
- The adventure play facilities at Bartlett Park and Whitehorse Lane offered a range of important play facilities that should be preserved at all costs by this Council.
- That with limited open space available to it the provision of structured adventure play provision became even more important.
- That engaging local communities in the provision of adventure play facilities was not only desirable but essential in ensuring that the services that were offered represented those services that were desired and required by the local community.

Councillor Choudhury then proposed amendments which are shown as resolutions 17-20 below.

Junior Youth Service

- That due to changes in Government policy, funding for after school provision now went directly to schools.
- That the Council had worked hard to ensure that eight of the ten schools who previously provided the service in partnership with the Council continued to do so.

- That schools needed support to ensure that the transition from Council-led to School-led provision had minimal impact on parents and children.

Councillor Choudhury then proposed an amendment which is shown as resolution 21 below.

Democratic Services

- That the people of Tower Hamlets had voted overwhelmingly for a Mayoral system.
- That in every other borough with such a system that Mayor had a strong office to drive change, in many cases more expensive than those proposed for Tower Hamlets.
- That the start of the Mayoralty had coincided with unprecedented Government cuts.
- That members had raised concerns about the level of support they were due to receive under current savings proposals (as set out in pro forma CE/2) of £323,000.
- That the Mayoralty and Councillors had a duty to work together for the community.

Councillor Choudhury then proposed amendments which are shown as resolutions 22-26 below.

Councillor Ohid Ahmed, Deputy Mayor, expressed the view that it was correct for the Mayor to mention that his Administration had only had four months out of a 12-month period to prepare a budget. His team had worked very hard and there had been no playing politics with people's lifestyles. The Mayor had also been correct in re-examining all savings proposals and he thanked the Cabinet Member for Resources for his hard work. The Cabinet team had listened to all stakeholders and the Trades Unions, which demonstrated how seriously they had taken the process.

Councillor Rania Khan, Cabinet Member for Regeneration, commented that, despite the necessary cuts, all opportunities were being sought to save service provision. The Mayor, Officers and Cabinet members had been working night and day for residents and she thanked them accordingly.

Councillor Oliur Rahman, Cabinet Member for Children's Services, indicated that Members had taken people's concerns seriously and there was no evidence to support the myth that staff felt threatened by or afraid of Members. There had been much misleading information from some Councillors who had said the Junior Youth Service would be scrapped – this was not so and people had the opportunity to speak to Cabinet members on the issue.

Councillor Rabina Khan, Cabinet Member for Housing, thanked Councillor Choudhury and Officers for budget preparation work and stressed that a

consensual budget was important. The Cabinet had listened to people to make sure that the needs and aspirations of local residents were understood.

A Labour Group Member, speaking with the consent of the Mayor and Cabinet, sought and was given clarification/assurance in relation to the following points:

- The budget had been forced upon the Council but regard must be had to proper constructive dialogue.
- The statements supporting the amendments proposed by the Cabinet Member for Resources should have been provided to the Overview and Scrutiny Committee on 8th February 2011 and would have been better tabled at the start of the Cabinet meeting.
- Proposals regarding the Housing Link and Junior Youth Services would be given further consideration.
- With regard to the Members' Support Service and Mayor's Office, it was important that Councillors could represent people properly but this must be fully considered in the face of the extent of cuts needed.
- The matter of a £3m reserve fund would also be considered and a response prepared.

At the request of the Mayor, Mr Naylor, Corporate Director Resources, indicated that he had written to each Political Group Leader giving advice about the purpose of reserve funds and he commented further on the extent and use of reserves available to the Council.

The Mayor **Moved** the recommendations as set out in the reports 10.1, 10.2 and 10.3 on the agenda (taking account of the amendments proposed by Councillor Alibor Choudhury) and it was:-

Resolved:

1. That the comments and advice of the Overview and Scrutiny Committee meeting arising from its meeting held on 8 February 2011 be noted.
2. That the outcome of the various consultations carried out in relation to this budget as set out in Appendix H of the report and circulated separately as report CAB 097/101, be noted.
3. That the grant funding available for 2011/12 and the indications and forecasts for future years be noted as detailed in Section 8 of the report (CAB 086/101).
4. That the base budgets for 2011/12 be approved for each Directorate as set out at Appendix A of the report (CAB 086/101).
5. That the growth contingency and savings for 2011/12 be agreed as set out in Sections 10, 11 and 13, subject to the amendments set out in resolutions 12-26 below, and Appendices B and D of the report (CAB 086/101) and the implications for later financial years be noted.

6. That the Medium Term Financial Plan set out at Appendix C of the report (CAB 086/101) be noted, together with the savings target arising in relation to future years and the actions being taken to address it.
7. That the advice on strategic budget risks be noted as set out in section 15 and Appendix E of the report (CAB 086/101), in particular the significant increase in risk that the Council is exposed to as a result of the financial settlement, and the proposed response of the Council to managing this risk.
8. That the advice of the Corporate Director Resources be noted in relation to the robustness of the budget process as set out in section 17 of the report (CAB 086/101).
9. That the review of reserves be noted as set out in section 16 and further detailed in Appendices F and G of the report (CAB 086/101).
10. That officers' advice be noted on the strategy for general reserves and it be noted that this will be further considered by the Cabinet in February.
11. That a General Fund Revenue Budget of £310.960m and a Council Tax (Band D) of £885.52 for 2011/12 be agreed and the proposal be referred to Budget Council for consideration.
12. That the above resolutions be subject to any amendments required following the adoption of the motion proposed by the Cabinet Member for Resources in the terms set out below:

Homecare

13. That the transition from Homecare to Reablement be managed over a longer period so that capacity is reduced due to a natural turnover rather than redundancy.
14. That the aim be to draw down the service fully by March 2016. This will cost approximately £1m and will be funded by:
 - A saving of £550,000 from reduced redundancy costs as a result of delivering savings through natural wastage (£8m contingency set aside for redundancy payments)
 - £364,000 from an additional transitional grant from the government
 - £86,000 from contingencies released by a lower than expected overspend in 2010/11
15. That the transition be reviewed regularly to ensure the standard of provision remains high and that staff are supported throughout the change.

Housing Link

16. That £60,000 be allocated to fund up to three posts for one year to the Housing Link service to ensure a smooth transition for users. This will be funded from contingencies released by a lower than expected overspend in 2010/11.

Adventure Play Provision

17. That the future be protected and sustainability be ensured of the adventure playgrounds in Bartlett Park and at Whitehorse Lane.
18. That the local community be engaged in the management of the facilities to better reflect the needs of those young people that continue to use them.
19. That the future of these adventure playgrounds be protected from the savages of the Coalition Government's cutbacks.
20. That an additional £50,000 be allocated to ensure that supervised play continues until a 3rd Sector organisation can be engaged to manage the facilities. This will be funded from contingencies released by a lower than expected overspend in 2010/11.

Junior Youth Service

21. That £15,000 be allocated (a total of £120,000) to each school signed up to the scheme as seed funding to establish the new service. This will be funded from contingencies released by a lower than expected overspend in 2010/11.

Democratic Services

22. That savings from the member support team (as set out in pro-forma CE/2) be deferred until June 30 2100.
23. That the budgets for the proposed Mayor's office and budgets to member's support be combined into a single pot.
24. That funding of £80,000 be allocated to this pot to allow implementation of the full saving to be deferred to the end of the first quarter of 2011. This will be funded from contingencies released by a lower than expected overspend in 2010/11.
25. That the money currently allocated to member support and the Mayor's office be combined in one pot.
26. That a cross-party working group be assembled to draw up proposals that ensure that both the Mayor and Members are

adequately supported in their roles but the savings identified in CE/2 are achieved from this bigger pot.

Reasons for Decisions

These are detailed in paragraphs 3.1-3.2 of the report (CAB 086/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 086/101).

10.2 2011/12 - 2013/14 Capital Programme (CAB 087/101)

For commentary see previous Agenda Item 10.1.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That a proposed mainstream capital programme be agreed as attached at Appendix 1 of the report (CAB 087/101) and it be noted that this is fully funded from available sources.
2. That the mainstream and locally generated resources currently available for new schemes be noted.
3. That the locally funded projects be agreed as set out in Appendix 2 of the report (CAB 087/101).
4. That the draft Capital Programme be referred to the Full Council for approval.

Reasons for Decisions

These are set out in paragraph 3.1 of the report (CAB 087/101).

Alternative Options Considered

These are set out in paragraph 4.1 of the report (CAB 087/101).

10.3 Treasury Management Strategy Statement, Minimum Revenue Provision Policy Statement and Annual Investment Strategy 2011/12 (CAB 088/101)

For commentary see Agenda Item 10.1 above.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That Full Council be recommended to adopt:
 - The Treasury Management Strategy Statement set out in sections 7-11 of this report (CAB 088/101).
 - The Annual Investment Strategy set out in section 12 of this report (CAB 088/101).
 - The Minimum Revenue Provision Policy Statement set out in section 13 of this report (CAB 088/101), which officers involved in treasury management must then follow.
2. That authority be delegated to the Corporate Director Resources, after consultation with the Lead Member for Resources, to vary the figures in this report (CAB 088/101) to reflect decisions made in relation to the Capital Programme prior to submission to Budget Council.

Reasons for Decisions

These are set out in paragraph 3.1 of the report (CAB 088/101).

Alternative Options Considered

These are set out in paragraph 4.1-4.2 of the report (CAB 088/101).

Variation to Order of Business

The Mayor also indicated that he considered it appropriate that the Order of Business be varied as it was appropriate for proposed fees and charges to be given consideration at the point in the meeting when budgetary matters were under discussion. Accordingly the Mayor **Moved** the following motion for the consideration of the Cabinet and it was:-

Resolved

That the order of business on the agenda be varied to enable Agenda Item 10.7 – “Proposed CLC Fees & Charges 2011/12” (CAB 092/101) to be considered as next business.

10.4 Housing Revenue Account Budget Report - 2011/12 (CAB 089/101)

Councillor Rabina Khan, Cabinet Member for Housing, at the request of the Mayor, in introducing the report, summarised the key points contained therein, commenting that discussions had taken place with Tower Hamlets Homes with an initial suggested efficiency savings target of 5% of the 2010/11 management fee.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the draft 2011/12 Housing Revenue Account Estimates as set out in Appendix 1 of the report (CAB 089/101) be approved.
2. That the draft Management Fee payable to Tower Hamlets Homes of £32,039 million as set out in Table 1 in paragraph 7.7 of the report (CAB 089/101) be approved.
3. That, subject to 2. above, it be noted that under the Management Agreement between the Council and Tower Hamlets Homes, THH will manage delegated income budgets of £81.314 million and delegated expenditure budgets of £26.673 million on behalf of the Council in 2011/12.
4. That, should a Special Determination be received which increases the entitlement to supported capital expenditure, the Corporate Director of Development & Renewal be given delegated authority to negotiate and agree, following consultation with the Mayor and Lead Member for Housing, an increase in the Management Fee to fund the additional cost of managing the capital programme.
5. That the medium-term HRA budget projections (2011-15) as outlined in Appendix 2 of the report (CAB 089/101) be noted.

Reasons for Decisions

These are detailed in paragraph 3.1 of the report (CAB 089/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 089/101).

10.5 Dedicated Schools Grant 2011/12 (CAB 090/101)

Ms I. Cattermole, Interim Corporate Director, Children, Schools & Families, at the request of the Mayor, in introducing the report, summarised the key points contained therein, highlighting in particular:

- The Dedicated Schools Grant had replaced 14 other previous forms of grant.
- The local authority had consulted long and hard with schools but there could still be issues about particular services schools may wish to buy in.

Councillor Oliur Rahman, Cabinet Member for Children's Services, commented that grant money would now be going direct to schools, who would now manage their own finances and ensure that money was spent wisely and in compliance with educational priorities.

Councillor Rania Khan, Cabinet Member for Housing, stressed the need to ensure that all relevant pupils should have access to free school meals. Ms Cattermole indicated that there had been an extensive campaign in schools to ensure that parents knew about entitlement to school meals and were in a position to apply.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the provisional Schools Budget at the following level for 2011/12 (paragraph 6.4 – Table 1 of the report (CAB 090/101)) be agreed:
 - a) anticipated Dedicated Schools Grant at **£294.339m**;
 - b) forecast total Young People Learning Agency allocation of **£14.724m**;
 - c) total of **£309.063m** be agreed.
2. That the Corporate Director for Children, Schools and Families be authorised to substitute the actual figure for Young People's Learning Agency (YPLA) allocations once it is known and to scale back the Dedicated Schools Grant (DSG) to be allocated as appropriate should the initial pupil number data from the January 2011 pupil census indicate that the pupil number estimate is too high (paragraph 7.3 of the report (CAB 090/101)).
3. That the distribution of the total funding between retained and devolved funding set out in Appendix 3 to the report (CAB 090/101) be approved, noting the reductions in retained funding set out at paragraph 8.4 (a) to (g) of the report (CAB 090/101) and agree the savings proposals required to balance the budget set out in paragraph 8.5 to 8.13 of the report (CAB 090/101).

Reasons for Decisions

These are detailed in paragraphs 3.1 and 3.2 of the report (CAB 090/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 090/101).

10.6 Approval of Asset Strategy (CAB 091/101)

Councillor Alibor Choudhury, Cabinet Member for Resources, at the request of the Mayor, in introducing the report, summarised the key points contained therein, commenting that the Asset Strategy would help in identifying properties and work constructively to bring them back into public use.

The Mayor stated that his aspirations with regard to the Asset Strategy were well known and he urged that Officers turn the issue round within a reasonable timescale.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the Asset Strategy attached as Appendix 1 to the report (CAB 091/101) be approved.
2. That the key issues highlighted in this report be noted.

Reasons for Decisions

These are detailed in paragraph 3.1 of the report (CAB 091/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 091/101).

10.7 Proposed CLC Fees & Charges 2011/12 (CAB 092/101)

Councillor Ohid Ahmed, Deputy Mayor, at the request of the Mayor, in introducing the report, summarised the key points contained therein, commenting as follows:-

- The report was an example of how the Council was working in the face of cuts imposed by the Government, in that;
 - Parking charges were being frozen for the third year in succession to avoid hardship to residents.
 - Street Trading charges were being frozen for the third year in succession.
 - There would be no increase above inflation rate for Environmental Protection charges.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the specific fee levels to be charged for fees and charges impacted upon by savings proposals agreed at Cabinet on 12th January (Parking, Pest Control, Leisure Services and Commercial

Waste, as outlined in Appendices 1 to 4 of the report (CAB 092/101)) be noted.

2. That the proposed CLC Directorate fees and charges for 2011/12 for the following services: Arts & Events, Markets, and Environmental Protection be agreed as summarised below.
3. Street Trading: That there be no increases to current fees and charges for 2011/12; introduction of charge for pitch designation.
4. Environmental Protection: That there be inflationary increases to all current Environmental Protection fees and charges (not including SLAs); that the Traveller's site pitch rental be increased above inflation.
5. Arts & Events: That there be no increases to current fees and charges for 2011/12.

Reasons for Decisions

These are set out in paragraphs 3.1-3.2 of the report (CAB 092/101).

Alternative Options Considered

These are set out in paragraph 4.1 of the report (CAB 092/101).

10.8 Children, Schools and Families Fees & Charges 2011/12 (CAB 093/101)

Councillor Ohid Ahmed declared personal interests in the following Agenda items on the basis of the reasons shown:

- Agenda Item 10.8 – “Children, Schools and Families Fees & Charges” (CAB093/101). The report contained recommendations relating to school meals and other charges and his daughter attended a school in the Borough.

Councillor Oliur Rahman, Cabinet Member for Children's Services, at the request of the Mayor, in introducing the report, summarised the key points contained therein, highlighting in particular:

- Nil or limited increases showed that all comments had been taken on board.
- The Holiday Play Schemes charge to Tower Hamlets working parents of £10 per day per charge was a very low cost in comparison to other forms of child-care provision.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

That Children, Schools & Families fees and charges for 2011/12 be approved as follows:

- (a) that there be no increase in the price of paid School Meals as detailed in Paragraph 6 of the report (CAB 093/101);
- (b) that there be a simplified fee system for Day Nurseries as detailed in Paragraph 7 of the report (CAB 093/101);
- (c) that there be no increase in fees for Holiday Play Schemes as detailed in Paragraph 8 of the report (CAB 093/101);
- (d) that there be an increase in fees for the Saturday Morning Music Centre as detailed in Paragraph 9 of the report (CAB 093/101);
- (e) that the current charges for In-House Foster Care be maintained as detailed in Paragraph 10 of the report (CAB 093/101).

Reasons for Decisions

These are detailed in paragraph 3.1 of the report (CAB 093/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report (CAB 093/101).

10.9 Olympic Host Boroughs - Review of Governance Arrangements (CAB 094/101)

Mr Kevan Collins, Chief Executive, at the request of the Mayor, in presenting the report, summarised the key points contained therein and responded to a query from Councillor Ann Jackson, Chair of the Overview and Scrutiny Committee, confirming that the appointment of Executive Members to the new Joint Committee was required to be made by the Cabinet.

The Mayor stated that he would put forward nominations for two Executive Members and substitutes at a later date. He then **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the disestablishment of the existing Joint Committee of the five Host Boroughs for the 2012 Olympic and Paralympic Games, and the establishment of a new Joint Committee of six Host Boroughs, to incorporate the London Borough of Barking and Dagenham be approved with effect from 1 April 2011.

2. That the Chief Executive be authorised to amend the Inter Authority Agreement, Memorandum of Understanding and the Procedure Rules and give effect to any matter necessary to achieve their objectives.
3. That the terms of reference as agreed previously be confirmed, subject to the agreement and incorporation of London Borough of Barking and Dagenham as sixth Host Borough and the delegation of executive functions as agreed previously to be discharged by the new Joint Committee with effect from 1 April 2011.
4. That two Executive Members, and two substitute Executive Members, be appointed to be the Council's representatives on the new Joint Committee: nominations to be put forward in due course by the Mayor.

Reasons for Decisions

These are detailed in paragraphs 3.1-3.2 of the report (CAB 094/101).

Alternative Options Considered

These are detailed in paragraph 4.1 of the report.

10.10 Children's and Adults' Services Reorganisation (CAB 095/101)

Mr Kevan Collins, Chief Executive, at the request of the Mayor, in introducing the report, summarised the key points contained therein and commented that adopting the measures proposed would allow him to meet with all stakeholders to discuss the proposed reorganisation.

Councillor Oliur Rahman, Cabinet Member for Children's Services, indicated that he would be happy to consider all options but stressed the need for the provision of suitable mechanisms to allow all stakeholders to contribute to consultation.

The Mayor stated that the Chief Executive would also be exploring all options with Corporate Management Team.

The Mayor **Moved** the recommendations as set out in the report and it was:-

Resolved:

1. That the immediate commencement of stakeholder engagement with schools, health, relevant third sector and community organisations and other key stakeholders be approved to establish whether there would be support for the reorganisation of the current Children, Schools and Families and Adults, Health and Wellbeing Directorates into a single unified Families, Children and Adults Service.

2. That a further report from the Chief Executive be submitted to the next appropriate Cabinet meeting following the consultation with key stakeholders.

Reasons for Decisions

These are detailed in paragraphs 3.1-3.4 of the report (CAB 095/101).

Alternative Options Considered

These are detailed in paragraphs 4.1-4.2 of the report (CAB 095/101).

11. ANY OTHER UNRESTRICTED BUSINESS CONSIDERED TO BE URGENT

Nil items.

12. UNRESTRICTED REPORTS FOR INFORMATION

The Clerk advised that there was no business to be considered under this section of the agenda.

13. EXCLUSION OF THE PRESS AND PUBLIC

The Mayor **Moved** and it was:-

Resolved:

That pursuant to regulation 21(1)(b) of the Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2000, the press and public be excluded from the remainder of the meeting:

- (a) As it was likely, in view of the nature of the business to be transacted in Section Two of the agenda, that if members of the public were present during consideration of this business there would be disclosure of exempt information.
 - Exempt information is defined in section 100I and, by reference, Schedule 12A of the Local Government Act 1972 ("the 1972 Act"). To be exempt, information must fall within one of the categories listed in paragraphs 1 to 7 of Schedule 12A, must not fall within one of the excluded categories in paragraphs 8 and 9 and the public interest in maintaining the exemption must outweigh the public interest in disclosing the information.
 - Agenda item 14. "Exempt/ Confidential Minutes" (of the meeting of the Cabinet held on 12th January 2011) contained information relating to the financial or business affairs of any particular person (including the authority holding that information). In particular information relating to the financial affairs of the Council.

- Agenda item 16.1 “Blackwall Reach Regeneration Procurement and Scheme Development - Addendum Report” contained information relating to the financial or business affairs of any particular person (including the authority holding that information). In particular information relating to the financial affairs of the Council.
 - Agenda item 18.1 “Modernising Learning Disability Day Opportunities – Exempt/ Confidential Appendix to Unrestricted Report” contained information relating to the financial or business affairs of any particular person (including the authority holding that information). In particular information relating to the financial affairs of existing service providers.
- (b) As although there is a public interest favouring public access to local authority meetings, in this case the Cabinet concluded that given the information contained in:
- Agenda item 14. “Exempt/ Confidential Minutes” (of the meeting of the Cabinet held on 12th January 2011) relating to the financial or business affairs of any particular person (including the authority holding that information). In particular information relating to the financial affairs of the Council.
 - 16.1 “Blackwall Reach Regeneration Procurement and Scheme Development - Addendum Report” relating to the financial or business affairs of any particular person (including the authority holding that information). In particular information relating to the financial affairs of the Council.
 - Agenda item 18.1 “Modernising Learning Disability Day Opportunities – Exempt/ Confidential Appendix to Unrestricted Report” relating to the financial or business affairs of any particular person (including the authority holding that information). In particular information relating to the financial affairs of existing service providers.

that the public interest in maintaining the exemption on the information outweighed the public interest in disclosing it.

SUMMARY OF EXEMPT PROCEEDINGS

14. EXEMPT / CONFIDENTIAL MINUTES

Minutes of the meeting of the Cabinet held on 12th January 2011 agreed.

15. OVERVIEW & SCRUTINY COMMITTEE

15.1 Chair's advice of Key Issues or Questions in relation to Exempt / Confidential Business to be considered.

Nil items.

15.2 Any Exempt / Confidential Decisions "Called in" by the Overview & Scrutiny Committee

Nil items.

16. A GREAT PLACE TO LIVE

16.1 Blackwall Reach Regeneration Procurement and Scheme Development (CAB 096/101) - To Follow

Contents of the addendum report noted.

Resolution made in relation to the unrestricted report "Blackwall Reach Regeneration Procurement and Scheme Development" (CAB 081/101), but linked to information in the Exempt/ Confidential Addendum report was endorsed; a bidder was appointed as Preferred Partner; authority was given for a planning application for outline consent for the project to be made.

17. A PROSPEROUS COMMUNITY

Nil items.

18. A SAFE AND SUPPORTIVE COMMUNITY

18.1 Modernising Learning Disability Day Opportunities - Exempt Confidential Appendix to Unrestricted Report (CAB 096/101)

Contents of the appendix noted.

19. A HEALTHY COMMUNITY

Nil items.

20. ONE TOWER HAMLETS

Nil items.

21. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS CONSIDERED TO BE URGENT

Nil items.

22. EXEMPT / CONFIDENTIAL REPORTS FOR INFORMATION

Nil items.

The meeting ended at 7.55 p.m.

Chair, Mayor Lutfur Rahman
Cabinet

Agenda Item 6.1

Committee/Meeting : Cabinet	Date: 9 th March 2011	Classification: Unrestricted	Report No: CAB 098/101
Report of: Corporate Director: Development & Renewal Originating officer(s) Chris Worby/Niall McGowan Services Head Regeneration		Title: Cotall Street/Bartlett Park Wards Affected: r	

Lead Member	Cllr Rabina Khan
Community Plan Theme	A Great Place to Live
Strategic Priority	

1. **INTRODUCTION/SUMMARY**

- 1.1 This report deals with the disposal of land in Cotall Street and adjacent to Bartlett Park to East Thames Housing Group and Poplar HARCA.
- 1.2 It relates to long standing proposals to demolish and redevelop 1-94 Cotall Street and working with East Thames Group and the Poplar HARCA. It follows proposals approved by Cabinet in 2008 'Regeneration of 1-94 Cotall Street and Bartlett Park', together with implementing the demolition of 1-94 Cotall Street in advance of the finalisation of development proposals approved by Cabinet in 2009.
- 1.3 This report whilst retaining the general principles in terms of outcomes approved previously, seeks to implement the scheme through disposal of sites; with the RSLs developing the housing sites and the Council separately implementing the plans to improve and extend the park.

2. **DECISIONS REQUIRED**

Cabinet is asked to consider the following:-

- 2.1 Subject to the conditions at paragraph 6.4, agree to delegate to the Corporate Director of Development and Renewal in consultation with the Assistant Chief Executive (Legal) to negotiate terms and conditions of the disposal in

accordance with the proposals in clause 6 in order that the Mayor can use his Executive powers to decide whether to proceed with the disposal of Cotall Street and land at Stainsby Road to the proposed Registered Providers.

- 2.2 In the event the Mayor agrees the disposal delegate to the Corporate Director of Development and Renewal in consultation with the Assistant Chief Executive (Legal Services) to enter into all necessary documentation to put into effect the decision described in paragraph 2.1 and authorise the Assistant Chief Executive (Legal Services) to execute all necessary documents to implement that decision.

3. REASONS FOR DECISION

- 3.1 The arrangements for funding the demolition of Cotall Street were based on achieving a recovery of the amount involved from the land receipt. The demolition of 1-94 Cotall Street involved circa £610k of expenditure in effect temporarily met from the Capital Programme.
- 3.2 Development of the proposals for the overall scheme were conceived and commenced in 2002. It is appropriate to review these in the light of the developments in procurement legislation and practice which have taken place since that time. The delivery arrangements have been amended following this review to reflect the new and clarified regulatory requirements.
- 3.3 The new arrangements will mean that there is a clear separation between the acquisition of land from the Council by the RSLs from matters such as implementing park improvements.
- 3.4 The amendments to the planning position on the extent of housing to be developed arise in part because it is no longer considered feasible to construct housing on the North-East corner of Bartlett Park given the emerging local plan. There are also issues around the consolidation of community facilities in the wider surrounding area and that any new facilities within the park should be primarily about servicing park usage.
- 3.5 Previous reports anticipated agreeing a comprehensive park and housing scheme. This now needs to be reconsidered with the separation of responsibility for delivering different aspects of the scheme. Whilst both sets of proposals will have an interdependency, the RSLs will be leading on the housing element and developing their proposals to planning submission stage to give confidence to being able to quantify the Section 106 obligation and contribution to park improvement, to ensure the park plans are capable of implementation by the Council.
- 3.6 Given the Council has also now facilitated the demolition of 1-94 Cotall Street it also means the land area formerly occupied by this block and not forming part of the new housing development can 'in principle' be agreed for transfer to Leisure/Park use and out of the Housing Revenue Account subject to the disposal consent and valuation points being satisfied.
- 3.7 There will be a need to undertake statutory consultation on the reconfiguration of the park and in particular the change of use of the Stainsby Road site for

Park/open space to being developed for housing and replacement changing rooms and equivalent space being reprovided..

- 3.8 Additionally, there are potential amendments to be made to the highways proposals including pedestrianising the length of Cotall Street that it is proposed will exist between the Park and the Limehouse Cut. This will minimise risks and costs that otherwise may arise from statutory closure processes if we sought to account for this area within the parks head.

4. ALTERNATIVE OPTIONS

- 4.1 The main variant options are:

- (a) not to proceed with the disposal;
- (b) to proceed with disposing of only part of the site;
- (c) to drop plans for the current disposal relating to the Stainsby Road Site and dispose of all of the site formerly occupied by the now demolished housing and redevelop.

- 4.2 Not proceeding with the disposal would mean the Council would need to identify resources to treat and deal with any residual contamination from the former development site; the loss of a potential solution that would contribute to extending the park to the canal side; as will another loss of additional housing for the borough, potentially 150 units of which up to 50% of accommodation could be affordable.

- 4.3 Disposing of only part of the site would reduce the number of new homes that might be developed; reduce the potential capital receipt to cover the demolition costs already incurred by the Council; as well as reduce the potential Section 106 planning contribution to which the new development would likely give rise and therefore scale down potential plans for improving Bartlett Park.

- 4.4 Dropping the current plan for disposing of sites at the western end of Bartlett Park and providing the potential to extend the park to the canal side; and instead disposing of the land formerly occupied by housing would potentially increase the Council's capital receipt; and number of homes developed, but would mean losing the opportunity to extend Bartlett Park to the canal side, a long held Council and local ambition.

5. BACKGROUND

- 5.1 The previous proposals for a partnership to regenerate Bartlett Park and demolish 1-94 Cotall Street were comprehensively set out in a report to Cabinet in December 2008.

- 5.2 This report agreed proceeding with the demolition of 1-94 Cotall Street; authorised the working up of a second stage feasibility study for future Cabinet consideration; agreed in principle to the disposal of land required for development to the partnership, but that the final decision to dispose would be subject to a further report to Cabinet. It anticipated that any disposal of sites would be negotiated in accordance with the Asset Management Strategy

where it can be demonstrated that additional benefits to the Council are provided.

5.3 The key requirements for the scheme comprised:-

- a) Coherent masterplanning for the Bartlett Park area, bringing together key interested parties and landowners with a shared regeneration objective.
- b) Extension of Bartlett Park northwards to meet the Limehouse Cut entailing:
 - Demolition of 1-94 Cotall Street
 - Stopping up of Cotall Street adjacent to the Limehouse Cut
- c) A net increase in public open space.
- d) Improvements to park and sports facilities.
- e) Provision of a long awaited Community Access Centre ("Lansbury Centre") adjacent to the park.
- f) New changing rooms as part of the Lansbury Centre, to replace those on Stainsby Road.
- g) New mixed tenure residential development providing:
 - A target of 50% (minimum 35%) additional affordable housing subject to the availability of grant and its aspirations for income generated through land values.
 - A minimum of 30% family housing across all tenures, through design which is compliant with the Council's planning policy on housing.
- h) Generation of S106 contributions to finance improvements to the park and sports facilities, in addition to highways, health and education payments.

5.4 The report also anticipated a programme of consultation with the community and stakeholders on part of developing the detailed second stage feasibility study.

5.5 A further report was considered by Cabinet in November 2009 relating to implementing the proposal to demolish 1-94 Cotall Street, identifying capital resources on the basis that these would be recovered in part of the disposal receipt for the sites to be developed. There was urgency at that time to achieve the demolition, as whilst the last tenants had moved out by Spring 2009 the block had become the target of organised squatters and local residents had become the subject of disruptive and anti-social behaviour from this group.

5.6 Demolition of 1-94 Cotall Street was achieved earlier this year.

5.7 Through this period discussions particularly with Poplar HARCA took place on the potential nature of the development and regeneration scheme, with an

outline planning framework/guidance note issued prior to the summer, setting out the key principles for the massing and location of new housing in connection with the project (Appendix 1)–

- 5.8 This has scaled back the potential for new housing to the proposed two sites: Stainsby Road where the changing rooms are currently located, and the south western footprint of 1-94 Cotall Street adjacent to a site/land already in East Thames Ownership.
- 5.9 A total of 107 units affordable rented and 81 intermediate homes have been already provided to replace those lost as a result of the wider scheme involving Cotall Street.

6. PROPOSAL

- 6.1 This proposal includes three packages of Council land as well as land owned by East Thames Housing Group. It is intended to facilitate the development of 150 homes of which up to 50% will be affordable. It is anticipated that the development will generate a section 106 payment (subject to planning consent) that will result in a significant element of such gain being dedicated to the improvement and regeneration of Bartlett Park.
- 6.2 The proposed parties involved are the Poplar Harca who ultimately would lead on the development of Stainsby Road and East Thames HA who would lead on the Cotall Street site, developing this site with land adjacent already in their ownership.
- 6.3 The three land packages comprise:
 - a) Cotall Street South – site for ETHA development formerly part of 1-94 Cotall Street.
 - b) Cotall Street North –incorporation into the park as part of reconfiguring the park, replacing the land lost at (c) below; and providing the park with a vista to the Limehouse Cut/Canal.
 - (c) Stainsby Road site - land currently in Bartlett Park used for changing rooms which will be reprovided in the ETHA development
- 6.4 The scheme is complex and requires a number of actions to be taken sequentially to ensure its overall delivery.
 - 6.4.1 The Cotall Street ‘South’ site is the most straightforward element, and to maximise the level of development, East Thames, the proposed ultimate owner would incorporate the adjacent site. The land area involved is approximately half that occupied by the former 1-94 development (now demolished).
 - 6.4.2 The Stainsby Road site is currently part of Bartlett Park. It provides the area for the sports changing rooms. It is intended that the area is developed as housing by Poplar HARCA. However, before that can proceed a number of issues will need resolution. Firstly a Planning consent will need to be awarded covering its development as housing. Secondly, statutory consultation will need to be undertaken on the loss of open space/park land

and its reversion as set out in 6.4.3 below and any responses to this considered with subsequently a decision to proceed or not. The third issue relates to the area of Bartlett Park being the subject of a covenant held by London Borough of Bromley that would need to be resolved before sale or development. Such covenants were introduced as part of the distribution of covenants formally held by the Greater London Council in the 1980's. Bromley in effect has to act in the interests of all London Boroughs on such matters.

- 6.4.3 The Cotall Street 'North' site represents the other half of the area that subsisted below the former 1-94 development. The proposal here is for this land to be part of the reconfiguration of Bartlett Park and if necessary for it to be appropriated out of the Housing Revenue Account to the General Fund and be maintained as part of the park or public open space. However, this is conditional on a number of factors outlined in 6.4.2 being resolved satisfactorily as the land is 'replaced' land for that lost from the 'Park' in Stainsby Road. The area of land is also likely to be the subject of Planning Conditions for the new housing scheme proceeding as consent is only likely if there is no overall loss of park land.

6.5 Potential Development Scheme

- 6.5.1 Officers with the RSLs have explored the options for taking forward the final phases of the replacement housing for Cotall Street. Earlier phases have already delivered 188 affordable homes (107 rented and 81 intermediate on nearby sites. The sites remaining in Cotall Street and Stainsby Road have been the subject of a capacity assessment involving the Council's Planning officers and the proposal for 150 new homes represents the maximum likely scaled development likely to gain approval in the context of the sites concerned and the way our policies for this locality impact upon them.

- 6.5.2 Generally our affordable housing policy seeks to achieve 35% of new homes on sites as affordable. Of these 70% being rent and 30% intermediate (or shared ownership). Clearly given the desire to meet the considerable housing need in the Borough the Mayor has sought to explore the possibilities of achieving 50% of accommodation as affordable wherever practicable. In the context of the sites under consideration here the table below illustrates the additionally this would bring:

Total Affordable Units Delivered from 150 Units, 35% Affordable:

	Rented Units	Intermediate Units	Total Affordable Units
<i>Previous new replacement homes in area</i>	107	81	188
Additional new affordable homes (35%)	37	16	53
TOTAL	144	97	241

Percentage increase from original 94 (including 18 leaseholders)	53%		156%
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Total Affordable Units Delivered from 150 Units, 50% Affordable:

	Rented Units	Intermediate Units	Total Affordable Units
<i>Previous new replacement homes in area</i>	107	81	188
Additional new affordable homes (50%)	52	23	75
TOTAL	159	104	263
Percentage increase from original 94 (including 18 leaseholders)	69%		180%

6.5.3 However, any new development may have to be delivered in the context of the Government's new policy position in terms of Social Housing Grant and changes in the security of tenure. This may mean grant supported schemes are to be delivered on the basis of properties being rented with rents at up to 80% of market levels and with tenants having no more than two year's security of tenure. Up until these proposals new RSL homes would have been let at target rent levels.

6.5.4 Given the new grant regime consideration of what might be deliverable outside the new arrangements i.e. without grant support has been undertaken. The proposal is to seek a development of in the order of 150 homes with 50% affordable. It is recognised that for the scheme to be viable rents will need to be set at above target level, however these will be considerably below the Government's proposed 80% of market rent. The mix of units anticipated comprises: 11 x 1 bed units ;16 x 2 bed ;18 x 3 bed; 5x 4 bed; and 2 x 5 bed units.

6.6 This scheme taken with the earlier development to replace the homes decanted as part of the Cotall Street scheme could result in the delivery of between 241 and 263 new affordable homes including those referred to in paragraph 5.9

7. ROLE OF SECTION 106

7.1 To achieve the proposal to regenerate Bartlett Park it is envisaged that Planning gains contributions in the order of £3.3m may ultimately be available.

7.2 This, combined with any receipt (as outlined earlier) ring fenced to the scheme, should facilitate a comprehensive park regeneration.

- 7.3 It is anticipated that the target figure of £3.3m would be made up of planning gains contributions raised from this initiative and planning approval (Housing development) as well as potentially £1.43m which should arise over the coming years as the developer for the New Festival Quarter implements the consent they already hold. The phasing and funding of the park improvement works is therefore dependant upon the delivery of a number of schemes.

8. PROJECT DELIVERY

- 8.1 East Thames will take the lead in negotiating the formal arrangements with the Council on behalf of the RSLs.
- 8.2 East Thames will own and manage the affordable housing to be delivered on the ex Cotall Street site and will purchase the freehold of the Council land.
- 8.3 Poplar HARCA will own and manage the affordable housing to be delivered on the Stainsby Road site, and will purchase the freehold of the Council land.
- 8.4 The RSLs will jointly procure a partner for the construction of the scheme and the delivery of the market housing. The RSLs are currently discussing this role with Telford Homes and there is an understanding that this company will be the developer if acceptable terms can be agreed.
- 8.5 If the RSLs cannot agree on a joint partner both are free to procure independent arrangements for their respective sites.
- 8.6 The Council will procure the works relating to the changing/leisure/recreational facility for the park utilising the funding generated from the project fixed under a S106 agreement.
- 8.7 East Thames will pay the Council a deposit on exchange to cover the £610,000 demolition costs this sum in consideration of the agreement to transfer the freehold interest in the land . If the land cannot be transferred or the Council decides not to proceed then this sum will be repayable to East Thames.
- 8.8 It is agreed that the project will only be viable if the initial receipt and a sufficient S106 contribution as set out in Clause 6 for the park improvements can be generated.
- 8.9 East Thames and Poplar HARCA will jointly fund the production of an outline planning application for the overall scheme upon entering a formal agreement with the Council for the delivery of the scheme.
- 8.10 East Thames will simultaneously fund a detailed planning application for the North West site.
- 8.11 Poplar HARCA will separately fund a detailed planning application for the South West site.

- 8.12 A residual land value model will be agreed between the parties, and cost and income assumptions will be calculated on a fully open book basis for both sites. Such residual value generated by the model will be payable by the RSLs to the Council upon receipt of a satisfactory detailed planning approval.
- 8.13 The South Western (Stainsby Road) site is subject to covenants in favour of the London Residuary Body whereby, LBTH covenants not to use the property or any part thereof for any purpose other than for open space and changing rooms. The benefit of this covenant now vests in the London Borough of Bromley by virtue of The London Residuary Body (Transfer of Property etc) Order 1990. Terms will need to be agreed with Bromley to release the land from the covenant. As the intention is to re-provide the open space on the former housing land in the area of the park adjacent to the canal, it is expected this will satisfy the covenant, subject to LB Bromley's agreement. This matter will require resolution prior to disposal.

9 TIMING

Item	Activity	Target Date
9.1	Submission of outline planning application and detailed application in respect of the North West site.	Late Spring 2011
9.2	Formal agreement between the parties.	Target March 2011
9.3	Receipt of payment by the Council from East Thames in consideration of a freehold interest in the North West site.	Target March 2011
9.4	Resolution to grant planning permission. Payment under 8.13	Late Summer 2011
9.5	Resolution of issues with LB Bromley on covenant	June 2011
9.6	Public consultation related to the development of open space in Stainsby Road	Autumn 2011

10 COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 10.1 This report outlines proposals for the redevelopment of Cotall Street and Bartlett Park following the initial report to Cabinet in December 2008, the major elements of which are outlined in paragraph 5.
- 10.2 There are a number of potentially significant financial issues arising from the proposals in this report which are outlined below.
- 10.3 Disposal of Land Interests (Recommendation 2.1)

10.3.1 The report proposes the disposal of sites as outlined in paragraph 6.2 and 6.3 to and the East Thames Group. The land disposals are essential in order that the creation of the 150 housing units can be progressed. At this stage the valuations of these sites are not available, and it is important that indicative valuations are obtained in order that the financial viability of the overall scheme can be fully assessed. These valuations will be dependant on the planning permission available for the sites

10.3.2 The housing development site will be disposed of to East Thames Group based on a residual valuation model that weighs up the value of the planning consent agreed and the development value of both the affordable homes and the homes to be sold, against the development costs and Section 106 obligations. This will be calculated on a fully open book basis, and although it is not possible to quantify this value at this stage, an approximate assessment should be undertaken.

10.3.3 The receipt for HRA land will be fully usable provided that it is utilised for regeneration purposes.). It should be noted the first £610k capital receipt would have to be set side to fund demolitions 1-94 Cotall Street.

10.4 Appropriation of Land from the Housing Revenue Account to the General Fund

10.4.1 It is proposed that part of the cleared site of 1-94 Cotall Street should be used for leisure and park use (paragraph 3.7). This may require an appropriation unless the scheme can satisfy the requirements of section 13 Housing Act 1985 in which case the land can remain within the Housing Revenue Account and there will be no need for it to be appropriated.

10.4.2 If this is not possible and the land does need to be appropriated from the HRA to the General Fund. this could have significant financial implications for both the HRA and the General Fund as a consequence of the impact of the Housing Subsidy System. However, as appropriation takes place at certified value, if this is certified to be nominal, then the impact is neutral. The reasons for the certified value being assessed as nominal are outlined in paragraph 6.4.3., although it is essential that this value is independently confirmed to ensure that the General Fund does not inherit an on-going financial liability to fund loan charges.

10.5 Section 106 Funding

10.5.1 Members should note that the Bartlett Park regeneration proposal will only be feasible if sufficient Section 106 resources are secured, and earmarked for the project (paragraph 7), in addition to any capital receipts obtained. It is essential that no costs beyond feasibility work are incurred on the park redevelopment or highways layouts (paragraph 3.9) until all funding agreements are in place.

10.6 Procurement and other Costs

10.6.1 The scheme will be undertaken in two separate elements. The RSLs will jointly be responsible for the procurement of the housing element of the

scheme, while the Authority will procure the works to the park. All on-going costs of any future consultation must be met from within existing resources, as must any expenses incurred as a result of negotiations with the London Borough of Bromley in respect of the covenant that was inherited from the London Residuary Body (paragraph 8.14).

11. COMMENTS OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL)

- 11.1. The report proposes land disposals to facilitate the Cotall Street and Bartlett Park scheme, which is expected to deliver 150 new homes.
- 11.2. The Council may have power to pursue the scheme, having regard to its well-being power in section 2 of the Local Government Act 2000. The Council has power to do anything which it considers likely to promote the social, economic or environmental well being of Tower Hamlets, provided the action is not otherwise prohibited by statute. This power includes the ability to incur expenditure or to give financial assistance to or enter into arrangements or agreements with any other person. The power may be exercised in relation to, or for the benefit of: (a) the whole or any part of Tower Hamlets; or (b) all or any persons resident in Tower Hamlets. In exercising the power, regard must be had to the Community Plan. The Council must also have regard to the Guidance published by the Secretary of State on use of Well-Being Powers (the "Guidance") and that the proposed action is consistent with it.
- 11.3. In the Community Plan, under the theme "A Great Place To Live", the Partnership has identified a number of priorities which include the following –

"Providing decent homes in well designed streets and neighborhoods"

"Increasing the overall supply of housing for local people including a range of affordable family housing"

"Providing first-class and well managed centres where people come together for business shopping leisure and recreation"

It is open to conclude that a successful project will achieve these aims and that the Council is empowered by Section 2 of the Local Government Act 2000 to engage in the project. The project would not be inconsistent with the statutory guidance referred to above.

- 11.4. The disposal of land is not generally captured by the European procurement legislation. However, whilst the Council has property law duties relating to achieving a proper commercial value in respect of the disposal, it is also important to avoid a potential challenge. If a disposal is made at an undervalue, the difference between the commercial value and the actual sale undervalue may be deemed to be a gift and leave the Council open to the risk of challenge by another developer on the grounds that such a gift is State Aid which offends EU law. In order to deal with this point the Council will require a valuation to be carried out on the basis of the valuation requirements set out in the Technical Appendix to the Circular 06/03 The General Disposal Consent and in compliance with the Commission Communication on State Aid Elements in Sale of Land and Buildings by Public Authorities.

- 11.5. The Council is to receive funds for developing the park through Section 106 agreements. Whilst the Section 106 agreements are not generally the subject of European procurement once the funds have been received and the funds are then to be spent with contractors, professionals and suppliers the Council will need to ensure that it complies with public procurement in respect of those contracts. The expenditure with the contractors, professionals and suppliers must be subject to proper competition in accordance with the relevant legislation and Council financial procedures.
- 11.6. The disposal of part of land forming Bartlett Park will be subject to the provisions of section 123(2A) of the Local Government Act 1972, which prevents the Council disposing of open space land without first advertising its intention to do so and considering any objections made to the disposal. The report proposes that such consultation take place. Any disposal will have to be for best consideration in order to meet the requirements of section 123.
- 11.7. As the land in Cotall Street is held for housing purposes, section 32 of the Housing Act 1985 requires that the Council either have specific consent from the Secretary of State to the disposal, or that the disposal fall within one of the general housing consents issued by the Secretary of State. Pursuant to consent E3.1, given by the Secretary of State in the General Housing Consents 2005, the Council may dispose of the site provided it is for best consideration.
- 11.8. Under Section 134 Housing Act 1985 a local housing authority may lay out and construct public streets or roads and open spaces on land acquired by them. This power may permit the Council to use Cotall Street South to re-provide for the loss of park space. If this power does not cover the finalised scheme then the Council may, pursuant to section 122 of the Local Government Act 1972, appropriate, for any purpose for which the Council is authorised, any land which belongs to the Council that is no longer required for the purpose for which it is held. In this case the Cotall Street South site that is presently held for housing purposes will be used to re-provide for the loss of park space and be appropriated for the new purpose.

12. ONE TOWER HAMLETS CONSIDERATIONS

- 12.1 This scheme will contribute to 'One Tower Hamlets' objectives through contributing to reducing inequalities; community cohesion; and strengthening community leadership.
- 12.2 The enabling of new housing and particularly the provision of affordable housing will assist in meeting the needs of families in temporary; overcrowded; or unsuitable accommodation. The scheme will enable new and improved social infrastructure through improvements to Bartlett Park.
- 12.3 In terms of meeting cohesion objectives, the improved park will present increased opportunities for interaction, and the consultation process to develop the proposals will engage residents into improving facilities for the local community.

- 12.4 On community leadership the scheme provides the opportunity to meet long standing expectations of the community to work with groups, not least the HARCA, on both engaging with the community as well as providing new opportunities for participation.
- 12.5 The regeneration of Bartlett Park and Cotall Street has been subject to a consultation process dating back to 2000. The Council, Poplar HARCA and East Thames were closely involved in Leaside Regeneration's Development Framework for the area, published in 2002. This included intensive public consultation and formed the framework for the existing housing developments in the area (e.g. Abbotts Wharf and Stainsby Road). This has informed the proposed regeneration of the Park and Cotall Street.

13. RISK MANAGEMENT

- 13.1 The main areas of risk are around ensuring consultation on the proposal (planning: highway closure: and open space disposal). In terms of the ultimate level of receipt achievable this is subject to the Government's plans for financing new affordable housing.

14. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

14. 1 Disposal to an RSL Partnership will enable the redevelopment to be of a high standard sustainability, Code 4, as well as creating additional green space, better facilities and enhancing the appearance and use of the park as an attractive leisure and fitness amenity.
- 14.2 Improvements to the park the scheme facilitates will see increased biodiversity, the new community facilities and football pitches to encourage a healthier community with improved walking and cycling routes through the park.

15. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 15.1 Developing the sites outlined in this report will assist in removing a local 'hot spot' for anti social behaviour. Before demolition the former blocks at Cotall Street were the subject of squatting and extensive disruptive behaviour that impacted upon adjoining residents and park users. Subsequently to demolition there have been attempts by organised groups to move vehicles outside the now cleared site.

16.1 EFFICENCY STATEMENT

None specifically in this report.

***Brief description of
“background papers”***

***Name and telephone number
of holder
and address where open to
inspection.***

Previous Cabinet reports on
Cotall Street and Bartlet Park

Chris Worby

***Note from November 2009,
Owen Whalley to Polar
HARC July 2010***

Papers Held by Niall
McGowan

Development & Renewal

Mr Steve Stride
Chief Executive
Poplar HARCA
167a East India Dock Road
London E14 OEA

Head of Planning & Building Control

Planning & Building Control
Mulberry Place (AH)
PO Box 55739
5 Clove Crescent
London E14 2BG
Tel 020 7364 5314
Fax 020 7364 5412

owen.whalley@towerhamlets.gov.uk

16th July 2010

Dear Steve,

TOWN AND COUNTRY PLANNING ACT 1990 (as amended)
Re: Regeneration of Bartlett Park, Poplar

Further to my letter of 3rd June 2010, our meeting of 21st June 2010 and my meeting with Neil Hunt on 15th July 2010 and as agreed at that meeting, I am writing to confirm the Council's position regarding the regeneration of the Bartlett Park area and in particular in respect of the opportunities arising from the demolition of 1 to 94 Cotall Street. This follows extensive discussions with Lead Members following my later letter to you of the 3rd June.

Members have indicated they wish to ensure the regeneration of Bartlett Park and associated development opportunities accords with the principles set out in the Council's Local Development Framework (LDF) Core Strategy. To this end Members have requested that Officers work with Poplar HARCA to evolve proposals that are compliant with the LDF Core Strategy's vision, priorities and principles for the 'Poplar Place', which includes Bartlett Park.

To this end I have re-provided below the key development principles directly relating to regeneration opportunities at Cotall Street and Stainsby Road as originally set out in my June letter.

Development Sites

The Council wishes to promote residential development on two sites (see enclosed plan):

- (i) At the south western end of the Park, currently comprising the changing rooms and low grade park land
- (ii) At the north western end of the Park, extending residential development from the existing Stainsbury Road Block up to a maximum of half of the existing Cotall Street footprint

The Council will resist development on any other areas of the park, including the northeastern corner at the junction of Cotall Street and Upper North Street.

Design Principles

Development must preserve and enhance the existing character of Bartlett Park and the Limehouse Cut Conservation Area, defined by low to medium rise building heights immediately adjacent to the park, with larger buildings set back away from the park. The Council considers that any tall building immediately adjacent to the park will be detrimental to both the setting and character of the park, as well as its future usability and intended function.

This means that on the identified development sites, the Council will be seeking buildings predominantly of 4 up to 6 storeys in height, with no buildings in excess of 30 metres.

Priorities for the Park

Development should result in a net increase in public open space and open up the park to the Limehouse Cut.

Redevelopment shall secure new opportunities for sports and recreation prioritising the re-provision of modern changing areas, with the potential to provide small sized ancillary facilities, such as a small café, to serve local leisure and recreational activities in the Bartlett Park.

The Council will not support a leisure or community centre either co-located or built as stand alone structure in and/or around Bartlett Park. In accordance with LDF Core Strategy Policy, such facilities should be appropriately located in nearby Town Centres.

Housing Provision

In terms of new housing, the Council has the following key requirements

- a 'reasonable' increase on the existing number of homes (94 units existing)
- 50% affordable housing (intermediate and social rented)
- 30% family housing across all tenures (IPG compliant housing mix)
- 10% wheelchair accessible housing units with ground floor access
- Policy compliant levels of private amenity space
- Parking spaces for wheelchair units and larger family homes
- emerging London Plan space standards
- maximise the number of double aspect homes
- achieve a minimum of code for sustainable homes level 4

Officers applied similar principles in negotiations on the New Festival Quarter development, which was approved by the Council's Strategic Development Committee last month, subject to completion of the S106 agreement which will secure contributions totalling £1.13m towards improvements to Bartlett Park.

Officers consider that a residential development meeting the key principles set out above could result in a scheme of approximately 140 to 150 new homes, subject to detailed design and environmental testing. A scheme of this size and quality will meet key LDF Policy requirements and, together with other major development sites in the area including the New Festival Quarter development, provide the basis to secure a comprehensive programme of phased park improvements.

If these discussions do not result in a scheme that Officers consider accords with the LDF Core Strategy then this matter will need to be subject to further discussion with Lead Members.

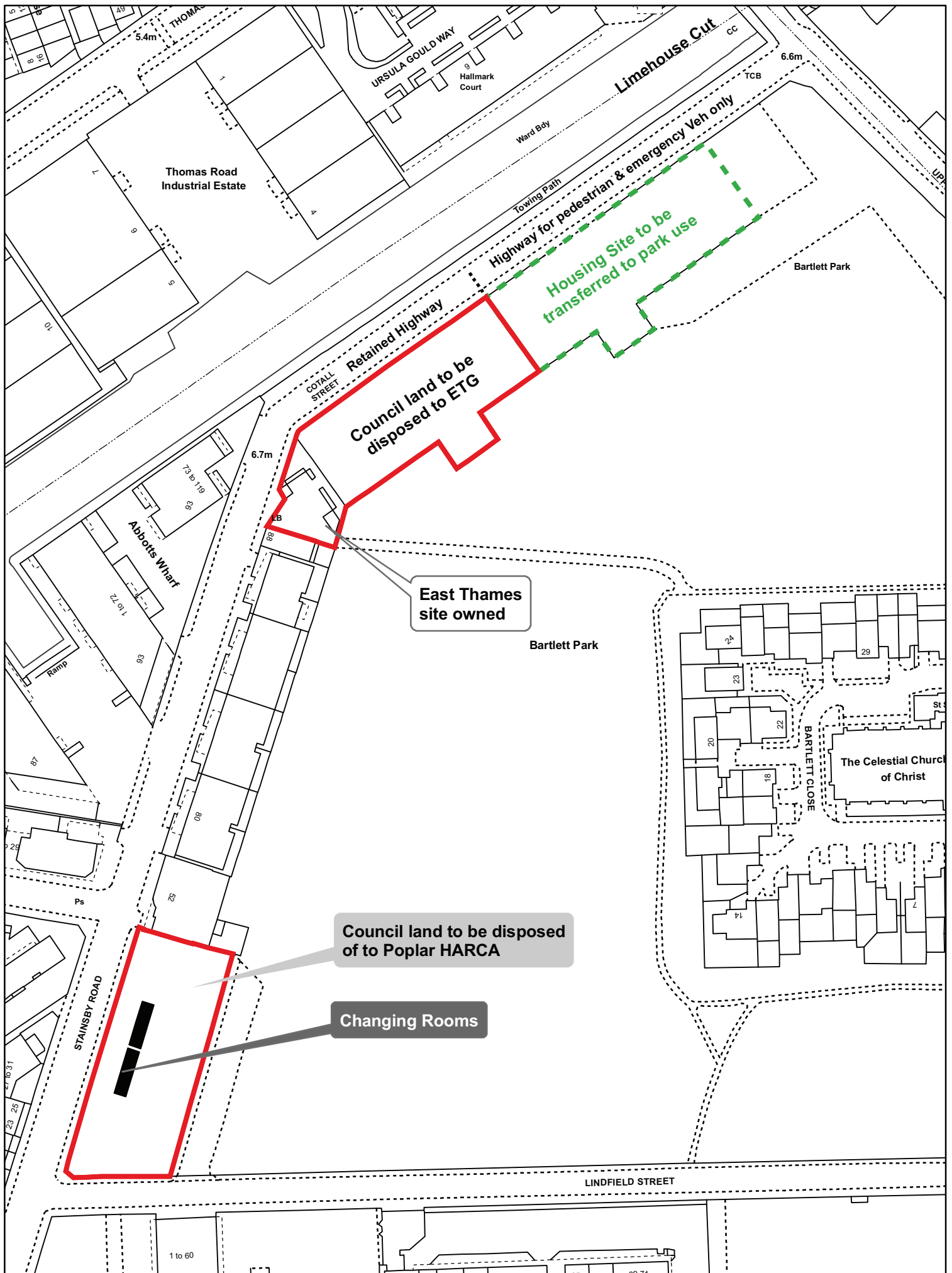
I trust the above makes the Council's position clear and I look forward to working in partnership with Poplar HARCA and partners over the coming months.

Yours sincerely

A handwritten signature in black ink, appearing to read 'O. Whalley', with a stylized, sweeping flourish extending from the end of the name.

Owen Whalley
Head of Planning and Building Control

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Agenda Item 6.2

Committee/Meeting: Cabinet	Date: 9 March 2011	Classification: Unrestricted	Report No: CAB 099/101
Report of: Corporate Director Community, Localities and Culture Originating officer(s) Heather Bonfield, Interim Service Head, Cultural Services		Title: Commercial Activities in Parks Wards Affected: Primarily Bow East and Bow West	

Lead Member	The Mayor
Community Plan Theme	A Great Place to Live
Strategic Priority	2.2 Strengthen and Connect Communities

1. **SUMMARY**

The report considers a policy for Major Events in Parks, the future tendering of the opportunity to stage commercial events in Victoria Park and agreement to spaces further develop income generation opportunities in other parks and open spaces where these do not impact unduly on the local community and planned sporting arrangements

2. **DECISIONS REQUIRED**

Cabinet is recommended to agree:-

- 2.1 The number of commercial and non-commercial event days in Victoria Park be restricted to ten days (excluding 2012). This limit to exclude events such as charity fun-runs.
- 2.2 The current closing time (11.00pm) remain unchanged
- 2.3 One consecutive weekend of commercial music events be permitted
- 2.4 Officers continue to monitor levels of security, stewarding and traffic management and improve these as necessary in response to need
- 2.5 Noise control levels continue to be monitored and adjusted as necessary in the light of ongoing experience
- 2.6 Negotiation for the Live Site in 2012 be considered outside of these arrangements

- 2.7 Arrangements to allow a maximum of ten commercial events in Victoria Park in 2011 continue
- 2.8 The two-day Paradise Gardens event no longer proceed
- 2.9 In place of a single major fireworks event in Victoria Park, four smaller community fireworks events take place, one in each paired LAP.
- 2.10 The opportunity to promote events in Victoria Park be tendered for the year 2013 and onwards
- 2.11 That income generating opportunities in other suitable parks continue to be pursued where these do not impact unduly on the local community and planned sporting arrangements

3. REASONS FOR THE DECISIONS

- 3.1 The programme of events in Victoria Park has been developed over a number of years and arrangements for the management of these events has been developed concurrently with appropriate professional advice.
- 3.2 Council on 8 December 2010 resolved that officers should bring forward a policy for events in Victoria Park and this report sets out such a policy

4. ALTERNATIVE OPTIONS

- 4.1 An income target for events in parks is proposed within the 2011/12 budget setting process; in addition income from events is used to support events for the community for which there is no budget provision. A substantial income target has been set for Victoria Park within the Management Plan approved by the HLF. Furthermore the events are enjoyed by many thousands of people and generate relatively few complaints. The option to cease major music events in Victoria Park was considered but rejected.
- 4.2 The arrangements proposed by Council on 8 December were fully considered as well as other combinations of days, but the proposed programme offers optimum income opportunity with the least disruption to neighbouring communities whilst remaining comparable with the number of events resolved by Council.

5. BACKGROUND

- 5.1 Prior to 2004 there were occasional major events in Victoria Park in addition to the summer programme e.g. Radiohead 2000 and Paul Weller 1998. However since 2005 the programme has grown with events such as the Lovebox Weekender, High Voltage, Underage / Field Day and LED taking place. Ten commercial event days took place in 2010 and discussions have taken place with promoters since last summer to progress a similar

programme of 10 commercial event days in 2011 to generate a savings target and support free community events.

- 5.2 Council on 8 December 2010 discussed the impact of major events in Victoria Park on the local community. Council noted that events in Victoria Park are both an opportunity for our community to come together and bring new users to the park and should be supported; that commercial events in the park are an important revenue stream for the future upkeep of the park after the Lottery-funded restoration and that this must be balanced with the needs of local residents. Council resolved to ask officers to bring forward a policy that limits the number of large commercial music events in Victoria Park to six each year; prevents the park being used on consecutive weekends throughout the summer, with at least two weekends free after a weekend of events; brings forward the closing time for events to 10pm; increases the level of security, stewarding and traffic management in the streets surrounding the events; reduces the noise levels permitted at events; and includes a separate policy that addresses the particular needs of the 2012 Live Site during Olympic year, recognising that this is a one-off occasion but also recognising the needs of local residents. This resolution of council is to be taken as a request to the Executive to consider the motion of Council in deciding future policy in the Park.
- 5.3 In 2010 there were 13 days with major events in Victoria Park, of which ten were commercial and three were community. These are set out in the table below

Event	Date	capacity
Commercial Programme		
Lovebox Weekender	16, 17 & 18 July	75,000 over 3 days
High Voltage Classic Rock	24 & 25 July	50,000 over 2 days
Underage/Field Day	30, 31 July & 1 st Aug	40,000 over 3 days
London Electric Dance	28 & 29 Aug	40,000 over 2 days
10 commercial event days		
Community Events		
Paradise Gardens	19 & 20 June	60,000 over 2 days
Fireworks	7 Nov	90,000
3 community events days		
Total = 13 event days		

- 5.4 Since the end of the 2010 programme of events discussions have taken place with promoters to develop the 2011 programme. Whilst a similar number of events have been planned, these do not include proposals for three successive weekends of events which occurred as a pilot in 2010. Whilst this arrangement substantially reduced the movement of vehicles and disruption caused by build-up and take-down of the infrastructure for the events, feedback from Members and the local community indicated their concerns about this arrangement and it was not proposed for 2011.

6. **BODY OF REPORT**

- 6.1 As indicated above, development of the 2011 commercial music events programme in Victoria Park is underway and discussions have been taking place with three promoters since the programme concluded last year. The promoters' plans are in progress and in respect of two events at least, advance tickets are already on sale on their websites.
- 6.2 To implement the Council motion in full would have a profound effect on the level of income and mean an effective end to the carefully managed major events programme which the Council has sensitively developed over the past several years fully recognising the potential impact on the local community. It would also prevent the level of income required for Victoria Park under the Lottery funding agreement being achieved. For example, bringing the end time forward to 10.00pm will mean that customers would perceive events as poor value for money and promoters will therefore be less interested. The inability to hold events on consecutive weekends would mean that two of the annual commercial events (which have the same promoter) would not take place, dramatically reducing potential income and providing no funding for community events.
- 6.3 Many Councils are seeking to get a foothold in the events market to generate income, but Tower Hamlets has the advantage to date of a sound track record of effective and safe management and robust arrangements. Nevertheless the impact of Victoria Park events on the local community, which has clearly raised concerns for Members, has to be carefully reviewed and managed and the limits to its use agreed.
- 6.4 In 2010 a total of 97 complaints were made across the ten days of commercial events (the number of complainants likely to be lower as some people made multiple complaints), this was less than ten per event. This needs to be considered against attendances of over 200,000 people and the income generated by these events. It is regrettable that people are affected by events sufficiently to lead them to complain, but there are no grounds to enforce a reduction in current noise levels based on the above analysis. The current noise control levels and management arrangements were developed with external professional advice, are kept under careful review and are rigorously enforced. It is therefore recommended that noise control levels continue to be monitored and adjusted as necessary in the light of ongoing experience.
- 6.5 The stewarding and cleaning of Victoria Park and the surrounding area are also kept under careful scrutiny and arrangements are adjusted and strengthened in response to any complaints received. For example, THEOs and security staff were deployed in specific streets for the last event of 2010 following complaints of anti-social behaviour and this will now be the norm for the future. It is therefore recommended that Officers continue to monitor levels of security, stewarding and traffic management and improve these as necessary in response to need.
- 6.6 Officers have carefully considered the 2010 programme and whilst the resolution referred specifically to commercial events, it can be seen from the

table above that free community events generate the largest audiences – 150,000 across three event days – and therefore have the greatest local impact. It is therefore recommended that, whilst the loss of this popular event to the community is very regrettable, consideration be given to no longer having the Paradise Gardens event. Furthermore it is proposed to re-provide the annual major fireworks event in Victoria Park with four smaller community events, one in each paired LAP. This will reduce the number of events in Victoria Park to ten, one more than the Council resolution (which supported three community and six commercial events), but it will result no loss of income. It will also ensure that there is only one consecutive weekend and frees up a further weekend without a planned use. It is therefore recommended that the number of commercial and non-commercial event days in Victoria Park be restricted to ten days (excluding 2012); this limit to exclude events such as charity fun-runs. It is also recommended that one consecutive weekend of commercial music events be permitted and that the closing time for events remain unchanged

- 6.7 In 2012 the Olympic Live Site will operate and negotiations in partnership with the GLA, Royal Parks, LOCOG and the preferred event organiser are progressing and the recommendations set out in this report are not proposed to apply for that year.
- 6.8 Consideration has been given to the management of commercial events after the Live Site in 2012. It is proposed to tender the opportunity to run commercial events in Victoria Park from 2013 onwards and a report on the proposal will be brought to Cabinet in due course.
- 6.9 Corporate/private events also provide opportunities for income generation and in 2011 c£20,000 income is anticipated. Appendix 1 sets out parks which offer greatest opportunity to generate income, although all opportunities are considered and all parks will be promoted; for example a wedding reception will be held in Stepney Park this summer from which income will be received.
- 6.10 **Corporate Events:** These include charity sporting events sponsored by corporations such as Nike's Limelight run in Victoria Park. Corporates are also interested in locations for hospitality marquees and promotional events. Whilst this area has been affected by the downturn in the economy, there is still a demand for competitively priced venues and there are a number of events agencies working in this market.
- 6.11 **Private Events:** The biggest potential market here is weddings where organisers are looking for attractive locations for receptions in marquees.

It is proposed to continue to promote parks for income generating opportunities where these do not impact unduly on the local community and planned sporting arrangements

7. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 7.1 Currently, the net income received from commercial events is utilised to fund free to access community events and has no net income benefit to the current Event in Parks budget.
- 7.2 The Events in Parks budget is required to achieve a net income target of £200k for 2011/12.
- 7.3 Paragraph 6.6 recommends ceasing the Paradise Gardens event and re-providing the major firework event with four smaller community events in LAP areas. These are currently funded from the net income received from commercial events.
- 7.4 Paragraph 6.9 identifies how a further £20k of income can be achieved by providing opportunities for Corporate/private events
- 7.5 The implementation of the proposals in paragraph 6.6 and 6.9 should ensure that the income target set for 2011/12 can be met.

8. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL SERVICES)

- 8.1 Under the Local Authorities (Functions and Responsibilities) (England) Regulations 2000 as amended the functions exercised by Council and the Executive have been split so that there are clear decision making powers. The Executive has the powers to decide policy. The Council motion is to be taken as a request from Council to the Executive to ask officers to review the policy and take into consideration there motion. Officers have detailed in the report the impact of the motion for consideration of the Executive. The Council. has the power to raise revenue from allowing activities to take place in Victoria Park but it also has a responsibility to act reasonably in all that it does. It therefore must take into account the issues raised by the adjoining residents.
- 8.2 It also has a duty to achieve best value under Section 3 of the Local Government Act 1999 which includes making best use of the assets it has at its disposal. A balanced view therefore has to be taken about achieving the full potential of assets, the nuisance caused to local residents and the primary purpose of the asset i.e. as a public park. However it also needs to secure funding to ensure the public park can be maintained to a satisfactory standard and the commercial events contribute towards this.
- 8.3 The proposals in this report demonstrate that these issues have been taken into account and adjustments to the previous years' activities have been made.

9. ONE TOWER HAMLETS CONSIDERATIONS

- 9.1 Events in parks, whether free or commercial, provide opportunities for communities to come together in a mutual enjoyment of music, dance and

other arts and entertainment; the council has an excellent record of managing these events to minimise their impact on the local community from noise, litter and asb. The loss of the popular Paradise Gardens is very regrettable; however if the number of events is to be reduced in response to the 8 December 2010 Council resolution and essential income is to be sustained, then it will be necessary to cease this event for 2011.

10. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

10. Promoters of events in parks are required to provide bonds which ensure that any damage arising from the event is re-instated. They are advised of council's policies on sustainability and required to adhere to them

11. RISK MANAGEMENT IMPLICATIONS

- 11.1 The proposals in this report provide the least risk to future income generation.

12. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 12.1 Whilst major events could have the potential to generate anti-social behaviour they are planned in full consultation with the Police and all plans are approved by the Safety Advisory Group which has Police and other emergency services representation
- 12.2 If complaints are received about ASB following events they are noted and action is taken to increase the presence of stewards and THEOs in those areas.

13. EFFICIENCY STATEMENT

- 13.1 It is proposed to tender the opportunity to promote major events in parks from 2013 onwards; opportunities for income generation from corporate and private events and smaller commercial events in other venues will be marketed in 2011.

Local Government Act, 1972 Section 100D (As amended)
List of "Background Papers" used in the preparation of this report

Nil

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Agenda Item 10.1

Committee/Meeting: Cabinet	Date: 9 th March 2011	Classification: Unrestricted	Report No: CAB 100/101
Report of: Chief Executive Originating officer(s) Kevan Collins, Chief Executive		Title: Children's and Adults' Services Reorganisation Wards Affected: All	

Lead Member	Mayor Lutfur Rahman
Community Plan Theme	One Tower Hamlets; A Safe and Supportive Community
Strategic Priority	Efficient and effective services; Locally focused services empowering local people; Improved outcomes for vulnerable children and adults.

1. **SUMMARY**

- 1.1 This report is being brought forward to enable Members to consider the proposition that the existing two Council directorates of Children, Schools and Families and Adults, Health and Wellbeing should be reorganised into one new unified directorate, with some of the strategic and back offices functions passing to the centre.
- 1.2 Key issues include:
- 1.2.1 Whether the service and financial advantages of such a reorganisation in the medium to long term outweigh the disruption that any such major restructuring may bring in the short term;
- 1.2.2 Whether feedback from stakeholders received since Cabinet first discussed this proposition in February 2011 supports the proposal;
- 1.2.3 The risk to high performing Council services and well established links to key partners and stakeholders.

2. **DECISIONS REQUIRED**

Cabinet is recommended to:

- 2.1 Agree that the existing two Council directorates of Children, Schools and Families and Adults, Health and Wellbeing should be reorganised into one new unified directorate;
- 2.2 Agree to proceed with the recruitment of an Executive Director amalgamating the existing posts of Corporate Director, Children, Schools & Families and Corporate Director, Adults, Health & Wellbeing;

- 2.3 Delegate to the Chief Executive the responsibility in consultation with the Assistant Chief Executive (Legal) and the current Directors of Children's Schools and Families and Adults, Health and Wellbeing to ensure that the merging of the two Directors posts will still ensure that the social care needs of children and schools services and adults health and wellbeing in the local community are given equal emphasis and are managed in a co-ordinated way.
- 2.4 Request a progress report to Cabinet on the implementation of the new arrangements in January 2012.

3. REASONS FOR THE DECISIONS

- 3.1 From the perspective of families who use these Council services, which in the case of schools is all families with school age children, these changes would result in a better, more holistic and seamless service which does not require handover of services between directorates when looking at the needs of children, young people and adults in the family.
- 3.2 The Council is going through a period of major budget reductions but at the same time is as far as possible trying to maintain and even improve front line services to residents. The decision to proceed with the amalgamation of the two major Council directorates into the unified Directorate would make a significant contribution to the savings targets that the Council is currently aiming to achieve over the next four years.
- 3.3 While the reorganisation of Council directorates is an internal Council matter subject only to the Council's own agreed reorganisation procedures, nevertheless the creation of a new single directorate would bring change for service users including individual children, adults, families and related institutional providers such as schools, health providers and local communities.
- 3.4 The proposal will meet the statutory requirements to designate a Director of Children's Services and a Director of Adult Social Services. The new Executive Director will be designated both of those roles.
- 3.5 The statutory requirement to designate a member of the Executive as the Lead Member for Children's Services will continue to be met. The appointment of further executive members for adults' and health (not being a statutory requirement), or the incorporation of those areas in the portfolio of the Lead Member for Children's Services or other Lead Members, is at the Mayor's discretion.
- 3.6 The feedback from stakeholders and partners received since the last Cabinet meeting recognised the pressures the Council is under, highlighted some of the risks and was broadly supportive of those risks being managed and the proposal going forward.

- 3.7 Feedback from key stakeholders and partners, including the NHS and Schools, was positive about the proposal. In particular, the letter received from NHS Tower Hamlets highlighted the need to review structures across public service and said that the “focus on protecting valuable services, whilst minimising management and associated costs must be right.”
- 3.8 Schools and governors had strong comments regarding risks and maintaining positive relationships. Safeguarding was highlighted as a key issue by all respondents and the Chair of the Adults’ and Children’s Safeguarding Board, while not declaring a definitive position on the proposal, confirmed that current arrangements are secure and provide a good platform for managing change. Although it is clear there will need to be thorough and detailed transitional planning arrangements.
- 3.9 A number of staff, including senior officers, have also commented on the proposal. The responses from staff highlighted the challenge of delivering the amalgamation of the two directorates alongside significant changes programmes within current plans - for example, Transforming Adult Social Care and implementing the Family Wellbeing model - these are significant change programmes in their own right and would need to be accommodated alongside the potential turbulence of a significant review of the senior management structures. In line with the Council’s Handling Change procedures, if Cabinet accept the recommendations to amalgamate the two directorates, there will be consultation with the affected staff and their trade unions before any new management arrangements are implemented.

4. ALTERNATIVE OPTIONS

- 4.1 Alternative options would be to either:
- Do nothing and maintain the status quo;
 - Look for opportunities to amalgamate council adults’ social care services with community health provision;
 - Review the current management arrangements and look for closer alignment and the operation of a ‘joint’ management team.
- 4.2 All three options have now been considered and none is recommended:
- 4.2.1 The current interim arrangements covering the Corporate Director positions in these services need to be resolved and it would be inappropriate not to take this opportunity to consider alternative leadership arrangements.
- 4.2.2 There is uncertainty surrounding the nature and impact of changes to health services that are currently under discussion and subject to future legislation. Unfortunately, this rules out the alternative of an amalgamation between Adult’s Social Care Services and health, either inside or outside the Council at this stage.
- 4.2.3 Continuing to have separate directorates with two Corporate Directors, while looking for joint working at the managements levels below the first tier, has the advantage of being the least disruptive change. However the

disadvantage would be a lack of clear accountability and leadership. A more radical solution than people meeting together in joint teams is required and it is important to demonstrate savings at a senior level. This may seem to be the easiest option but it does not deliver enough.

5. BACKGROUND

- 5.1 The Children Act 2004 required local authorities (LAs) to bring together education and children's social care into one service. Most LAs, including Tower Hamlets, set up a new Children's Services directorate (called Children, Schools & Families) and a separate Adults' Services directorate (called Adults, Health & Wellbeing). In some LAs these directorates took on a wider range of responsibilities, such as housing and neighbourhood services, in addition to social care.
- 5.2 However, a few LAs – right from the start – met their new legal responsibilities for Children's Services without splitting adult's and children's social care between two different Council directorates and combined the posts of Director of Children's Services (DCS) and Director of Adult Social Services (DASS) into one Executive Director post. In subsequent years other LAs have followed suit. It is now estimated that currently as many as 10% of LAs have amalgamated the two directorates in one way or another and others are actively considering it. The trend has accelerated in recent months in response to the need to make severe budget reductions.
- 5.3 LAs which have already made the change include, amongst others, Surrey, Middlesbrough, Oldham, Windsor and Maidenhead, Wakefield, Stockton on Tees, Redcar and Cleveland, Havering, Ealing, West Sussex, East Riding of Yorkshire, Bracknell Forest and the City of London.
- 5.4 The majority of these had already been graded as good or better in one or both of their separate services prior to amalgamation. The IDEA report 'Think Family, Think Community', which looked in detail at 10 of these LAs, reported that the vast majority had either maintained or improved on their previous high standards. Of all the LAs detailed in the previous paragraph, only one, Middlesbrough, was not satisfied with the outcomes achieved and reversed the process.
- 5.5 A strong view coming through from the study is that there is no 'one size fits all' model and each LA needs to sort out the best structural solution to meet its local circumstances.
- 5.6 No institution ever reaches a point where there is nothing that can be improved upon, and even at the level of maintaining peak performance it is necessary to remain open to change and development. External circumstances also change, necessitating review and reassessment. It is important for maintaining its freedoms to operate through making decisions locally rather than having them imposed centrally, that Tower Hamlets remains at the top of the tree, so it needs to be open to considering change even in its most successful areas. Therefore the first question to ask when considering whether to go ahead with this major structural change of unifying

Adults' and Children's Services in one directorate, is: "Will this have an impact on the four star quality rating we have achieved and continuous improvement?"

- 5.7 This will be the first time that Tower Hamlets has considered such a proposal but as well as potentially delivering service improvements, it is also very much in line with a trend over recent years. We have seen a significant reduction in the number of Council directorates and a reduction in the Corporate Management Team (8 in 2008 to, potentially, 5).
- 5.8 These considerations come at a time when there is an imperative to reduce Council spending and delay the management of the organisation. This development would send a powerful signal and demonstrate our determination to delay management at the most senior levels of the Council.
- 5.9 Additionally, the Council has recently found that the advertising for the Director of the single Children, Schools and Families Directorate has not resulted in a strong field; our experience is not untypical of the national recruitment situation for Directors of Children's Services. A new Executive Director role spanning both Adults' and Children's Services is expected to be more attractive and bring applications from serving Directors, resulting in a much stronger field.

6. BODY OF REPORT

UPDATE SINCE FEBRUARY 2011 CABINET MEETING

- 6.1 The Council has set out underlying principles that are guiding its approach to making difficult decisions in the course of having to severely reduce its spending. It is determined to achieve a lean, flexible and citizen centred organisation which secures the best possible outcomes for all residents and in particular protects the most vulnerable by achieving savings through the delayering of management and cutting central costs rather than services wherever possible.
- 6.2 This proposal to amalgamate the two directorates applies that principle to the most senior post holders and therefore is in line with, and demonstrates, the commitment of that Council approach of making management savings. Due to the size of the proposed directorate, it would represent a significant change to the Corporate Management Team (CMT). The Chief Executive will continue to keep the structure and operation of CMT under review and retain the option of bringing back any further proposals at a later date.

- 6.3 In our engagement with stakeholders since the February Cabinet meeting, they have broadly endorsed the potential benefits of amalgamation. A summary of these benefits were set out in that Cabinet report which was sent to all stakeholders. However, stakeholders were also mindful of the potential risks that would need to be managed. Possible risks, and any mitigating action, are set out in the Risk Management Implications section of this report.
- 6.4 The report and the recommendations have also been informed by the advice of two former Directors - a former Director of Adult's and Children's Services and of Social Services and a former Director of Children's Services and of Education. Their agreed view was that the merit of such a change was that it provides an opportunity to make improvements in the way services are delivered that goes beyond just making savings from an internal Council reorganisation. They supported the view that there was a need to go forward with the appointment of the Executive Director as soon as possible, and following their appointment, there would be benefit in involving staff, stakeholders and service users in a coproduction approach to reconfiguring services.

BENEFITS AND RISKS OF AMALGAMATING CHILDREN'S AND ADULTS' SERVICES

- 6.5 There are a number of potential benefits and advantages that would flow from bringing together the Children's and Adults' Directorates, both from the perspective of individuals and families, of the Council as a whole and of its partners.
- 6.6 From the point of view of those using the services there are potential benefits from an amalgamated directorate which include:
- 6.6.1 The importance of the 'place-shaping' role of the local authority, where the Council is an enabler as much as a provider, and where the provision of social care services for the most needy plays its part in underwriting a continuum of services all the way from prevention to full support, much of which ideally takes place in the community;
- 6.6.2 The development of personalisation, where the Council is fostering independence and empowering individuals and local community organisations to decide what is needed and how best to spend eligible public funds. The Council has made major strides in the development of personalisation in adult services, but there is further to go in developing this for families and with health colleagues.
- 6.6.3 Smoother transitions for children with complex needs from 0 to 25 and for young people moving on from the care system means:
- They will no longer need to move from one directorate, system and people to another;

- There will be continuity of care across the traditional cliff edge of transition, which for many young people can be a confusing and unsatisfactory experience.

6.6.4 Adopting a 'think family' approach, working with the family as a whole rather than with individuals defined by age:

- Working as one directorate will help promote family solutions and consider provision over longer periods of time. Developing continuity in service delivery helps to build trust and helps to deliver better outcomes;
- Transitions between services can be points of concern, not just for service users, but also for their families – as they are expected to become familiar with new people and processes;
- The proposed amalgamation will shift the focus from looking at individuals by age, to looking at the whole family. Children usually exist as part of a family and structurally joining up one dimension through the creation of Children's Services directorates has resulted in creating an artificial separation in other areas, most notably in social care, by splitting social services between adults and children;
- Those LAs who have gone for a unified directorate nearly all list the ability to focus on the family as a whole, as well as the individual, as one of the drivers and one of the most important outcomes. Several refer to an overall 'Think Family' approach, for example previously an adult with mental health difficulties was assessed solely as an individual, rather than as an adult who is also a parent or a grandparent, as this may guide the nature of the support provided;
- In addition, closer alignment may help to improve flexibility in eligibility criteria for certain services – provision of certain services can be phased in or out depending on the needs of the individual service user as the service user and the service providers are within the same directorate.

6.6.5 Increased intergenerational work:

- Several LAs have reported that increased cross generational work is not only a positive outcome in itself, but has proved to be a way of involving schools more, for example by locating a pensioners' luncheon club in a primary school;
- This proposal builds on Tower Hamlets' existing strong record in developing extended use of schools as part of its community development activities. It also encourages looking at other facilities, for example centres used for older people, to see whether there are a range of people who would benefit from the use of those facilities;
- There will also be further opportunities for different age groups to work together beyond what is currently practiced.

6.6.6 Bringing together universal (education and schools) and targeted (social) services will lead to improvements in general health and wellbeing. Previously, those services had operated separately and with different perspectives and priorities. These improvements in the health and wellbeing of the general population will in turn reduce the need for, and spend on, targeted services for individuals later on in their life:

- LAs and Primary Care Trusts (PCTs) are both commissioners of closely interdependent services – very often for the same group of people – and the area where this has been least successful is in preventative work which has a more universal than targeted approach. The changes in the NHS include a major new role for the Council in leading on public health, and the opportunity to work much more closely with Health on commissioning, where the Council will have a 'convener' role in partnership with the emerging GP consortia, building on the existing good relationship with the PCT;
- Bringing adults' and children's services together moves in the direction of adults' adopting a wider, strategic overview role. That is, not just looking at individuals when they become vulnerable or in need but considering how adult social care play a role in the health and well being of the wider population, with the aim of ultimately reducing the numbers in need of individual targeted services. It is in reducing the number of so called 'high cost and low volume services', that potentially the greatest savings can be made. The Council can spend thousands of pounds a week on individuals without necessarily achieving the best for them or indeed what they would buy for themselves if they had more control of the spend. This would require a greater focus on preventive services, a move away from institutional services, and working with individuals and families on greater personalisation of services, all of which will be made easier by bringing adults' and children's services together;
- An example of this shift is Liverpool City Council, which was not part of the IDEA study, but has a combined directorate. In its Adults' Services, it concentrates on the importance of enabling people to participate fully in community life as active citizens, not simply as passive recipients of care;
- There will be no reduction in universal services for children and young people outside school such as Early Years provision, after school, holiday and youth provision as a direct result of this amalgamation;
- Better joined up working should result in better employment opportunities and skills for employment for hard to reach groups. For example, those working with 14 to 19 year olds should become more aware of the needs of young people with learning disabilities. This is especially important when considering that the schools, Health and

the Council are three of the major employers of local people in the Borough.

- 6.7 There are opportunities for efficiencies and consolidation of the Council's work to be achieved through the elimination of overlapping and duplicated work and from improvements in commissioning arrangements:
 - 6.7.1 There are a number of essential 'back office' support functions that can be delivered more efficiently in a unified directorate, or unified across the Council from the centre. These include strategy, policy and performance, commissioning, research and development, finance, HR and workforce development, IT and information, administration and business management;
 - 6.7.2 There will be longer term benefits of managing the commissioning of high cost multi agency care packages. A joint department will have better leverage for commissioning from the NHS;
 - 6.7.3 There are also professional and service areas which both directorates are involved with where there would be potential benefit in service delivery terms by being situated within one directorate. These areas include drugs, alcohol, and substance abuse, disability, safeguarding, domestic violence, health promotion, family support, access and inclusion, all of which it is reported can benefit from the more holistic approach that results from having a combined directorate;
 - 6.7.4 Organisationally, more effective working can be achieved by learning from each other and sharing good practice e.g. children's from adults' on fully delivering on integration, and adults' from children's on safeguarding;
 - 6.7.5 A unified directorate also makes it easier if a LA wants to go down the route of integrated teams and a locality focus working from community bases.
- 6.8 Externally there are potential benefits to be gained by improving working with partners:
 - 6.8.1 Partners, especially health, would find it easier to relate to a unified directorate, because although they do sometimes deal with children and adults separately, their overall structure is not predicated upon a rigid split between the two;
 - 6.8.2 An unified directorate would result in better communication and more effective use of joint appointments and the Joint Strategic Needs Assessment would be considerably strengthened by there being a single strategic approach for all services, genuinely 'cradle to grave';
 - 6.8.3 A preliminary analysis of the Health White Paper indicates that the benefits to the Council's working relationship with the health service, particularly in the area of public health and health prevention, would be

enhanced by moving to an amalgamated directorate for adults, children and families.

6.9 In terms of financial savings:

- 6.9.1 Initial estimates show that savings in the area of £300k can be achieved just from restructuring the chief officer posts and their directorate support. In the longer term, there are potentially much greater savings to be made through the reconfiguration of how services are delivered, including in areas such as commissioning, preventative work and in personalisation, to name a few;
- 6.9.2 It is through the lower levels of the restructure that the economies of scale and efficiency savings can be driven through. The new Executive Director would be tasked with coproducing reconfigured service delivery proposals with staff, stakeholders and service users but an initial estimate suggests that a significant further amount could be saved once the restructure is complete, although some of these savings may arise from current restructures (e.g. Strategy, Policy and Performance);
- 6.9.3 CSF and AHWB commission a significant level of services. At present the commissioning functions work in isolation and we do not ordinarily consider provision that cuts across different members of the same family or provide for longer time spans crossing from childhood into adult services;
- 6.9.4 A number of the organisations provide commissioned services to both AHWB and CSF. Aligning budgets and driving single commissioning contracts will give the Council the opportunity to deliver better value for money.
- 6.10 The new job will be a big one and will require the successful recruitment of an outstanding person, who can take overall responsibility across the broad range of services that the newly amalgamated directorate will encompass. This will almost certainly mean recruiting with very senior management and leadership experience, including serving at Director level. While the span of control is large, that is true for all Executive Directors. The new directorate would account for a large proportion, approximately 56%, of the Council's budget but of this, a much smaller amount would be spent on directly managed staff as the rest is accounted for through devolved services e.g. the schools budget accounts for over 200 million per annum.
- 6.11 The new directorate will be responsible for our most vulnerable residents, based on current figures this includes 299 children subject to a child protection plan, 1,166 children in need, 319 children looked after, 5,500 vulnerable adults supported in community based services and 890 in residential and nursing care.
- 6.12 There may be a tension between the need to move quickly to achieve the savings and the need to win hearts and minds as to the benefits of the proposal in terms of service delivery, regardless of the budget situation. As

well as the staff, directly affected, particular attention needs to be paid to bringing key partners from the health community and schools on side. GPs, Headteachers and governors will need to be reassured that within the new arrangements there will still be the expertise to give the strategic leadership at the highest level. Close working between the Council and the schools has helped to secure improvements and high standards in schools in Tower Hamlets. Likewise, in period of change and turbulence health partners will need reassurance and confidence that the Council is devoting sufficient strategic attention to the broad array of health matters.

- 6.13 Our priority is, and will remain, protecting our most vulnerable children and ensuring the safety and wellbeing of adults at risk. The proposal to bring the services closer together under a single management regime must set out how all risk factors will be evaluated and possible appropriate mitigating actions. Further information on the risks are contained within the Risk Management Implications section of the report.

NEXT STEPS

- 6.14 Following today's meeting, if the Mayor and Cabinet approve the recommendations contained within this report, the Chief Executive will instruct the relevant officers to commence the recruitment exercise for the new Executive Director post. An initial recruitment timetable suggests that the new Executive Director could be in post by August 2011.
- 6.15 It is also proposed that there be an overlap period with the current acting Directors (if neither has been appointed to the new substantive post) remaining in office after the appointment of the new Director for at least one month. During this time the new structure will be drawn up and statutory consultation with the Trade Unions will take place. The new Director would then take full operational responsibility by October 2011, thus achieving part year savings in 2011/2012 and the full restructure completed and savings achieved in 2012/2013.
- 6.16 Under Article 7 (The Mayor and the Executive), part 7.05 (Cabinet Responsibilities) of the Council's Constitution, the determination of the number and scope of portfolios held by Cabinet Members is at the Mayor's discretion. These portfolios can be amended from time to time as and when the Mayor deems fit and will be effected by the Monitoring Officer as soon as reasonably practicable when so advised by the Mayor.
- 6.17 Accordingly, if the recommendations are agreed, the Mayor will determine whether he wishes to have one Cabinet Member for the whole directorate or two Cabinet Members - one for Children and one for Adults – to ensure a specific focussed overview and political leadership for each area.
- 6.18 If the Mayor determines that there should only be one Cabinet member, that Member would be designated as the Lead Member for Children's Services in line with statutory requirements. That Member could have responsibilities for additional areas of the Council's work.

- 6.19 One of the general themes arising during the engagement period was a concern for the shape the new directorate would take. In order to ensure those concerns are properly addressed the new Executive Director will embark on an exercise with staff, service users and stakeholders to develop the best possible structures for the new directorate.

7. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 7.1 The reorganisation would save the budget for one Corporate Director post and relevant support and opens up the possibility of rationalising and reorganising back-office services of the two existing Directorates and reviewing the delivery of certain front-line activities. This is expected to deliver a minimum of £300,000 a year in savings with the potential for significantly greater savings arising from a detailed review. The first full year of savings would be 2012/13, and the current Medium Term Financial Plan identifies a savings gap in that year which this proposal could help to fill.
- 7.2 There would almost certainly be implementation costs especially in relation to the reorganisation and these would be likely to be affordable on an invest to save basis, although more specific proposals would need to be assessed in detail. The costs of reorganisation would need to be met from Council reserves and contingencies.
- 7.3 The reorganisation has the potential to facilitate greater value for money savings and efficiencies in future years from such areas as the use of finance, procurement, commissioning and localised working.

8. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL SERVICES)

- 8.1 Section 18 of the Children Act 2004 requires the Council to appoint a Director of Children's Services, "DCS", for the purposes of its education functions and children's social service's function. Section 6 of the Local Authority Social Services Act 1970 requires the Council to appoint a Director of Adults Social Services ("DASS") for the purposes of their social services functions other than those for which the DCS is responsible under the Children's Act. Under section 18 (5) of the Children's Act 2004 the Council may give its DCS responsibilities in addition to children's education and social services functions.
- 8.2 The statutory guidance on the DASS states that the creation of the DASS post alongside the DCS post will ensure that the social care needs of the local community are given equal emphasis and are managed in a co-ordinated way through joint strategic needs assessment and joint planning. It goes on to provide that local authorities shall ensure that the DASS is directly accountable to the Chief Executive of the local authority and comparable in terms of seniority with the DCS. However, the guidance does not make any recommendation on whether or not the DASS and the DCS post should be held by separate people. Therefore the posts can be combined within certain safeguards. It is therefore recommended that there must be a strong justification which we believe is covered by the matters set

out in the report in terms of benefit and awareness of balancing risk and that the Chief Executive must ensure that the corporate responsibilities inherent with the position of the DASS and the DCS are both equally delivered. One way of doing this could be to ensure that the second tier structure divides the children and school functions from the adult's health and wellbeing function whilst other posts could be merged to ensure flexibility and best practice working.

- 8.3 The Council already has been operating a Children's and Adults Health and Wellbeing Chief Executive's Safeguarding Panel which meets regularly to discuss key priorities in safeguarding matters throughout the borough to ensure that these priorities are being met and that there is joint working. It is suggested that if the post is being combined that the second tier managers would also sit on this Safeguarding Panel to ensure that the social care needs of both children's and adults within the local communities are given equal emphasis.

9. ONE TOWER HAMLETS CONSIDERATIONS

- 9.1 Differentials in update of services or outcomes, across all the equalities strands, are not expected as a result of the recommendations contained within this report.
- 9.2 As this report does not propose the creation or withdrawal of policies or services, an Equalities Impact Assessment (EqIA) has not been required. Any subsequent changes made by the new Executive Director will have an EqIA carried out if required.
- 9.3 Overall, it is anticipated that the amalgamated directorate will provide a better, integrated, more holistic and seamless service to all residents and service users in Tower Hamlets.

10. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

- 10.1 A unified directorate would require fewer resources due to the merging of some functions and through the achievement of efficiencies and the elimination of duplication.
- 10.2 This will lead to a decrease in the carbon footprint generated by the directorate.

11. RISK MANAGEMENT IMPLICATIONS

- 11.1 Failure to recruit a suitable person to a combined post:
There has been difficulty in recruiting to the substantive post of Director of Children's Services (Corporate Director, Children Schools & Families). The combined post should attract a wider field. The challenge will be to appoint an experienced Executive Director who can gain the confidence of all partners, including the schools. The new job will be a big one and will require the successful recruitment of an outstanding person, who can take overall responsibility across

the broad range of services that the newly amalgamated directorate will encompass. This will almost certainly mean recruiting someone with very senior management and leadership experience, including experience of serving at director level. While the span of control is large, that is true for all Executive Directors. The new directorate would account for a large proportion, approximately 55%, of the Council's budget. However, of this, a much smaller amount would be spent on directly managed staff as the rest is accounted for through devolved services e.g. the schools budget accounts of over 200 million per annum.

- 11.2 In the short term disruption of a restructure results in deterioration in standards of service delivery:

This is less likely to happen if there is as wide as possible consensus as to the ultimate service advantages of a combined directorate. Additionally, Tower Hamlets' extensive experience in managing large organisational change programmes will mitigate any decline in service standards.

- 11.3 Risk that in the longer term the cultural differences are such that the expected improvements are not forthcoming:

The leadership of the new directorate and the way the whole exercise is managed both in the short and medium term, should be able to create a new unified culture taking the best aspects of both directorates and creating a universal cradle to grave approach which aims to enhance the quality of life for the whole community of all ages, while securing the provision of excellent targeted services for those individuals who need them.

- 11.4 Risk to the partnership between LA and schools:

Schools may feel that the LA is downgrading the importance of education. This and other risks are mitigated by the involvement of the Chief Executive who will be over seeing and monitoring the process and ensuring the excellent relationship that exists between the LA and schools is retained and continues.

- 11.5 It is a piecemeal change rather than part of a Council wide restructuring strategy:

The proposal in this report is a continuation of a trend already established to reduce the number of Corporate Management Team members and further changes have not been ruled out for the future.

12. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 12.1 There are no crime and disorder reduction implications arising from this report.

13. EFFICIENCY STATEMENT

- 13.1 Comments concerning efficiencies have been addressed within the body of the report and in the Comments of the Chief Financial Officer section.

14. APPENDICES

None

Local Government Act, 1972 Section 100D (As amended)

List of “Background Papers” used in the preparation of this report.

Brief description of “background papers”	Name and telephone number of holder and address where open to inspection.
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None

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Agenda Item 10.2

Committee/Meeting: Cabinet	Date: 9 th March 2011	Classification: Unrestricted	Report No: CAB 101/101
Report of: Corporate Director Resources Originating officer(s) Michael Keating, Service Head One Tower Hamlets Alan Finch, Service Head Corporate Finance		Title: Strategic Performance and Corporate Budget Monitoring to 31 st December 2010. Wards Affected: All	

Community Plan Theme	All
Strategic Priority	All

1. **SUMMARY**

- 1.1 This is the third combined service and financial performance report for 2010-11, covering October – December (Quarter 3). This report includes an update on the authority's progress against the Strategic Indicator set, the "You Decide!" participatory budgeting programme and its financial position.
- 1.2 The report was considered by the Overview and Scrutiny Committee at its meeting on 8th March.
- 1.3 **General Fund**
At this stage of the financial year there is a forecast General Fund overspend of £463,000 for the reasons summarised in paragraph 5.1 and detailed in Appendix 2. This compares with the overspend of £1,084,000 as at Quarter 2. This suggests that management action taken in the year to date has been partially successful in addressing overspends. Limited time remains in the year for management action to be taken to ensure that expenditure at year end remains within budget and it is crucial that plans are in place for so doing. The report sets out the actions that Corporate Directors are taking to contain expenditure within budget.

1.4. HRA

The reported overspend has reduced from £510,000 at Quarter 2 to £73,000 at Quarter 3.

1.5 Capital position

Directorates have spent 46% of their capital budgets for the year (£93,289,000 against budgets of £204,008,000). Projected expenditure for the year is £154,270,000 representing an underspend of £49,738,000. The programme remains affordable within available resources.

1.6 Strategic Indicators

53% of the indicators which are reportable in this period are on target, and 62% have improved performance since this time last year. A risk analysis of the indicators likelihood to achieve year end target is included (7.11).

1.7 'You Decide!'

12 projects within the "You Decide" participatory budgeting programme are now complete, 69 are on track according to agreed milestones and 24 are delayed but are anticipated to complete on time. 4 projects here have been identified as at risk of not meeting overall project targets in 2011/12. Mitigating action is detailed in section 8.

1.8 More detailed performance and financial information is contained in the report appendices, as follows:

- Appendix 1 - lists budget/target adjustments
- Appendix 2 - provides the budget outturn forecast and explanations of major variances for Directorates for the General Fund
- Appendix 3 - provides the budget outturn forecast and explanations of major variances for the HRA
- Appendix 4 - shows progress against planned efficiency savings
- Appendix 5 – provides details of projected transformation savings
- Appendix 6 – provides details of changes to the capital budget since Quarter 2
- Appendix 7 – provides details of spend to date and projected variances on the capital programme
- Appendix 8 - provides an overview of performance for all of the Council's Strategic Indicators (the Tower Hamlets Index) which represent the key priorities for the Council.
- Appendix 9 - contains an overview of the current progress of initiatives funded by the Council's participatory budgeting programme by LAP area

2. DECISIONS REQUIRED

Cabinet is recommended to:-

- 2.1. Note the Council's financial position as outlined in paragraphs 5 and 6 and appendices 1-7 of this report;
- 2.2. Review and note the Quarter 3 2010/11 performance including areas where further work is needed to ensure we deliver improved outcomes;
- 2.3. Note the actions being taken to address the reported overspends; and
- 2.4. Approve specific 'You Decide!' actions (section 8).

3. REASONS FOR THE DECISIONS

Quarterly updates on the position of the capital programme and revenue expenditure against budgets are provided to Cabinet for information.

4. ALTERNATIVE OPTIONS

Not applicable.

5. **REVENUE**

5.1 The following table summarises the current expected outturn position for the General Fund.

SUMMARY	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000
Adults Health and Wellbeing	90,217	102,195	102,413	218
Chief Executive	13,369	17,017	17,017	0
Children, Schools and Families	93,896	94,892	94,892	0
Communities, Localities and Culture	74,910	79,393	79,393	0
Development and Renewal	12,425	21,197	21,442	245
Resources	18,363	14,156	14,156	0
Corporate Costs/Capital Financing	17,748	15,118	15,118	0
TOTAL	320,928	343,968	344,431	463

5.2 Broad explanations of the anticipated significant adverse variances are as follows:

5.3 **Adults, Health and Wellbeing** **£218,000**

The forecast overspend represents a reduction of £167,000 on the £385,000 reported in Quarter 2. This largely reflects additional funding received from the NHS.

The revised forecast net overspend occurs almost entirely within the Commissioning and Strategy Service (£203,000). Within this division the main variances are as follows:

- A42 Older People Commissioning (+£176,000)

This is as a result of an increased number of clients being assessed as being eligible for a service as a result of demographic pressures. There has been an increase in the number of home care clients. As the authority does not charge for community based services, but charging for residential placements is mandatory under national regulations, the net cost of many

care packages provided to support people at home is higher than the cost of residential care. The introduction of a reablement service has begun to help reduce the need for long term support, however the service is only provided for new clients.

The increased income is a result of the utilisation of funding from the Department of Health and Department for Communities and Local Government to fund increased demand for social care services which is detailed further below.

- A43 Learning Disabilities Commissioning (-£246,000)

The increased expenditure (+£421,000) is due to an increase in the number of clients for the service. This is a result of transition clients from Children Schools and Families.

The additional income (-£667,000) is mainly related to two very expensive continuing health care packages funded by Tower Hamlets Primary Care Trust.

- A44 Mental Health Commissioning (-£216,000)

The increase in income is due to more care packages being recoverable from Health Service partners reflecting a change in the mix of type of care packages being provided.

- A45 Physical Disabilities Commissioning (+£787,000)

The forecast overspend is as a result of an increased number of clients being assessed as being eligible for a service. As the authority does not charge for community based services, but charging for residential placements is mandatory under national regulations, the net cost of many care packages provided to support people at home is higher than the cost of residential care. The introduction of a reablement has begun to help reduce the need for long term support, however the service is only offered to new clients.

The authority has a number of clients which require assessment by Tower Hamlets Primary Care Trust for continuing care funding. These are being pursued and if successful will result in the care packages of the clients being recoverable (back dated to the date of submission).

Corrective Action

Corrective action is taking place over all of the Directorate's commissioning budgets and in the care management teams. These include:

- A secondary audit is being carried out over all client groups on the effect of reablement, showing the impact on home care and the community equipment service.

This secondary audit follows the first which was carried out six months ago which subsequently saw an increase in the number of clients receiving reablement.

- The increasing number of referrals to reablement continue to be monitored by the Service Head Older People on a weekly basis.
- Levels of delegation for all client group panels are being reviewed with the Physical Disabilities panel now meeting weekly. This will be a further control for demand management.
- The clients requiring assessment for continuing care funding have been escalated in the Primary Care Trust in order that a decision is made by the end of the financial year.
- A project has been initiated by the directorate looking at our application of Fair Access to Care Services (FACS) to ensure we are consistent in our approach.
- The Directorate's Management Team are reviewing all of their budgets to seek savings to offset this overspend.

New National Health Service Funding for Social Care Integration

Funding for reablement has been made available to the Primary Care Trust in 2010/11 (£372k) and negotiations with the Primary Care Trust are underway regarding the possible transfer of some of this to the Borough in relation to reablement services provided on hospital discharge. In particular, funding is being sought to support the community equipment service which has seen a rise in the volume of equipment requests as a result of reablement (£200k).

The Department of Communities and Local Government and Department of Health announced in December 2010 a funding allocation of £931k to the Primary Care Trust for 'Winter Pressures'. This funding is due to be

transferred to the authority by the 31st March 2011 (pending legal agreement) and will be used to fund the Directorate's over spent. The Department of Health guidance and that of the London Strategic Health Authority confirms the funding is to be used to meet the rising costs of existing social care provision and the funding should not be used for new or additional services. This funding has already been taken into account in the forecast overspend of £218,000.

5.4 Children, Schools and Families

NIL

At Quarter 2 there was a forecast overspend of £382,000. Savings had been identified to cover this overspend.

The most significant variances are as follows:

- Youth and Community Learning (+£87,000) – This anticipated overspend is due to mainly a projected over-spend in Communications (G69). The budget pressures previously reported in Parental Engagement & Support (G19) and in the Youth Offending Service (G60) continue; whilst the Junior Youth Service (G40) is on track to deliver an under-spend.
- Children's Social Care (-£396,000) – This underspend is largely attributable to the Family Support & Protection Service (H57) where staff vacancies and strict management of the Section 17 budget have produced projected savings of £370k. There are some others variations in other budgets to generate the balance.
- Children Services Resources (+£500,000) – The components of this net estimated overspend are service-wide savings targets being held within this division (+£337,000) and school redundancy costs (+£514,000), which cannot, by regulation, be charged to Dedicated Schools Grant. These are partly offset by unbudgeted income from the Gorsefield Professional Development Centre (-£251,000), the transfer of costs in respect of pre 2005 premature retirements (-£147,000) and minor net variances (+£47,000)
- Other Services (-£191,000) – There are net underspends in the Learning and Achievement and Director's Services divisions.

5.5 Development and Renewal

£245,000

The Forecast overspend has reduced by £97,000 from the forecast overspend at Quarter 2 of £342,000.

The overall forecast overspend is largely due an anticipated overspend of £279,000 on Homelessness services. There are fewer households in temporary accommodation than originally budgeted for and this has had a significant adverse impact on net rental income receivable. Nevertheless the forecast overspend has reduced by £63,000 since Quarter 2.

5.6 HRA

£73,000

The forecast overspend has reduced from £510,000 at Quarter 2. The overspend is the net effect of a shortfall of income from estate parking and leaseholder service charges (+£849,000), a forecast overspend on Supervision and Management (+£173,000), partly offset by reduced expenditure on Special Services, Rent Rates and Taxes (-£310,000), rental income in excess of budget (-£304,000), reduced provision for Bad Debts (-£315,000) and minor net variances (-£20,000).

5.7 Risk areas

Risks have been highlighted under appropriate vote heads in Appendices 2 and 3.

5.8 Savings / Efficiency targets

The monitoring of savings targets will become increasingly important as we progress. Members have specifically asked for the Quarter 3 report to Cabinet to include details of progress in delivering the in-year savings agreed by the Cabinet in July.

Details of progress against targets are shown in Appendices 4 and 5.

5.9 Income Collection Performance Targets

Income Stream	Collected in 2009-10 %	2010-11 Target to 31.12.10 %	2010-11 Collected to 31.12.10 %	Direction of Travel
Business Rates	99.29	73.50	84.97	↑
Central Income	86.33	88.00	90.00	↑
Council Tax	94.40	71.28	71.38	↑
Housing Rents	100.10	100.01	99.32	→
PCNs	62.37	62.00	63.09	↑
Service Charges	109.80	75.00	82.08	↑

6. CAPITAL

6.1 The capital budget at Quarter 2 as approved by Cabinet on 1st December 2010 totalled £198,311,000. This has now increased to £204,008,000 due in the main part to the adoption of capital estimates for Building Schools for the Future ICT infrastructure schemes. The changes to the budget since the Quarter 2 monitoring report are detailed in Appendix 6.

6.2 Total spend to the end of Quarter 3 represented 46% of budget as follows:

	Annual Budget as at 31-Dec-10 £'000	Spend to 31-Dec-10 £'000	% Budget Spent
MAINSTREAM PROGRAMME			
Communities, Localities and Culture	14,045	5,497	39.1%
Children, Schools and Families	32,136	15,163	47.2%
Adults, Health and Wellbeing	735	214	29.1%
Development and Renewal	14,802	5,072	34.3%
Housing Revenue Account (HRA)	47,247	24,769	52.4%
Building Schools for the Future (BSF)	79,855	38,586	48.3%
MAINSTREAM TOTAL	188,820	89,301	47.3%
LOCAL PRIORITIES PROGRAMME (LPP)			
Communities, Localities and Culture	1,544	141	9.1%
Children, Schools and Families	2,631	1,958	74.4%
Resources	4,769	1,405	29.5%
Adults, Health and Wellbeing	432	64	14.8%
Development and Renewal	4,712	420	8.9%
Building Schools for the Future (BSF)	1,100	0	0.0%
LPP TOTAL	15,188	3,988	26.3%
GRAND TOTAL	204,008	93,289	45.7%

- 6.3 Total projected expenditure for the year, as advised by Directorates managing capital schemes, totals £154,270,000 compared with the budget of £204,008,000, a forecast underspend of £49,738,000. Directorates confirm that their projections are realistic estimates of final actual spend for the year. Any unspent amounts at the year end can be carried forward into future financial years. Officers will advise at the end of the year of any uncommitted amounts that are not required as these can be reallocated to other schemes. An analysis of quarterly projections compared to outturn will be submitted to Members after the year end. Projected expenditure compared to budget is as follows:

	Annual Budget as at 31-Dec-10	Projection 2010-11	Forecast Variance
	£'000	£'000	£'000
MAINSTREAM PROGRAMME			
Communities, Localities and Culture	14,045	12,307	-1,738
Children, Schools and Families	32,136	26,403	-5,733
Adults, Health and Wellbeing	735	605	-130
Development and Renewal	14,802	7,556	-7,246
Housing Revenue Account (HRA)	47,247	42,731	-4,516
Building Schools for the Future (BSF)	79,855	56,049	-23,806
MAINSTREAM TOTAL	188,820	145,651	-43,169
LOCAL PRIORITIES PROGRAMME (LPP)			
Communities, Localities and Culture	1,544	1,294	-250
Children, Schools and Families	2,631	2,007	-624
Resources	4,769	3,418	-1,351
Adults, Health and Wellbeing	432	250	-182
Development and Renewal	4,712	1,100	-3,612
Building Schools for the Future (BSF)	1,100	550	-550
LPP TOTAL	15,188	8,619	-6,569
GRAND TOTAL	204,008	154,270	-49,738

- 6.4 The capital programme for this year has been set on the basis of available capital resources and amended as further resource announcements have been made by Government and other funders, and for Cabinet decisions. The capital programme remains affordable within the resources available.
- 6.5 Further details of the programme are provided in Appendix 7.

7. STRATEGIC INDICATORS

- 7.1 This is the third quarterly monitoring report for the Tower Hamlets Index, covering the period September-December 2010/11. The Tower Hamlets Index is made up of 84 Strategic Indicators. These consist of:
- All LAA indicators
 - Key measures of corporate health (usually ex-BVPIs)
 - The council's strategic priorities
 - Some measures of customer satisfaction (usually Annual Residents Survey)
- 7.2 Performance against our Strategic indicators for Quarter 3 2010/11 is set out in Appendix 8. The performance update includes 2010/11 targets, Q3 2009/10 actuals, outturn commentary and direction of travel charts for each indicator. Direction of travel compares performance against this time last year.
- 7.3 The number of Strategic Performance indicators available for reporting fluctuates between periods. Different indicators have different reporting frequencies. Of the 84 indicators in the Strategic Indicator set, 57 can be reported this quarter, broken down as follows:
- In year data for 42 indicators; and
 - Educational attainment and other Children's indicator data for 15 indicators, 11 of which is the annual outturn for 2009/10, and a further 4 provisional
- 7.4 In-year targets have been set for the majority of Strategic Indicators. There are several indicators where it is not appropriate to set in year targets. For example, in year targets against housing delivery are not very helpful, particularly in terms of predicting year end performance. Narrative commentary explaining progress towards these targets will be increasingly important.
- 7.5 Excluding provisional educational attainment indicators, there are 35 indicators where an in year target has been set and therefore a variation can be calculated. Of those, 21 have achieved target (GREEN), and 14 have not achieved target (RED). The table below sets out performance against target for Strategic Indicators for all reporting periods in 2009/10, and for 2010/11 to date and demonstrates that we are doing considerably better at this point of the year than at the same point in 2009/10.

Reporting Period	GREEN	RED
2009/10		
Apr-May	11 (52.38%)	10 (47.61%)
Q1	11 (50%)	11 (50%)
Q2	14 (34.14%)	27 (65.85%)
Q3	14 (42.42%)	19 (57.57%)
Year End	39 (58.2%)	2 (41.8%)
2010/11		
Q1	17 (58.6%)	12 (41.4%)
Q2	20 (69%)	9 (31%)
Q3	21 (60%)	14 (40%)

7.6 Of the 33 applicable indicators, 21 of the performance indicators (60%) are on track to achieve their end of year target (GREEN). Areas where performance is well above the estimated level for the end of December target are as follows:

- S224 - Percentage residents satisfied with outcome to anti-social behaviour reports
- S225 – Average time to re-let properties
- S226 – Tower Hamlets Homes service charge collected (excluding major works)
- NI152a&NI153a – Working age people on out of work benefits & in worst performing neighbourhoods
- NI150 – Adults receiving secondary mental health services in employment
- NI195a & b – Improved street and environmental cleanliness – litter & detritus
- NI47 – People killed or seriously injured in road traffic accidents
- NI33i & ii – Arson incidents – primary & secondary
- NI40 – Number of drug users recorded as being in effective treatment

7.7 A total of 22 (66.6%) indicators have improved performance from this time last year.

7.8 **Annual attainment & other Children's data**

The final outturns for educational attainment & other Children's measures for 2009/10 is available for 11 indicators, and provisional data is provided for a further 4 indicators. Two indicators which were RED last year have met or exceeded their annual target:

- (NI72) Achievement of at least 78 points across the Early Years Foundation state with at least 6 in each of the scales in

Personal, Social & Emotional Development & Communication, Language & Literacy; and

- (NI76) Reduction in the number of schools where fewer than 55% of pupils achieve level 4 or above in both English & Maths at KS2

7.9 Where final outturn data is available, there are two indicators where performance is off target and performance has deteriorated from this time last year:

- NI93 – Progression by 2 levels in English between KS1 and KS2
- NI94 – Progression by 2 levels in Maths between KS1 and KS2

7.10 Provisional educational attainment data is available for a further 4 indicators and has been included for information. Although off target, two of these provisional indicators have improved their performance since this time last year. It should be noted however that provisional attainment data is subject to change, following re-grading and appeals. A comprehensive review of those results and further commentary will be provided following outturn validation.

7.11 A risk analysis has been undertaken and indicators have been identified as being at risk of failing to achieve their target by the year end. The risk analysis uses a series of risk based criteria to identify which indicators would benefit from further scrutiny at Performance Review Group.

Based on risk – impact

- Performance against target
- Quartile performance (comparison to most recent data available from London Council's benchmarking Q2)
- Variance over 10% (comparing actual to target)

Based on risk – likelihood

- Improving (previous reporting period or same period previous year)
- Confidence in recovery (assessment based on comments)

7.12 **Strategic103, 104 – The percentage of the top paid - LP07 or above - of Local Authority staff that are an ethnic minority / have a disability**

As in 2009/10, these indicators have been highlighted as being at risk of achieving their year end target. They are both off target, and have not improved since the last reporting period (September). The targets for ethnic minority staff and those who have a disability have deteriorated since the last reporting period; however there is an improvement on this time last year. Comments from the service indicate that the Vacancy Assurance project and the Staff Equality Audit should improve the position; however the audit is not scheduled until next financial year. In addition the implications on staffing

arising from the CSR budget cuts will affect staffing levels across all grades, and it would be difficult to predict whether these cuts would affect the proportion of LP07 or above staff in these categories.

7.13 Strategic223 – Number of social rented housing completions for family housing (gross figures only)

Forecast outturn against the 3 year target should see us deliver at least 1246 social rented family housing units for the period 2008 - 2011; this is 2.55% higher than the 3 year target of 1215 for the same period. However, the 2010/11 outturn may be lower than 2010/11 target (as opposed to the three year target). Housing delivery targets are subject to constant review and it is likely that year end data review and verification may result in a higher outturn.

7.14 Strategic227 – Rent collected as a percentage of rent due (Tower Hamlets Homes)

This measure is off target and has deteriorated in performance since this time last year and since the last reporting period. However there is only a minor variance between target and actual and comments suggest there are plans in place to enable a recovery by the end of the year.

7.15 National146 – Adults with learning disabilities into employment

This measure is off target and has deteriorated since this time last year. Most recent official benchmarking shows our current performance on this measure as being bottom quartile (year end 2008/09). However the service reports that the percentage of clients meeting the criteria will increase towards the end of the reporting period, and is therefore confident in meeting its year end target.

7.16 Strategic101a – Variation of projected outturn from budget (+/-)

At this stage in the financial year there is a forecast General Fund overspend of £463,000 and HRA overspend of £73,000. Since Quarter 2 these forecasts have reduced from £1,084,000 and £510,000 respectively and suggest that management action taken in the year to date has been partially successful in addressing overspends. However, limited time remains in the year for management action to be taken to ensure that expenditure at year end remains within budget and it is crucial that plans are in place for so doing. Actions being taken by corporate directors to contain expenditure within budget are detailed in paragraph 5 above.

7.17 National195a&b – improved street and environmental cleanliness – graffiti & fly-posting

Both measures are off target by over 10%, and have deteriorated in performance since the last reporting period. The Council is in the lower half of performance in relation to the latest available benchmark (Q2). Out of 31 applicable LA, benchmarking has been provided by 27, and LBTH is ranked

13th and 22nd respectively. However, areas of weakness arising from this 2nd tranche survey have been identified and action is being undertaken to address for the third (final) tranche which will be undertaken in March.

7.18 National135 – Carers receiving needs assessment or review and a specific carer’s service, or advice & information

This measure is off target by over 10%, and has deteriorated in performance since this time last year. However, compared to the latest benchmarking provided by London Councils (Q2), of the 31 London Boroughs, the Council is performing well, ranking 5th (out of 22 boroughs who provided data). Last year’s data collection and performance trend for this measure was weighted towards year end, and therefore there is confidence that this measure will achieve its year end target.

8. ‘YOU DECIDE!’ PARTICIPATORY BUDGETING PROGRAMME

8.1 ‘You Decide!’ is Tower Hamlets’ innovative participatory budgeting project. The programme has asked residents to make decisions over £4.876 million of council funding over the last two years. Council departments are working with the LAP Steering Groups to shape exactly how those services will be delivered in their local area. The Steering Groups play a central role in monitoring those services over the year.

8.2 Appendix 9 details the delivery of projects purchased through the ‘You Decide!’ process. This includes 2010/11 projects as well as ongoing two-year projects from 2009/10. Services have provided comments on individual projects where appropriate. The RAG status indicates the progression of projects according to agreed milestones: Green/Complete; Gold/On Target; Amber/Delayed; and Red/At Risk/Overdue. The percentage of budget spent is also indicated.

Overview of progress with projects

8.3 There were 102 projects purchased in 2010/11 out of a total budget of £2.5 million (including £300,000 from the Communities for Health budget). Out of the 84 projects purchased in 2009/10 there are 7 projects that are ongoing in 2010/11 due to a two-year spending commitment. As such £365,625 was carried over from the 2009/10 budget.

8.4 This monitoring report includes both projects purchased in 2010/11 and remaining projects from 2009/10 meaning a total of 109 projects and a total budget of £2,865,625. Please see summary information on the projects by LAP and expenditure below.

LAP	Total no. of projects	Total budget	Total spend	% spent
1	18	£468,125 (£415,000 plus £53,125 carryover from 09/10)	£230,951	49.3%
2	12	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£140,064	42.7%
3	9	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£142,695	43.4%
4	13	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£170,159	51.9%
5	12	£325,000 (£275,000 plus £50,000 carryover from 09/10)	£195,066	60%
6	12	£275,000	£122,072	44.3%
7	12	£328,125 (£275,000 plus £53,125 carryover from 09/10)	£169,177	51.6%
8	12	£325,000 (£275,000 plus £50,000 carryover from 09/10)	£118,583	36.5%
Youth	9	£160,000	£33,346	20.8%
<i>Totals</i>	<i>109</i>	<i>£2,865,625</i>	<i>£1,322,133</i>	<i>46.1%</i>

- 8.5 At present, 12 projects are complete, 69 are on track according to agreed milestones and 24 are delayed but are anticipated to complete on time. There are 4 projects currently at risk of not meeting overall project targets. The table below outlines the performance per LAP and includes a separate line for an update on performance of projects bough through the Youth Participatory Budgeting event.

8.6 Overview of performance by LAP

LAP	Total no. of projects	Complete GREEN	On Target GOLD	Delayed AMBER	Overdue RED
1	18	3	11	4	0
2	12	0	8	4	0
3	9	1	7	2	0
4	13	2	7	3	1
5	12	2	8	1	0
6	12	1	7	3	1
7	12	1	10	1	0
8	12	1	7	2	2
Youth	9	1	4	4	0
Total:	109	12	69	24	4

8.7 At risk projects

The Pamper Days project for Older People was bought in three LAP areas. The project has had significant delays due to staffing issues at the delivery organisation. This funding will be taken back by Adult Health and Wellbeing Directorate to find an alternative use.

- 8.8 The Healthy Eating Project (LAP 8) is joint-funded between the PCT/LBTH through the Communities for Health grant, was intended to provide a programme of activities that supported young people to make healthy eating choices. Due to challenges in engaging schools in LAP8 and setbacks due to inappropriate/inadequate proposals from a number of organisations the LAP8 work has been severely delayed and no spend will be made against the £35,000 in LAP 8 in 2010/11. The PCT who is responsible for the delivery of this project, has a robust proposal for delivering a potentially innovative programme of work around increasing healthy eating options that will dovetail with ongoing work within LAP 8 as part of the Healthy Borough programme and work that is school or youth setting led. The proposal seeks to link local activities and add value to these. It is anticipated that all spend/delivery will happen in 2011/12 and, in the context of the Council's overall outturn position, consideration will be given as to whether the funding will be carried over.

8.9 Overview of finance by LAP

The table below indicates the current spend against total budget per LAP. 46.1% of the budget has so far been spent. It is anticipated that most of the remaining spend will occur in Quarter Four particularly in the case of capital projects. There is an estimated carry-over of £450,940 required into 2011/12 to which consideration will be given in the context of the Council's overall outturn position. This includes projects that were expected to run into 2011/12

totalling £294,074, but also a request to carry over funds from projects that have for various reasons experienced delays or issues in getting started and delivering the prescribed activity (est. £156,866).

- 8.10 A number of projects are tied to the academic year and started in September. As such carry-over will be considered to roll funds totalling £122,001 into Quarter One of 2011/12.
- 8.11 The 8 projects jointly funded by the PCT/LBTH through the Communities for Health grant are due for completion in March 2012. As such carry-over of £172,073 into 2011/12 to be spent through the financial year on breakfast clubs, peer education alcohol awareness projects, additional drug outreach worker support and additional healthy eating programmes will be considered.
- 8.12 A further 22 projects require carry over estimated at £156,866. All services have developed alternate options for delivery that will support completion by end of Q2 of 2011/12.

9. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 9.1 This report sets out the performance of the authority against priority performance indicators for the third quarter of the year together with budget monitoring against the General Fund revenue budget, the HRA revenue budget and the capital budget. This enables performance in both areas to be considered alongside one another and facilitates actions being taken on the basis of a balanced overall view. Actions taken to address overspends in previous quarters have been partly successful and a reduced overspend is now reported.
- 9.2 The report projects a net General Fund overspend of £0.463m and a net overspend on the HRA of £0.073m. If this were to be carried through to the end of the financial year it would result in decreases in general reserves and housing reserves respectively.
- 9.3 This is the third quarter report and, accordingly, the projected outturn is based on a significant portion of the financial year. The scope for controlling potential overspends is becoming more limited. However, where overspends are being predicted Corporate Directors, in accordance with Financial Regulations, must keep the position under close, continuous review and, where necessary, identify compensatory savings. Paragraph 5 and associated appendices detail the actions currently being taken. Additionally the Council Management Team has instigated a monthly monitoring process through which it will oversee expenditure against budget. The Corporate Director – Resources will also

monitor closely those directorates that have so far projected adverse material end of year variances.

- 9.4 Contingencies set aside at the start of the financial year to fund budget risks are likely to be used in the current financial year and into 2011/12 to assist in delivering the savings required to balance the budget in the wake of Government grant cuts. Sums have been set aside in respect of redundancy, and there will also be costs arising from project delivery and to manage reductions in specific grants relating to education children's services. Any arrangements required to carry amounts forward will be reported at the end of the financial year.
- 9.5 The report also details expenditure against the capital programme. Spend to date of £93.289m represents only 46% of the programme. The forecast outturn is £154.270m, 76% of budget due to re-profiling of BSF projects and slippage across the capital programme. Any unspent capital resources at year end will be carried forward to meet committed spend on agreed projects in future years.

10. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL SERVICES)

- 10.1 The report provides performance information, including by reference to key performance indicators and the budget.
- 10.2 It is consistent with good administration for the Council to consider monitoring information in relation to plans and budgets that it has adopted.
- 10.3 Section 3 of the Local Government Act 1999 requires the Council as a best value authority to "make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness". Monitoring of performance information is an important way in which that obligation can be fulfilled.
- 10.4 The Council is required by section 151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. The Council's chief finance officer has established financial procedures to ensure the Council's proper financial administration. These include procedures for budgetary control. It is consistent with these arrangements for Members to receive information about the revenue and capital budgets as set out in the report.

11. ONE TOWER HAMLETS CONSIDERATIONS

The Council's Strategic Plan and Strategic Indicators are focused upon meeting the needs of the diverse communities living in Tower Hamlets and supporting delivery of One Tower Hamlets. In particular, Strategic priorities include the reduction of inequalities and the fostering of strong community cohesion and are measured by a variety of strategic indicators.

12. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

An element of the monitoring report deals with environmental milestones within the Safe and Supportive agenda.

13. RISK MANAGEMENT IMPLICATIONS

In line with the Council's risk management strategy, the information contained within the Strategic Indicator Monitoring will assist the Cabinet, Corporate Directors and relevant service managers in delivering the ambitious targets set out in the Strategic Plan. Regular monitoring reports will enable Members and Corporate Directors to keep progress under regular review.

There is a risk to the integrity of the authority's finances if an imbalance occurs between resources and needs. This is mitigated by regular monitoring and, where appropriate, corrective action. This report provides a corporate overview to supplement more frequent monitoring that takes place at detailed level.

The explanations provided by the Directorates for the budget variances also contain analyses of risk factors.

14. CRIME AND DISORDER REDUCTION IMPLICATIONS

The Strategic Indicator set contain a number of crime and disorder items under the Safe & Supportive theme, however there are no specific crime and disorder reduction implications.

15. EFFICIENCY STATEMENT

The Efficiency Statement is covered by Appendix 4 of this report, and additionally, appendix 5 provides details of projected transformation savings.

16. APPENDICES

- Appendix 1 - lists budget/target adjustments
- Appendix 2 - provides the budget outturn forecast and explanations of major variances for Directorates for the General Fund
- Appendix 3 - provides the budget outturn forecast and explanations of major variances for the HRA
- Appendix 4 - shows progress against planned efficiency savings
- Appendix 5 – provides details of projected transformation savings
- Appendix 6 – provides details of changes to the capital budget since Quarter 2
- Appendix 7 – provides details of spend to date and projected variances on the capital programme
- Appendix 8 - provides an overview of performance for all of the Council's Strategic Indicators (the Tower Hamlets Index) which represent the key priorities for the Council.
- Appendix 9 - contains an overview of the current progress of initiatives funded by the Council's participatory budgeting programme by LAP area

Local Government Act, 1972 Section 100D (As amended) List of “Background Papers” used in the preparation of this report

No “background papers” were used in writing this report

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Current Budget 2010/11		Original Budget 2010/11	Revised Current Budget as at Quarter 2	October 2010				October 2010 Adjustments	November 2010 Adjustments	December 2010				December 2010 Adjustments	Revised Current Budget as at Quarter 3
				R2P Savings	Agency in Year Saving Double Count Reimbursement	Beacons Reserve	Sub Total	ABG Adjustments	WNF Allocations	Director of Resources Budget (Base Budget & Current Budget Movement)	Lifelong Learning	Sub Total	Transfer of Facilities Management		
		£		£	£	£	£	£	£	£	£	£	£	£	
Service Budgets															
Adult Services		90,217,700	101,343,200	(8,586)	250,000		241,414	0	606,800			606,800		102,191,414	
Children, Schools & Families		93,895,600	91,162,860	(73,803)			(73,803)	122,000	3,681,930			3,803,930		94,892,987	
Communities, Localities & Culture		74,910,734	77,625,818	(15,923)			(15,923)	0	1,683,567		100,000	1,783,567		79,393,462	
Development and Renewal		12,424,780	15,320,380	(18,437)			(18,437)	0	1,496,189			1,496,189	4,399,000	21,197,132	
Chief Executive		13,368,820	14,838,376	(4,500)		230,391	225,891	0	2,146,395	(193,750)		1,952,645		17,016,912	
Resources		18,361,500	18,241,760	121,249			121,249	0		193,750		193,750	(4,399,000)	14,157,759	
Corporate/Capital		17,748,200	15,118,200				0	0				0		15,118,200	
Subtotal		320,927,334	333,650,594	0	250,000	230,391	480,391	122,000	9,614,881	0	100,000	9,836,881	0	343,967,866	

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CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

2% to 5%
Amber
>5% Red

	FULL YEAR						
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn) %
					£'000	%	
ADULTS HEALTH & WELLBEING	Expenditure Income	155,208 (64,991)	116,880 (14,685)	119,679 (17,707)	120,070 (17,657)	3,190 (2,972)	3 20
	Net Expenditure	90,217	102,195	101,972	102,413	218	0
							0
CHIEF EXECUTIVE'S	Expenditure Income	21,379 (8,010)	26,686 (9,669)	25,548 (10,678)	26,686 (9,669)	0 0	0 0
	Net Expenditure	13,369	17,017	14,870	17,017	0	0
							(5)
CSF SCHOOLS BUDGET (DSG)	Expenditure Income	310,852 (310,852)	316,476 (316,476)	316,392 (316,392)	316,243 (316,243)	(233) 233	(0) (0)
	Net Expenditure	0	0	0	0	0	(0)
							(0)
CSF GENERAL FUND	Expenditure Income	167,593 (73,697)	162,096 (67,204)	173,188 (81,769)	180,076 (85,184)	17,980 (17,980)	11 27
	Net Expenditure	93,896	94,892	91,419	94,892	0	0
							8
COMMUNITIES, LOCALITIES & CULTURE	Expenditure Income	116,097 (41,187)	127,375 (47,981)	126,222 (48,622)	127,448 (48,055)	74 (74)	0 0
	Net Expenditure	74,910	79,393	77,600	79,393	(0)	(0)
							(0)
DEVELOPMENT & RENEWAL	Expenditure Income	27,024 (14,599)	89,352 (68,155)	83,035 (62,932)	83,255 (61,813)	(6,097) 6,342	(7) (9)
	Net Expenditure	12,425	21,197	20,103	21,442	245	1
							(2)
RESOURCES	Expenditure Income	289,672 (271,309)	267,031 (252,875)	267,031 (252,875)	267,031 (252,875)	0 0	0 0
	Net Expenditure	18,363	14,156	14,156	14,156	0	0
							0
CORPORATE COSTS & CAPITAL FINANCING	Expenditure Income	19,248 (1,500)	21,454 (6,336)	21,454 (6,336)	21,454 (6,336)	0 0	0 0
	Net Expenditure	17,748	15,118	15,118	15,118	0	0
							0
TOTAL	Expenditure Income	1,107,073 (786,145)	1,127,350 (783,382)	1,132,549 (797,311)	1,142,263 (797,832)	14,914 (14,451)	1 2
	Net Expenditure	320,928	343,968	335,238	344,431	463	0
							1

2% to 5%
Amber
>5% Red

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

FULL YEAR										Variance (Previous & Latest Forecast Outturn) %		Variance (Latest Budget to Latest Forecast Outturn) %		Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
ADULTS, HEALTH & WELLBEING															
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000
A53 Commissioning and Strategy M&A	Expenditure Income	172	165	172	172	172	172	172	172	172	172	172	172	172	172
	Net Expenditure	172	165	172	172	172	172	172	172	172	172	172	172	172	172
A04 Preventative Technology	Expenditure Income	82	82	126	126	126	126	126	126	126	126	126	126	126	126
	Net Expenditure	(82)	(82)	(126)	(126)	(126)	(126)	(126)	(126)	(126)	(126)	(126)	(126)	(126)	(126)
A05 Carers Grant	Expenditure Income	1,119	1,538	1,503	1,503	1,503	1,503	1,503	1,503	1,503	1,503	1,503	1,503	1,503	1,503
	Net Expenditure	1,119	1,115	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,080	1,080
A41 Personalisation	Expenditure Income	859	1,224	1,224	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	Net Expenditure	346	346	346	350	350	350	350	350	350	350	350	350	350	350
A42 Older People Commissioning	Expenditure Income	24,939	25,187	26,146	25,593	25,593	25,593	25,593	25,593	25,593	25,593	25,593	25,593	25,593	25,593
	Net Expenditure	(3,694)	(3,941)	(4,429)	(4,171)	(4,171)	(4,171)	(4,171)	(4,171)	(4,171)	(4,171)	(4,171)	(4,171)	(4,171)	(4,171)
A43 Learning disabilities Commissioning	Expenditure Income	24,377	23,789	23,999	24,210	24,210	24,210	24,210	24,210	24,210	24,210	24,210	24,210	24,210	24,210
	Net Expenditure	(4,290)	(3,855)	(5,084)	(4,522)	(4,522)	(4,522)	(4,522)	(4,522)	(4,522)	(4,522)	(4,522)	(4,522)	(4,522)	(4,522)
A44 Mental Health Commissioning	Expenditure Income	10,006	9,961	10,008	10,053	10,053	10,053	10,053	10,053	10,053	10,053	10,053	10,053	10,053	10,053
	Net Expenditure	(1,617)	(1,513)	(1,875)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)	(1,821)
A45 Physical Disabilities Commissioning	Expenditure Income	7,692	7,594	8,586	8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420	8,420
	Net Expenditure	(1,283)	(1,283)	(1,488)	(1,390)	(1,390)	(1,390)	(1,390)	(1,390)	(1,390)	(1,390)	(1,390)	(1,390)	(1,390)	(1,390)
A46 HIV Commissioning	Expenditure Income	260	260	236	199	199	199	199	199	199	199	199	199	199	199
	Net Expenditure	(151)	(151)	(151)	(151)	(151)	(151)	(151)	(151)	(151)	(151)	(151)	(151)	(151)	(151)
A50 Supporting People	Expenditure Income	15,752	15,551	15,796	15,902	15,902	15,902	15,902	15,902	15,902	15,902	15,902	15,902	15,902	15,902
	Net Expenditure	(15,650)	(265)	(510)	(616)	(616)	(616)	(616)	(616)	(616)	(616)	(616)	(616)	(616)	(616)

ADULTS, HEALTH & WELLBEING	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		%		
					£'000	£'000	£'000	£'000		£'000	
A55 Quality and Performance	Expenditure Income	421 (88)	495 (88)	592 (160)	596 (180)	101 (92)	20 (105)	1 (13)	1 (4)		
	Net Expenditure	421	407	432	416	9	2				
A56 Social Services I.T.	Expenditure Income	388	388	388	320	(68)	(18)		(18)		
	Net Expenditure	388	388	388	320	(68)	(18)		(18)		
A58 Technical Resources	Expenditure Income	444 (1)	444 (1)	477 (42)	482 (42)	38 (41)	9 4,100	1	1		
	Net Expenditure	443	443	435	440	(3)	(1)		1		
A59 Corporate Services	Expenditure Income	595	755	755	610	(145)	(19)		(19)		
	Net Expenditure	595	755	755	610	(145)	(19)		(19)		
A61 Business Supp & Prog Management	Expenditure Income	499	724 (246)	919 (445)	1,151 (606)	427 (360)	59 146	25 36			
	Net Expenditure	499	478	474	545	67	14		15		
A62 Strategy and Policy	Expenditure Income	479 (110)	459 (111)	459 (110)	453 (110)	(6) (1)	(1) (1)	(1)	(1)		
	Net Expenditure	369	348	349	343	(5)	(1)		(2)		
Commissioning & Strategy	Expenditure Income	88,084 (27,391)	88,616 (12,837)	91,386 (15,721)	91,790 (15,808)	3,174 (2,971)	4 23	0 1	0		
	Net Expenditure	60,693	75,779	75,665	75,982	203	0		0		
A38 Older People Service Head	Expenditure Income	168	168	168	168						
	Net Expenditure	168	168	168	168						
A08 Older People Mental Health	Expenditure Income	420	403	420	403			(4)			
	Net Expenditure	420	403	420	403				(4)		
A09 Older People Assess & Care Mngmt	Expenditure Income	2,097	2,119 (112)	2,190 (112)	2,142 (112)	23 (112)	1	(2)	(2)		
	Net Expenditure	2,097	2,007	2,078	2,030	23	1		(2)		

ADULTS, HEALTH & WELLBEING	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)				
					£'000	%	£'000	%			
A11 Physical Disabilities Sub Div M&A	Expenditure Income	109 (50)	155 (50)	152 (65)	139 (56)	(16) (6)	(10) (14)	(9) (5)			
	Net Expenditure	109	105	87	83	(22)	(21)				
A12 P.D. Assess & Care Management	Expenditure Income	1,175 (52)	1,149 (167)	1,096 (176)	1,125 (176)	(24) (9)	(2) 5	3			
	Net Expenditure	1,123	982	920	949	(33)	(3)	3			
A17 Vulnerable Adults and Drugs	Expenditure Income	435 (127)	417 (36)	431 (39)	462 (39)	45 (3)	11 8	7			
	Net Expenditure	308	381	392	423	42	11	8			
A18 Hospital Social Work Teams	Expenditure Income	1,347 (127)	1,289 (36)	1,345 (89)	1,369 (99)	80 (99)	6 11	2			
	Net Expenditure	1,347	1,289	1,256	1,270	(19)	(1)	1			
A30 Adult Resources Sub Div M&A	Expenditure Income	102 (37)	98 (37)	94 (38)	93 (43)	(5) (6)	(5) 16	(1) 13			
	Net Expenditure	102	98	94	93	(5)	(5)				
A31 Physical Disabilities Establishments	Expenditure Income	672 (1)	656 (1)	560 (2)	599 (2)	(57) (1)	(9) 100	7			
	Net Expenditure	671	655	558	597	(58)	(9)	7			
A33 Older People Day Centres	Expenditure Income	1,668 (37)	1,630 (37)	1,618 (38)	1,638 (43)	8 (6)	0 16	1			
	Net Expenditure	1,631	1,593	1,580	1,595	2	0	1			
A34 Home Care	Expenditure Income	7,097 (97)	6,698 (97)	6,796 (97)	6,588 (20)	(110) (77)	(2) (79)	(3) (2)			
	Net Expenditure	7,000	6,601	6,699	6,568	(33)	(0)				
Older People and Homelessness	Expenditure Income	14,870 (314)	14,782 (500)	14,870 (618)	14,726 (547)	(56) (47)	(0) 9	(1) 11			
	Net Expenditure	14,556	14,282	14,252	14,179	(103)	(1)				
A02 Disabilities & Health Divisional M&A	Expenditure Income	175 (35)	175 (35)	175 (35)	175 (35)						
	Net Expenditure	175	175	175	175						
A13 Learning Dis Sub Division M&A	Expenditure Income	90 (35)	83 (35)	81 (35)	81 (35)	(2) (35)	(2) (35)				
	Net Expenditure	55	48	46	46	(2)	(4)				

ADULTS, HEALTH & WELLBEING	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		%		
					£'000	%	£'000	%			
A14 Learning Dis Assess & Care Mngmt	Expenditure Income	789 (79)	1,104 (256)	1,038 (256)	966 (192)	(138) (64)	(13) (25)	(7) (25)			
	Net Expenditure	710	848	782	774	(74)	(9)	(1)			
A15 Occupational Therapy	Expenditure Income	1,848	1,882 (34)	1,868 (45)	1,868 (45)	(14) (11)	(1)				
	Net Expenditure	1,848	1,848	1,823	1,823	(25)	(1)				
A16 Community Equipment Service	Expenditure Income	919	1,079 (160)	1,079 (160)	1,179 (160)	100 (100)	9	9			
	Net Expenditure	919	919	919	1,019	100	11	11			
A19 Adult Protection	Expenditure Income	391 (42)	306 (42)	266 (51)	283 (24)	(23) (18)	(8) (43)	6 (53)			
	Net Expenditure	349	264	215	259	(5)	(2)	20			
A23 Mental Health Sub Division M&A	Expenditure Income	83 (81)	83 (81)	90 (88)	90 (90)	7 (9)	8 11	2 (100)			
	Net Expenditure	2	2	2		(2)	(100)				
A24 Area Mental Health Teams	Expenditure Income	2,865 (433)	2,798 (492)	2,850 (496)	2,908 (498)	110 (6)	4 1	2 0			
	Net Expenditure	2,432	2,306	2,354	2,410	104	5	2			
A25 Mental Health Day Centres	Expenditure Income	496 (34)	480 (34)	478 (23)	478 (23)	(2) (11)	(0) (32)				
	Net Expenditure	462	446	455	455	9	2				
A32 Learning disabilities Day Centre	Expenditure Income	457 (5)	457 (5)	457 (5)	419 (5)	(38) (38)	(8) (8)	(8) (8)			
	Net Expenditure	452	452	452	414	(38)	(8)				
A37 Emergency Duty Social Work Service	Expenditure Income	254	334 (20)	380 (20)	431 (20)	97 (20)	29	13			
	Net Expenditure	254	314	360	411	97	31	14			
Disability & Health	Expenditure Income	8,787 (709)	8,781 (1,159)	8,762 (1,179)	8,878 (1,092)	97 (67)	1 (6)	1 (7)			
	Net Expenditure	8,078	7,622	7,583	7,786	164	3	3			
A66 Learning and Development	Expenditure Income	587	587 (150)	587 (150)	587 (150)						
	Net Expenditure	587	437	437	437						

ADULTS, HEALTH & WELLBEING	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn) %		
					£'000	%			
A68 Supported Employment	Expenditure Income	26	18	8	20	2	11	150	
	Net Expenditure	26	18	8	20	2	11	150	
A71 Finance Services	Expenditure Income	1,195 (39)	795 (39)	765 (39)	768 (60)	(27) (21)	(3) 54	0 54	
	Net Expenditure	1,156	756	726	708	(48)	(6)	(2)	
A72 Payroll Oncost	Expenditure Income	29							
	Net Expenditure	29							
A90 Support Services Holding A/C	Expenditure Income	4,272	3,301	3,301	3,301				
	Net Expenditure	4,272	3,301	3,301	3,301				
A91 Adult Services Holding Accounts	Expenditure Income								
	Net Expenditure								
TOTAL FOR ADULTS HEALTH & WELLBEING									
	Expenditure Income	117,850 (28,453)	116,880 (14,685)	119,679 (17,707)	120,070 (17,657)	3,190 (2,972)	3 20	0 (0)	
	Net Expenditure	89,397	102,195	101,972	102,413	218	0	0	

BUDGET TRANSFERS TO DIRECTORATES

Homelessness transfer to D and R	Expenditure Income	37,358 (36,538)
	Net Expenditure	820

REVISED TOTAL FOR ADULTS HEALTH AND WELLBEING	Expenditure Income	155,208 (64,991)
	Net Expenditure	90,217

2% to 5%
Amber
>5% Red

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

CHIEF EXECUTIVES	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
				Variance	Variance	Variance &	
	Original Budget	Latest Forecast	Previous Forecast	(Latest Budget to Latest Forecast Outturn)	(Previous & Latest Forecast Outturn)	%	
	£'000	£'000	£'000	£'000	£'000	%	
C14 Communications	Expenditure	3,228	3,073	3,074	3,073	(0)	
	Income	(3,345)	(3,200)	(3,200)	(3,200)		
	Net Expenditure	(117)	(127)	(126)	(127)	1	
TOTAL FOR COMMUNICATIONS	Expenditure	3,228	3,073	3,074	3,073	(0)	
	Income	(3,345)	(3,200)	(3,200)	(3,200)		
	Net Expenditure	(117)	(127)	(126)	(127)	1	
C16 Strategy & Performance	Expenditure	619	845	845	845		
	Income						
	Net Expenditure	619	845	845	845		
C18 Third Sector Team	Expenditure	2,906	4,909	3,345	4,909		
	Income	(50)	(50)	(50)	(50)		
	Net Expenditure	2,856	4,859	3,295	4,859	47	
C20 Partnership & Engagement	Expenditure		1,071	1,468	1,071	(27)	
	Income			(979)		(100)	
	Net Expenditure		1,071	489	1,071	119	
C21 Healthy Boroughs	Expenditure		1,831	1,831	1,831		
	Income		(1,831)	(1,831)	(1,831)		
	Net Expenditure		0	0	0		
C22 LAP Menus	Expenditure		33	33	33		
	Income						
	Net Expenditure		33	33	33		
TOTAL FOR STRATEGY & PARTNERSHIP	Expenditure	3,525	8,689	7,522	8,689	16	
	Income	(50)	(1,881)	(2,860)	(1,881)	(34)	
	Net Expenditure	3,475	6,808	4,662	6,808	46	
C52 Legal Services	Expenditure	3,862	4,065	4,065	4,065		
	Income	(3,654)	(3,654)	(3,654)	(3,654)		
	Net Expenditure	208	411	411	411		
C58 Electoral Registration	Expenditure	600	629	629	629		
	Income						
	Net Expenditure	600	629	629	629		
C60 Borough Elections	Expenditure	30	55	55	55		
	Income						
	Net Expenditure	30	55	55	55		
TOTAL FOR LEGAL & ELECTORAL SERVICES	Expenditure	4,492	4,749	4,749	4,749		
	Income	(3,654)	(3,654)	(3,654)	(3,654)		
	Net Expenditure	838	1,095	1,095	1,095		

CHIEF EXECUTIVES	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates		
		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)			Variance (Previous & Latest Forecast Outturn)	
						£'000	%		£'000	%
C54 Scrutiny & Equalities	Expenditure	1,950	1,926	1,926	1,926					Variance to date reflects timing differences in the funding of schemes' expenditure.
	Income	(142)	(142)	(142)	(142)					
	Net Expenditure	1,808	1,784	1,784	1,784					
TOTAL FOR SCRUTINY & EQUALITIES	Expenditure	1,950	1,926	1,926	1,926					
	Income	(142)	(142)	(142)	(142)					
	Net Expenditure	1,808	1,784	1,784	1,784					
C56 Registration of Births, Deaths	Expenditure	1,045	1,059	1,096	1,059					(3)
	Income	(393)	(389)	(417)	(389)					(17)
	Net Expenditure	652	670	679	670					(1)
C62 Democratic Services	Expenditure	2,689	2,658	2,650	2,658					0
	Income	(263)	(263)	(263)	(263)					
	Net Expenditure	2,426	2,395	2,387	2,395					0
C78 Demo Representation & Mgt	Expenditure	830	830	830	830					
	Income									
	Net Expenditure	830	830	830	830					
TOTAL FOR DEMOCRATIC & REGISTRARS SERVICES	Expenditure	4,564	4,547	4,576	4,547					(1)
	Income	(656)	(652)	(680)	(652)					(4)
	Net Expenditure	3,908	3,895	3,896	3,895					(0)
C80 Corporate Management	Expenditure	3,620	3,702	3,701	3,702					0
	Income	(163)	(140)	(142)	(140)					(1)
	Net Expenditure	3,457	3,562	3,559	3,562					0
TOTAL FOR CHIEF EXECUTIVES	Expenditure	21,379	26,686	25,548	26,686					4
	Income	(8,010)	(9,669)	(10,678)	(9,669)					(9)
	Net Expenditure	13,369	17,017	14,870	17,017					14

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

2% to 5%
Amber
>5% Red

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
		Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%		
TOTAL FOR PRE-PRIMARY		Expenditure Income	6,855 (3,052)	6,855 (3,052)	6,855 (3,052)				
Net Expenditure		4,293	3,803	3,803	3,803				
TOTAL FOR PRIMARY EDUCATION		Expenditure Income	142,139 (18,025)	143,904 (19,413)	143,904 (19,413)				
Net Expenditure		124,114	124,491	124,491	124,491				
TOTAL FOR SECONDARY		Expenditure Income	121,565 (30,194)	123,545 (32,900)	123,571 (32,900)				
Net Expenditure		91,371	91,264	90,645	90,671	(593)	(1)	0	Proposed reduction to contingency to ensure nil balance on DSG overall
TOTAL FOR SPECIAL EDUCATION		Expenditure Income	12,342 (1,984)	12,069 (1,656)	12,069 (1,656)				
Net Expenditure		10,358	10,413	10,414	10,413			0	
G17 Support For Learning Serv DSG		Expenditure Income	4,204 (1,184)	4,350 (1,092)	4,416 (1,069)	44 (64)	1 (6)	0	SLA income from schools and noticeably some which was grant funded (and curtailed at short notice) has dropped by a further £70k from previous predictions, bringing the total reduction in income to £163k less than in 09/10. Staffing reductions have been made and are in process to compensate for this and this has also been offset by an underspend of £85k in cc
Net Expenditure		3,020	3,258	3,347	3,238	(20)	(1)	(3)	81603.
G28 Educ Improvement Ptsbp DSG		Expenditure Income	263 (263)	246 (246)	263 (263)			7	
Net Expenditure		263	263	246	263			7	
G29 Pupil Referral Unit		Expenditure Income	4,797 (913)	4,888 (1,004)	5,112 (940)	221 (61)	5 (6)	(0)	
Net Expenditure		3,884	3,884	4,172	4,166	282	7	(0)	
H10 Learning & Achievmt M & A DSG		Expenditure Income	195 (195)	458 (458)	700 (700)	242 (242)	53 (53)		Additional educational costs of social care placements for individual pupils without statements.
Net Expenditure		195	458	700	700	242	53		
H11 Early Years Service DSG		Expenditure Income	8,249 (5,854)	7,168 (4,283)	7,168 (4,283)				
Net Expenditure		2,395	2,885	2,885	2,885				

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
		Variance				Variance		
		Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	(Latest Budget to Latest Forecast Outturn) £'000	(Previous & Latest Forecast Outturn) %	
H16 Special Educ Needs DSG		Expenditure Income	8,191 (2,427)	8,157 (2,427)	8,006 (2,186)	(185) 241	(2) (10)	
Net Expenditure			5,764	5,730	5,820	56	1	2
H18 Educ Psychology Serv DSG		Expenditure Income	128	128	128			
Net Expenditure			128	128	128			
H27 14-19 Years DSG		Expenditure Income	590 (378)	590 (77)	607 (77)	590 (77)		(3)
Net Expenditure			212	513	530	513		(3)
H78 Pupil Admissions & Excl DSG		Expenditure Income	501 (66)	556 (66)	594 (71)	594 (5)	38 (5)	7 8
Net Expenditure			435	490	523	523	33	7
TOTAL FOR LEARNING & ACHIEVEMENT		Expenditure Income	27,118 (10,822)	26,592 (8,949)	27,128 (8,867)	26,952 (8,716)	360 233	1 (3)
Net Expenditure			16,296	17,643	18,261	18,236	593	3
H55 Children Looked After DSG		Expenditure Income	279	279	279	279		
Net Expenditure			279	279	279	279		
H62 Attendance & Welfare Service		Expenditure Income	55	55	55	55		
Net Expenditure			55	55	55	55		
TOTAL FOR CHILDRENS SOCIAL CARE		Expenditure Income	334	334	334	334		
Net Expenditure			334	334	334	334	0	0

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
					Variance		
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	(Latest Budget to Latest Forecast Outturn) £'000	(Previous & Latest Forecast Outturn) %	
H68 External Funding DSG	Expenditure Income	(249,325) (249,325)	(250,506) (250,506)	(250,506) (250,506)			
	Net Expenditure						
H79 CSF Resources Mangt DSG	Expenditure Income	1,142 1,142	1,141 1,141	1,141 1,141			£490k savings measure / apply DSG to be confirmed by Schools Forum. £377k catering.
	Net Expenditure						
H83 CSF Human Resources DSG	Expenditure Income	867 867	867 867	867 867			
	Net Expenditure						
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure Income	2,009 (249,325)	2,008 (250,506)	2,008 (250,506)			
	Net Expenditure	(247,316)	(248,498)	(248,498)	0	0	0
TOTAL BUILDING SCHOOLS FOR THE FUTURE	Expenditure Income	550 550	550 550	550 550			
	Net Expenditure						
TOTAL FOR CSF SCHOOLS BUDGET (/DSG)	Expenditure Income	310,852 (310,852)	316,476 (316,476)	316,392 (316,392)	(233) 233	(0) (0)	(0) (0)
	Net Expenditure	0	0	0	0	0	0

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

2% to 5%
Amber

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Variance			Variance			
	(Previous & Latest Forecast Outturn) %			(Latest Budget to Latest Forecast Outturn) %			
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn £'000	Latest Forecast Outturn %	
TOTAL FOR PRE-PRIMARY EDUCATION GF							
Expenditure Income	134	134	134	134			Capital Charges posted at year end
Net Expenditure	134	134	134	134			
TOTAL FOR PRIMARY EDUCATION GF							
Expenditure Income	4,003	4,003	4,003	4,003			Capital Charges posted at year end
Net Expenditure	4,003	4,003	4,003	4,003			
TOTAL FOR SECONDARY EDUCATION GF							
Expenditure Income	5,338	5,338	5,338	5,338			Capital Charges posted at year end
Net Expenditure	5,338	5,338	5,338	5,338			
TOTAL FOR SPECIAL EDUCATION GF							
Expenditure Income	481	481	481	481			Capital Charges posted at year end
Net Expenditure	481	481	481	481			
G10 Learning & Achievement M & A GF							
Expenditure Income	736 (241)	506 (241)	464 (241)	464 (241)	(8)		
Net Expenditure	495	265	223	223	(42)	(16)	
G11 Early Years Service GF							
Expenditure Income	1,012 (321)	1,028 (337)	1,089 (355)	1,094 (355)	66 (18)	6 5	0
Net Expenditure	691	691	734	739	48	7	1
G12 Local Authority Day Nurseries							
Expenditure Income	3,015 (99)	3,015 (99)	3,071 (119)	3,015 (99)			(2)
Net Expenditure	2,916	2,916	2,952	2,916			(17)
G13 Childrens Centres							
Expenditure Income	14,014 (13,459)	13,337 (12,782)	13,337 (12,782)	13,337 (12,782)			Child Development Grant was reduced for a 2nd time by DfE. The amount of reduction was £424,581.
Net Expenditure	555	555	555	555			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
						Variance (Previous & Latest Forecast Outturn)		
		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	
G14 School Improvement Primary		Expenditure Income	3,616 (3,182)	4,893 (4,458)	4,893 (4,458)	4,849 (4,458)	(1) (1)	
		Net Expenditure	434	435	435	391	(10)	(10)
G16 Special Educational Needs GF		Expenditure Income	4,579 (145)	4,739 (145)	4,854 (145)	4,873 (145)	134	3
		Net Expenditure	4,434	4,594	4,709	4,728	134	3
								0
G18 Educational Psychology Serv GF		Expenditure Income	1,762 (864)	1,750 (864)	1,700 (873)	1,760 (979)	10 (115)	1 13
		Net Expenditure	898	886	827	781	(105)	(12)
G20 School Governance & Information		Expenditure Income	245	245	266 (30)	266 (30)	21 (30)	9 (100)
		Net Expenditure	245	245	236	236	(9)	(4)
G21 One O'Clock Clubs		Expenditure Income	277	277	277	277		
		Net Expenditure	277	277	277	277		
G22 Student Awards		Expenditure Income	378 (40)	378 (39)	378 (39)	378 (39)		
		Net Expenditure	338	339	339	339		
G26 School Improvement Secondary		Expenditure Income	3,052 (2,075)	3,825 (2,577)	3,847 (2,898)	3,726 (2,577)	(3) (99)	(3) (11)
		Net Expenditure	977	1,248	949	1,149	(8)	21
G27 14 to 19 Year GF		Expenditure Income	3,134 (1,853)	3,064 (601)	2,891 (1,610)	3,064 (601)		6 (63)
		Net Expenditure	1,281	2,463	1,281	2,463		92 & services.
G30 Arts & Music Service		Expenditure Income	1,405 (1,405)	1,349 (1,349)	795 (795)	971 (971)	(378) 378	22 (28)
		Net Expenditure						22
G33 E-Learning		Expenditure Income	670 (251)	1,186 (790)	1,186 (790)	1,153 (764)	(33) 26	(3) (3)
		Net Expenditure	419	396	396	389	(7)	(2)

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR								Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates			
		Original Budget		Previous Forecast		Latest Forecast		Variance (Latest Budget to Latest Forecast Outturn)				Variance (Previous & Latest Forecast Outturn)	
		£'000	£'000	£'000	£'000	£'000	%	£'000	%			£'000	%
G34 Excellence In Cities													
	Expenditure	434	688	688	403	(285)	(41)	(41)					
	Income	(234)	(568)	(568)	(283)	285	(50)	(50)					
	Net Expenditure	200	120	120	120								
G35 Further Education & Training													
	Expenditure	10,401	6,975	6,975	6,975						YPLA payments to Colleges cease at end of July 2010.		
	Income	(10,401)	(6,975)	(6,975)	(6,975)								
	Net Expenditure												
H17 Support for Learning Service													
	Expenditure	613	778	778	778								
	Income	(77)	(594)	(594)	(594)								
	Net Expenditure	536	184	184	184								
G78 Pupil Admissions & Excls GF													
	Expenditure	528	582	604	604	22	4	4			ICT costs of Admissions Database plus School Admissions Appeals		
	Income	(410)	(465)	(465)	(465)								
	Net Expenditure	118	117	139	139	22	19	19					
TOTAL FOR LEARNING AND ACHIEVEMENT													
	Expenditure	49,871	48,615	48,093	47,987	(628)	(1)	(1)	(0)				
	Income	(35,057)	(32,884)	(33,737)	(32,358)	526	(2)	(2)	(4)				
	Net Expenditure	14,814	15,731	14,356	15,629	(102)	(1)	(1)	9				
G37 Youth & Community Learning M&A													
	Expenditure	464	285	285	285								
	Income												
	Net Expenditure	464	285	285	285								
G19 Parental Engagement & Support													
	Expenditure	2,459	2,336	2,093	2,128	(208)	(9)	(9)	2		Reduction in forecast for supplies & services.		
	Income	(1,645)	(893)	(1,252)	(639)	254	(28)	(28)	(49)				
	Net Expenditure	814	1,443	841	1,489	46	3	3	77				
G39 Youth & Connexions Service													
	Expenditure	9,368	10,516	10,594	10,594	78	1	1					
	Income	(2,309)	(1,337)	(3,091)	(1,416)	(79)	6	6	(54)				
	Net Expenditure	7,059	9,179	7,503	9,178	(1)	(0)	(0)	22				
G40 Junior Youth Service													
	Expenditure	1,337	1,337	1,268	1,268	(69)	(5)	(5)					
	Income	(215)	(215)	(208)	(208)	7	(3)	(3)					
	Net Expenditure	1,122	1,122	1,060	1,060	(62)	(6)	(6)					
G41 Healthy Lives													
	Expenditure	194	458	462	462	4	1	1					
	Income	(45)	(309)	(309)	(309)								
	Net Expenditure	149	149	153	153	4	3	3					

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
		Previous			Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)			
		Latest Budget £'000	Forecast Outturn £'000	Latest Forecast Outturn £'000	£'000	%	£'000	%		
G42 Community Languages Services		Expenditure Income	856 (80)	1,066 (80)	1,066 (80)	1,230 (244)	164 (164)	15 205	15 205	Not in prescribed format - "August 2010" figures sent.
Net Expenditure		776	986	986	986					
G43 Out-of-Hours Learning & Study		Expenditure Income	246 (56)	190	190	190				
Net Expenditure		190	190	190	190					
G44 Extended Schools		Expenditure Income	3,078 (2,543)	3,092 (2,335)	3,290 (2,685)	3,442 (2,685)	350 (350)	11 15	5	
Net Expenditure		535	757	605	757				25	
G45 Play		Expenditure Income	676 (376)	751 (451)	689 (389)	689 (389)	62 (62)	(8) (14)		
Net Expenditure		300	300	300	300					
G60 Youth Offending Service		Expenditure Income	2,063 (1,114)	2,601 (1,407)	2,717 (1,480)	2,717 (1,480)	116 (73)	4 5		
Net Expenditure		949	1,194	1,237	1,237	43	4			
G69 Communications		Expenditure Income	408 (260)	459 (308)	666 (449)	704 (496)	245 (188)	53 61	6 10	Increased trading activity.
Net Expenditure		148	151	217	208	57	38	(4)		
TOTAL FOR YOUTH AND COMMUNITY LEARNING		Expenditure Income	21,149 (8,643)	23,091 (7,335)	23,320 (9,943)	23,709 (7,866)	618 (531)	3 7	2 (21)	
Net Expenditure		12,506	15,756	13,377	15,843	87	1	18		
G49 Childrens Social Care M&A		Expenditure Income	265 (319)	541 (319)	541 (319)	541 (319)				
Net Expenditure		265	222	222	222					
G50 Child Protection & Reviewing		Expenditure Income	2,358 (148)	2,366 (107)	2,474 (107)	2,482 (107)	116 (107)	5 0	0	
Net Expenditure		2,210	2,259	2,367	2,375	116	5	0		
G51 Childrens Res M&A		Expenditure Income	779 (779)	779 (779)	803 (803)	827 (827)	48 (48)	6 6	3 3	
Net Expenditure		779	779	803	827	48	6			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn) %		
						£'000	%			
G52 Childrens Res Residential		Expenditure	1,679	1,679	1,749	1,760	81	5	1	
		Income								
		Net Expenditure	1,679	1,679	1,749	1,760	81	5	1	
G53 Childrens Res Family Placement		Expenditure	3,078	3,032	3,028	2,950	(82)	(3)	(3)	
		Income	(66)	(66)	(74)	(43)	23	(35)	(42)	
		Net Expenditure	3,012	2,966	2,954	2,907	(59)	(2)	(2)	
G54 Childrens Res Commissioning		Expenditure	17,137	17,192	16,867	17,048	(144)	(1)	1	Additional Looked After child (additional 1 this month), and 3 P&V residential placements resulting in a reduced underspend from last month. The in-house residential currently has 100% occupancy. This remains a volatile budget and it only needs one or two high cost placements to take place and the outturn becomes an overspend.
		Income	(196)	(211)	(212)	(211)			(0)	
		Net Expenditure	16,941	16,981	16,655	16,837	(144)	(1)	1	
G55 Children Looked After GF		Expenditure	2,340	2,340	2,366	2,375	35	1	0	
		Income			(10)					
		Net Expenditure	2,340	2,340	2,356	2,375	35	1	1	
G56 Leaving Care		Expenditure	2,641	2,641	2,641	2,641				
		Income	(179)	(179)	(179)	(179)				
		Net Expenditure	2,462	2,462	2,462	2,462				
G57 Fieldwork Advice & Assessment		Expenditure	5,753	5,866	6,298	6,303	437	7	0	Additional Social Workers - Funding issues to be resolved (See SV Proforma more information)
		Income	(1,210)	(1,323)	(1,540)	(1,597)	(274)	21	4	
		Net Expenditure	4,543	4,543	4,758	4,706	163	4	(1)	
G58 Children with Disabilities		Expenditure	2,609	3,862	3,712	3,702	(160)	(4)	(0)	Additional funding for Aiming Higher for Disabled Children (Short Breaks), Deatch and Transition & Innovations grants are not yet showing in the budget. Virement pending.
		Income		(1,253)	(1,253)	(1,253)	100			
		Net Expenditure	2,609	2,609	2,459	2,449	(160)	(6)	(0)	
G59 Emergency Duty Team		Expenditure	352	352	384	384	32	9		
		Income	(44)	(44)	(43)	(43)	1	(2)		
		Net Expenditure	308	308	341	341	33	11		
G61 Children with Mental Health		Expenditure	1,803	1,803	1,803	1,728	(75)	(4)	(4)	
		Income								
		Net Expenditure	1,803	1,803	1,803	1,728	(75)	(4)	(4)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates			
		Original Budget		Previous Forecast		Variance (Latest Budget to Latest Forecast)				Variance (Previous & Latest Forecast)	
		£'000	£'000	£'000	£'000	£'000	%			£'000	%
G62 Attendance & Welfare Serv GF		Expenditure	1,745	1,739	1,739	1,771	32	2			
		Income	(509)	(508)	(593)	(85)	17	17			
		Net Expenditure	1,236	1,231	1,231	1,178	(53)	(4)			
H57 Family Support & Protection		Expenditure	4,492	6,096	6,096	5,679	(417)	(7)			
		Income	(500)	(2,093)	(2,093)	(2,046)	47	(2)			
		Net Expenditure	3,992	4,003	4,003	3,633	(370)	(9)			
G75 IT Social Care		Expenditure	696	688	678	678	(10)	(1)			
		Income	(379)	(378)	(379)	(379)	(1)	0			
		Net Expenditure	317	310	299	299	(11)	(4)			
TOTAL FOR CHILDRENS SOCIAL CARE		Expenditure	47,727	50,976	51,179	50,869	(107)	(0)	(1)		
		Income	(3,231)	(6,481)	(6,717)	(6,770)	(289)	4	1		
		Net Expenditure	44,496	44,495	44,462	44,099	(396)	(1)	(1)		
G65 Transformation Project		Expenditure	336	251	309	309	58	23			
		Income	(50)	(50)	(101)	(101)	(51)	102			
		Net Expenditure	286	201	208	208	7	3			
G71 Strategy & Policy		Expenditure	783	480	475	445	(35)	(7)	(6)		
		Income	(20)	(30)	(30)	(30)	(10)	50			
		Net Expenditure	783	460	445	415	(45)	(10)	(7)		
G74 Equalities Development		Expenditure	870	938	893	893	(45)	(5)			
		Income	(14)	(14)	(20)	(20)	(6)	43			
		Net Expenditure	870	924	873	873	(51)	(6)			
TOTAL FOR DIRECTOR'S SERVICES		Expenditure	1,989	1,669	1,677	1,647	(22)	(1)	(2)		
		Income	(50)	(84)	(151)	(151)	(67)	80			
		Net Expenditure	1,939	1,585	1,526	1,496	(89)	(6)	(2)		
G79 CSF Resources Mangt GF		Expenditure	648	572	572	572					
		Income	(27)								
		Net Expenditure	621	572	572	572					
G67 Commissioned Services		Expenditure	2,506	3,506	3,430	3,476	(30)	(1)	1		
		Income	(26)	(875)	(921)	(921)	(46)	5			
		Net Expenditure	2,480	2,631	2,509	2,555	(76)	(3)	2		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
		Original Budget		Previous Forecast		Variance (Latest Budget to Latest Forecast Outturn)			Variance (Previous & Latest Forecast Outturn)
		£'000	£'000	£'000	£'000	£'000	%		%
G68 Major Government Grant Funding		Expenditure Income	535 (448)	588 (588)	588 (588)				
		Net Expenditure	87						
G70 Childrens Information Systems		Expenditure Income	510 (126)	772 (137)	802 (147)	30 (10)	4 7		Cost pressures consequent to decision to cease Contact Point grant
		Net Expenditure	384	635	655	20	3		
G72 Programme Management		Expenditure Income	446	379	388 (36)	9 (36)	2		
		Net Expenditure	446	379	352	(27)	(7)		
G80 Information & Support Services		Expenditure Income	529	518	518				
		Net Expenditure	529	518	518				
G81 Building Dev & Tech Service		Expenditure Income	1,169 (469)	1,038 (295)	1,152 (336)	114 (41)	11 14	(0)	
		Net Expenditure	700	743	821	816	73	10	(1)
G82 Childrens Services Finance		Expenditure Income	1,564 (194)	(358) (194)	9,512 (9,533)	9,730 (9,339)	(2,718) 4,814	(1)	Nil budget for £9m central recharges. Forecast shows the gross position. £580k for savings measures against target, where outcomes currently showing on other votes. -£243k overachievement on savings and £44k o/s for Finance Team itself.
		Net Expenditure	1,370	(552)	(21)	(161)	391	(71)	667
G83 CSF Human Resources GF		Expenditure Income	1,567	1,697	1,880	2,064	367	22	Transfer of costs not funded by DSG Budget in H83 (pre 01/04/05 retirement costs) to G83
		Net Expenditure	1,567	1,697	1,880	2,064	367	22	10
G84 Teacher Recruitment		Expenditure Income							
		Net Expenditure							
G86 Professional Dev Centre		Expenditure Income	805 (424)	760 (424)	701 (616)	701 (616)	(59) (192)	(8) 45	250k of variance relates to Gorsefield Includes 205k of Income from Gorsefield which has no budget; increased prices and take up of SLAs
		Net Expenditure	381	336	85	85	(251)	(75)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
		Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn) %	
						£'000	%		
G87 Contract Services		Expenditure	14,414	14,783	15,881	15,687	904	6	(1) Projected Gross spend & income reflects projected activity levels in non
		Income	(14,414)	(14,373)	(15,510)	(15,274)	(901)	6	(2) Bats* Contract Services; Orig budget based on 2008-9 Outturn
Net Expenditure			410	410	371	413	3	12	11
TOTAL FOR CHILDRENS SERVICES RESOURCES		Expenditure	24,693	24,255	35,429	35,320	11,065	46	(0)
		Income	(16,128)	(16,886)	(27,687)	(27,451)	(10,565)	63	(1)
Net Expenditure		8,565	7,369	7,742	7,869	500	7	2	
G92 Non-Revenue Holding Accounts		Expenditure							
		Income							
Net Expenditure									
G95 CCN Pooled Budgets		Expenditure	7,259	7,259	205	7,259			3,441
		Income	(7,259)	(7,259)	(205)	(7,259)			3,441
Net Expenditure									
TOTAL FOR NON-REVENUE HOLDING ACCOUNTS		Expenditure	7,259	205	205	7,259	7,054	3,441	3,441
		Income	(7,259)	(205)	(205)	(7,259)	(7,054)	3,441	3,441
Net Expenditure		0	0	0	0	0	0	0	0
TOTAL FOR REVENUE HOLDING ACCOUNTS		Expenditure	3,329	3,329	3,329	3,329			
		Income	(3,329)	(3,329)	(3,329)	(3,329)			
Net Expenditure									
TOTAL FOR CSF GENERAL FUND		Expenditure	165,973	162,096	173,188	180,076	17,980	11	4
		Income	(73,697)	(67,204)	(81,769)	(85,184)	(17,980)	27	4
Net Expenditure		92,276	94,892	91,419	94,892	0	0	0	4
BUDGET TRANSFERS TO DIRECTORATES		Expenditure	787						
LIFELONG LEARNING TO CLC		Income							
Net Expenditure		787							
BUILDING SCHOOLS FOR THE FUTURE TO D&R		Expenditure	833						
		Income							
Net Expenditure		833							
REVISED TOTAL FOR CSF GENERAL FUND		Expenditure	167,593	162,096	173,188	180,076			
		Income	(73,697)	(67,204)	(81,769)	(85,184)			
Net Expenditure		93,896	94,892	91,419	94,892				

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CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

FULL YEAR									
COMMUNITIES, LOCALITIES & CULTURE									
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
					£'000	%	£'000	%	
E01 Management & Support	Expenditure Income Net Expenditure	2500 (2,500) 0	2,594 (2,594) 0	2523 (2,523) 0	2,594 (2,594) 0	0 (0) 0	0 (0) 0	3 3	
E10 Public Realm M&A	Expenditure Income Net Expenditure	712 (712) 0	1,027 (1,027) 0	892 (892) 0	1,027 (1,027) 0	0 (0) 0	0 (0) 0	15 15	Reallocation of Support charges across services
E11 Waste & Cleansing Services	Expenditure Income Net Expenditure	30,690 (4,377) 26,313	30,797 (4,506) 26,291	30,797 (4,507) 26,290	30,797 (4,506) 26,291	0 (0) 0	0 (0) 0	(0)	Risk: Cleansing contract indexation has now been agreed with contractor. Further steps are (0) being taken working with the contractor to ameliorate any major budget impact and to ensure 0 all cost are contained within budget.
E12 Transportation & Highways	Expenditure Income Net Expenditure	12,064 (2,074) 9,990	13,175 (3,105) 10,070	13,171 (3,101) 10,070	13,175 (3,155) 10,020	0 (50) (50)	0 (2) (0)	0	
E14 Local Enforcement Teams	Expenditure Income Net Expenditure	1,853 (1,853) 0	1,833 (1,833) 0	1,833 (1,833) 0	1,833 (1,833) 0	0 (0) 0	0 (0) 0		
E43 Parks & Open Spaces	Expenditure Income Net Expenditure	6,862 (931) 5,931	7,018 (894) 6,124	6,818 (894) 5,924	7,018 (894) 6,124	0 (0) 0	0 (0) 0	3	Risk: £200k has been allocated through the LAP menus for Park projects, however delays in LAP consultative Steering Groups being held is likely to result in a spend of 50% being 3 achieved in year. Request to carry forward funding to 2011/12 will be made.
E30 Fleet Management	Expenditure Income Net Expenditure	1,032 (1,032) 0	1,032 (1,032) 0	1,032 (1,032) 0	1,032 (1,032) 0	0 (0) 0	0 (0) 0		
E31 Passenger Transport	Expenditure Income Net Expenditure	4,748 (4,748) 0	4,748 (4,748) 0	4,748 (4,748) 0	4,748 (4,748) 0	0 (0) 0	0 (0) 0		
E32 DSO Vehicle Workshop	Expenditure Income Net Expenditure	434 (434) 0	434 (434) 0	434 (434) 0	434 (434) 0	0 (0) 0	0 (0) 0		
Public Realm Total	Expenditure Income Net Expenditure	58,395 (16,161) 42,234	60,064 (17,579) 42,485	59,725 (17,441) 42,284	60,064 (17,629) 42,435	0 (50) (50)	0 (1) (0)	1	
E20 Environment Control Manager	Expenditure Income Net Expenditure	123 (123) 0	123 (123) 0	123 (123) 0	123 (123) 0	0 (0) 0	0 (0) 0		

COMMUNITIES, LOCALITIES & CULTURE	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Forecast £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		%		
					£'000	%	£'000	%			
E21 Trading Standards	Expenditure	2,498	2,629	2,629	0		0		0		
	Income	(874)	(1,056)	(1,056)	0		0		0		
	Net Expenditure	1,624	1,573	1,572	1,573		0			0	
E22 Environmental Health	Expenditure	6,738	7,422	7,422	7,422		0			0	
	Income	(1,199)	(1,866)	(1,865)	(1,866)		0			0	
	Net Expenditure	5,539	5,556	5,557	5,556		0			(0)	
E23 Concessionary Fares	Expenditure	4,481	5,767	5,767	5,767		0				
	Income	(3)	(3)	(3)	(3)		0				
	Net Expenditure	4,478	5,764	5,764	5,764		0				
E24 Parking Control	Expenditure	9,873	9,873	9,873	9,873		0	0			
	Income	(9,873)	(9,873)	(9,873)	(9,873)		0	0			
	Net Expenditure	0	0	0	0		0	0			
E36 Health & Safety	Expenditure	909	855	856	855		0	0		(0)	
	Income	(440)	(440)	(440)	(440)		0	0		(0)	
	Net Expenditure	469	415	416	415		0	0		(0)	
E25 Street Trading	Expenditure	2,131	2,131	2,131	2,131		0	0			
	Income	(2,131)	(2,131)	(2,131)	(2,131)		0	0			
	Net Expenditure	0	0	0	0		0	0			
Environment Control Total	Expenditure	26,753	28,800	28,800	28,800		1	0		0	
	Income	(14,643)	(15,492)	(15,491)	(15,492)		0	0		0	
	Net Expenditure	12,110	13,308	13,309	13,308		0	0		(0)	
E40 Divisional Management	Expenditure	169	169	169	169		0				
	Income	(169)	(169)	(169)	(169)		0				
	Net Expenditure	0	0	0	0		0				
E41 Idea Stores	Expenditure	9,748	9,029	9,092	8,971		(58)	(1)		(1)	
	Income	(1,499)	(1,222)	(1,222)	(1,245)		(23)	2		2	
	Net Expenditure	8,249	7,807	7,870	7,726		(81)	(1)		(2)	
E42 Sports & Physical Activity	Expenditure	4,852	5,439	5,334	5,345		(94)	(2)		0	
	Income	(379)	(707)	(707)	(707)						
	Net Expenditure	4,473	4,732	4,627	4,638		(94)	(2)		0	
E44 Arts & Events	Expenditure	1,950	2,480	2,451	2,480		0			1	
	Income	(471)	(951)	(951)	(951)		0			0	
	Net Expenditure	1,479	1,529	1,500	1,529		0			2	
E45 Mile End Park	Expenditure	847	847	847	847		0				
	Income	(847)	(847)	(847)	(847)		0				
	Net Expenditure	0	0	0	0		0				

COMMUNITIES, LOCALITIES & CULTURE	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	
	Original Budget £'000	Latest Budget £'000	Previous Forecast £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn) %		
					£'000	%			
E47 Lifelong Learning	Expenditure	0	5,299	4,972	5,524	225	4	11	Savings being sought within the rest of the budget to meet forecast overspend.
	Income	0	(3,729)	(3,729)	(3,729)	0			
	Net Expenditure	0	1570	1243	1795	225	14	44	
Cultural Services Total	Expenditure	17,566	23,263	22,865	23,336	73	0	2	Lifelong Learning Service transferred from Children, Schools & Families
	Income	(3,365)	(7,625)	(7,625)	(7,648)	(23)	0	0	
	Net Expenditure	14,201	15,638	15,240	15,688	50	0	3	
E51 Head of Crime Reduction	Expenditure	132	185	185	185	0			
	Income	0				0			
	Net Expenditure	132	185	185	185	0			
E53 Partnership & Performance	Expenditure	1,828	2,524	2,250	2,524	0		12	Variances relates to budget target adjustment for WNF
	Income	(87)	(218)	(218)	(218)	0			
	Net Expenditure	1,741	2,306	2,032	2,306	0		13	
E54 Operations	Expenditure	2,485	2,925	2,890	2,925	0		1	Variance between the previous and latest forecast outturn relates to the budget target adjustment for the LAP Menus "You Decide" allocations. Request to carry forward funding to
	Income	(502)	(563)	(563)	(563)	0			
	Net Expenditure	1,983	2,362	2,327	2,362	0		2	
E55 Policy & Victims	Expenditure	771	946	946	946	0	0		
	Income	(77)	(153)	(153)	(153)	0	0		
	Net Expenditure	694	793	793	793	0	(0)		
E56 Drugs Action Team	Expenditure	3,319	5,175	5,147	5,175	0		1	
	Income	(1,957)	(3,717)	(3,717)	(3,717)	0			
	Net Expenditure	1,362	1,458	1,430	1,458	0		2	
Community Safety Total	Expenditure	8,535	11,755	11,418	11,755	0		3	Variance between the previous and latest forecast outturn relates to the budget target adjustment for the LAP Menus "You Decide" allocations
	Income	(2,623)	(4,651)	(4,651)	(4,651)	0	0		
	Net Expenditure	5,912	7,104	6,767	7,104	(0)	(0)	5	
E61 Participation & Engagement	Expenditure	2,348							Service transferred to Chief Executive Directorate
	Income	(1,895)	0	0	0	0	0	0	
	Net Expenditure	453	0	0	0	0	0	0	
Tower Hamlets Partnerships Total									
E71 Service Integration	Expenditure	0	899	891	899	0		1	Service transferred from Chief Executive Directorate
	Income	0	(41)	(891)	(41)	0		(95)	Variances relates to budget target adjustment for WNF
	Net Expenditure	0	858	0	858	0	0	0	
Service Integration Total									
TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE	Expenditure	116,097	127,375	126,222	127,448	74	0	1	
	Income	(41,187)	(47,981)	(48,622)	(48,055)	(74)	0	(1)	
	Net Expenditure	74,910	79,393	77,600	79,393	(0)	(0)	2	

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

2% to 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	(Latest Budget to Latest Forecast Outturn) £'000	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
J04 Major Project Development		Expenditure Income (1,116) (958)	3,546 (958)	3,590 (987)	3,625 (1,048)	79 (90)	2 9	1 6
Net Expenditure		1,904	2,588	2,603	2,577	(11)	(0)	(1)
J06 Development Decisions		Expenditure Income (2,631)	3,789 (2,508)	3,755 (2,473)	3,741 (2,506)	(48) 2	(1)	(0)
Net Expenditure		488	1,281	1,282	1,235	(46)	(4)	(4)
K99 Building Control Trading Account		Expenditure Income (2,227)	2,227 (1,457)	1,235 (1,235)	1,241 (1,241)	(216) 216	(15) (15)	0 0
Net Expenditure		0	0	0	0	0	0	0
K98 Local Land Charges Trading Account		Expenditure Income (481)	481 (481)	398 (290)	391 (391)	(90) 90	(19) (19)	(2) 35
Net Expenditure		0	0	108	0	0	100	(100)
TOTAL FOR DEVELOPMENT & BUILDING CONTROL		Expenditure Income (5,974)	8,366 (5,404)	8,978 (4,985)	8,998 (5,186)	(275) 218	(3) (4)	0 4
Net Expenditure		2,992	3,868	3,993	3,812	(56)	(1)	(5)
J08 Programmes and Projects Funding		Expenditure Income (1,580)	1,630 0	63 0	63 0	13 0	26 0	0 0
Net Expenditure		50	50	63	63	13	26	0
J12 Resources		Expenditure Income (388)	1,822 (531)	2,608 (531)	2,616 (531)	65 0	3 0	0 0
Net Expenditure		1,434	2,020	2,077	2,085	65	3	0
TOTAL FOR RESOURCES		Expenditure Income (1,968)	3,452 (1,968)	2,671 (531)	2,679 (531)	78 0	3 0	0 0
Net Expenditure		1,484	2,070	2,140	2,148	78	4	0
J14 Management & Support Services		Expenditure Income (290)	3,168 (451)	859 (251)	895 (251)	36 200	4 (44)	0 0
Net Expenditure		2,879	407	644	644	237	58	0
J16 Asset Management		Expenditure Income (804)	1,975 (804)	1,977 (868)	1,948 (863)	(8) (59)	(0) 7	(1) (1)
Net Expenditure		1,171	1,151	1,109	1,085	(66)	(6)	(2)
J18 Olympics		Expenditure Income (79)	964 (79)	1,464 (104)	1,495 (376)	31 (272)	2 262	1 (45)
Net Expenditure		885	1,360	794	1,119	(241)	(18)	41

Risk - A target adjustment has been applied to this budget in respect of the Workforce Productivity framework that was approved by Cabinet in July 2010 - this totals £295K. Although the projected outturn has been adjusted to reflect the achievement of this saving, the ability to achieve this saving is a major risk for the Directorate.

DEVELOPMENT & RENEWAL GENERAL FUND				Previous Forecast Outturn		Latest Forecast Outturn		Variance (Previous & Latest Forecast Outturn)		Proposed mitigating action and dates		Explanation of any variance that is considered to be significant and all variances greater than £100k			
				Original Budget	Latest Budget	Previous Forecast Outturn	Latest Forecast Outturn	(Latest Budget to Latest Forecast Outturn)	Variance (Previous & Latest Forecast Outturn)						
				£'000	£'000	£'000	£'000	£'000	%	%					
J20 Strategy, Regeneration and Sustainability				Expenditure Income	3,982 (1,865)	2,907 (1,213)	2,856 (1,192)	2,858 (1,205)	(49) 8	(2) (1)	0 1				
				Net Expenditure	2,117	1,693	1,664	1,653	(40)	(2)	(1)				
J22 Housing Regeneration				Expenditure Income	367 (449)	750 (588)	802 (510)	841 (641)	91 (53)	12 9	5 26	Risk - inability to secure capital resources in future years to fund ongoing project management costs for capital schemes.			
				Net Expenditure	(82)	163	292	200	37	23	(32)				
J24 Employment & Enterprise				Expenditure Income	3,018 (2,315)	4,450 (2,277)	3,142 (2,340)	3,345 (1,192)	(1,105) 1,085	(25) (48)	6 (49)				
				Net Expenditure	703	2,173	802	2,153	(20)	(1)	168				
J26 Lettings				Expenditure Income	1,731 (855)	1,731 (855)	2,546 (1,670)	2,546 (1,670)	815 (815)	47 0	0 0	This budget needs to be disaggregated across the usual categories of Income & Expenditure.			
				Net Expenditure	876	876	876	876	0	0	0				
J30 BSF Programme				Expenditure Income		1,337 (550)	1,344 (550)	1,374 (550)	37 0	3 0	2 0				
				Net Expenditure	0	787	794	824	37	5	4				
J32 Admin Buildings				Expenditure Income		22,617 (18,234)	22,617 (18,233)	22,617 (18,233)	0 1	0 0	0 0				
				Net Expenditure	0	4,383	4,384	4,384	1	0	0				
J34 Depots				Expenditure Income		475 (459)	475 (459)	475 (459)	0 0	0 0	0 0	This budget currently assumes full internal cost recovery will be generated from other Directorates.			
				Net Expenditure	0	16	16	16	0	0	0				
TOTAL FOR DEVELOPMENT & RENEWAL				Expenditure Income	27,024 (14,599)	50,419 (31,471)	49,783 (32,275)	50,071 (31,157)	(348) 314	(1) (1)	1 (3)				
				Net Expenditure	12,425	18,949	17,508	18,914	(34)	(0)	8				
BUDGET TRANSFERS FROM DIRECTORATES															
A49 Homeless & Housing Advice				Expenditure Income								The £5,749K Gross Expenditure variance is due to two main factors : 1) There are less households in temporary accommodation than originally budgeted for. In consequence of the year-on-year rolling forward of the budgets on the Temporary Accommodation budget heads however, actual expenditure on the same has diminished as the service succeeded the 2010 CLG target to prevent homelessness, and reduced the numbers of households in temporary accommodation. 2) An underspend on the Supplies and Services budget head due to a much improved performance on the Provision for Bad Debts budget head.			
				Expenditure	38,933		33,252	33,184	(5,749)	(15)	(0)	The Gross Income variance likewise reflects decreased temporary accommodation placements, with fewer households contributing to Administrative Charges than originally budgeted for.			
				Income	(36,684)		(30,657)	(30,656)	6,028	(16)	(0)				
				Net Expenditure		2,249	2,595	2,528	279	12	(3)				
REVISED TOTAL FOR DEVELOPMENT & RENEWAL				Expenditure Income	27,024 (14,599)	89,352 (68,155)	83,035 (62,932)	83,255 (61,813)	(6,097) 6,342	(7) (9)	0 (2)				
				Net Expenditure	12,425	21,197	20,103	21,442	245	1	7				

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

RESOURCES	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)	Variance (Previous & Latest Forecast Outturn)		
					£'000	%		
R34 Internal Audit	Expenditure Income Net Expenditure	911 (923) (12)	955 (973) (18)	955 (973) (18)	955 (973) (18)			
R40 Risk Management	Expenditure Income Net Expenditure	585 (592) (7)	585 (592) (7)	585 (592) (7)	585 (592) (7)			
TOTAL FOR AUDIT & RISK	Expenditure Income Net Expenditure	1,496 (1,515) (19)	1,540 (1,565) (25)	1,540 (1,565) (18)	1,540 (1,565) (25)			39
R36 Council Tax & NNDR	Expenditure Income Net Expenditure	34,593 (31,109) 3,484	34,057 (31,159) 2,898	34,057 (31,159) 2,898	34,057 (31,159) 2,898			Variances to date reflect "time lag" between expenditure incurred and grant subsidy received.
R42 Debtors Income Service	Expenditure Income Net Expenditure	1,218 (1,185) 33	1,218 (1,185) 33	1,218 (1,185) 33	1,218 (1,185) 33			
R44 Cashiers	Expenditure Income Net Expenditure	505 (508) (3)	505 (508) (3)	505 (508) (3)	505 (508) (3)			
R48 Information Services	Expenditure Income Net Expenditure	9,598 (9,737) (139)	9,589 (9,674) (85)	9,589 (9,674) (85)	9,589 (9,674) (85)			Variance to date reflects capital expenditure incurred to be recharged.
R50 Customer Access	Expenditure Income Net Expenditure	7,354 (3,394) 3,960	7,453 (3,535) 3,918	7,453 (3,535) 3,918	7,453 (3,535) 3,918			Variance to date reflects changes in SLA income received.
R54 Housing Benefits	Expenditure Income Net Expenditure	187,969 (187,474) 495	187,969 (187,474) 495	187,969 (187,474) 495	187,969 (187,474) 495			Variances to date reflect "time lag" between expenditure incurred and Housing benefits grant income received.
R56 Benefits Admin	Expenditure Income Net Expenditure	7,913 (5,932) 1,980	7,945 (5,932) 2,013	7,945 (5,932) 2,013	7,945 (5,932) 2,013			Time lag between Housing Benefit expenditure and Housing Benefits Subsidy explains budget position versus actuals to date.
R60 Reprographics	Expenditure Income Net Expenditure	421 (425) (4)	421 (425) (4)	421 (425) (4)	421 (425) (4)			
TOTAL FOR CUSTOMER ACCESS & ICT	Expenditure Income Net Expenditure	249,571 (239,765) 9,806	249,157 (239,892) 9,265	249,157 (239,892) 9,265	249,157 (239,892) 9,265			

RESOURCES	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
		Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)	Variance (Previous & Latest Forecast Outturn)	
						£'000	£'000	
R38 Procurement	Expenditure	965	1,073	1,073	1,073			Variances to date reflect R2P costs.
	Income	(752)	(752)	(752)	(752)			
	Net Expenditure	213	321	321	321			
R46 Payments	Expenditure	761	774	774	774			
	Income	(803)	(803)	(803)	(803)			
	Net Expenditure	(42)	(29)	(29)	(29)			
TOTAL FOR PROCUREMENT & PAYMENTS								
	Expenditure	1,726	1,847	1,847	1,847			
	Income	(1,555)	(1,555)	(1,555)	(1,555)			
	Net Expenditure	171	292	195	292		50	
R32 Corporate Finance	Expenditure	2,432	2,424	2,424	2,424			Variance to date reflect FMIP costs.
	Income	(2,261)	(2,261)	(2,261)	(2,261)			
	Net Expenditure	171	163	163	163			
R82 Non-Distributed Costs	Expenditure	1,575	1,482	1,482	1,482			
	Income	(125)						
	Net Expenditure	1,450	1,482	1,482	1,482			
TOTAL FOR CORPORATE FINANCE & NDC								
	Expenditure	4,007	3,906	3,906	3,906			
	Income	(2,386)	(2,261)	(2,261)	(2,261)			
	Net Expenditure	1,621	1,645	1,645	1,645			
R62 Business Development	Expenditure		186	186	186			Variances to date reflect PMO Costs.
	Income		(186)	(186)	(186)			
	Net Expenditure							
TOTAL FOR BUSINESS DEVELOPMENT								
	Expenditure		186	186	186			
	Income		(186)	(186)	(186)			
	Net Expenditure	0	0	0	0			
R90 HR Strategy	Expenditure	1,174	1,541	1,541	1,541			
	Income	(1,337)	(1,253)	(1,253)	(1,253)			
	Net Expenditure	(163)	288	288	288			
R92 HR Consultancy	Expenditure	3,446	3,459	3,459	3,459			
	Income	(3,114)	(3,127)	(3,127)	(3,127)			
	Net Expenditure	332	332	332	332			
R94 HR Operations	Expenditure	3,780	3,849	3,849	3,849			
	Income	(2,511)	(2,581)	(2,581)	(2,581)			
	Net Expenditure	1,269	1,268	1,268	1,268			
R96 PAS Schemes	Expenditure	1,330	1,330	1,330	1,330			
	Income	(433)	(433)	(433)	(433)			
	Net Expenditure	897	897	897	897			
TOTAL FOR HR SERVICES								
	Expenditure	9,730	10,179	10,179	10,179			Variances to date reflect HRIP costs.
	Income	(7,395)	(7,394)	(7,394)	(7,394)			
	Net Expenditure	2,335	2,785	2,785	2,785			

RESOURCES	FULL YEAR						Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)	Variance (Previous & Latest Forecast Outturn)	
					£'000	%	
R80 Directors Office	Expenditure	216	216	216	216		
	Income	(22)	(22)	(22)	(22)		
	Net Expenditure	194	194	194	194		
TOTAL FOR DIRECTORS OFFICE	Expenditure	217	216	216	216		
	Income	(22)	(22)	(22)	(22)		
	Net Expenditure	195	194	194	194		
TOTAL FOR RESOURCES	Expenditure	266,530	267,032	267,031	267,031		
	Income	(252,616)	(252,875)	(252,875)	(252,875)		
	Net Expenditure	13,914	14,157	14,156	14,156		
BUDGET TRANSFERS TO DIRECTORATES							
ADMIN BUILDINGS TO D&R	Expenditure	22,666					
	Income	(18,234)					
	Net Expenditure	4,432					
DEPOTS TO D&R	Expenditure	476					
	Income	(459)					
	Net Expenditure	17					
REVISED TOTAL FOR RESOURCES	Expenditure	289,672					
	Income	(271,309)					
	Net Expenditure	18,363					

CORPORATE QUARTERLY BUDGET MONITORING - DECEMBER 2010

CORPORATE COSTS & CAPITAL FINANCING	FULL YEAR							Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
	Original Budget £'000	Latest Budget £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn) %	
					£'000	%		
Expenditure	19,248	21,454	21,454	21,454	0	0	Budget virements have been effected between income and expenditure to reflect expected profile, with no bottom line effect.	
Income	(1,500)	(6,336)	(6,336)	(6,336)	0	0		
Net Expenditure	17,748	15,118	15,118	15,118	0	0		
CORPORATE COSTS & CAPITAL FINANCING								

Budget contingencies held against risks will be allocated to the cost of delivering the Council's savings programme in the current and future years. This includes costs of redundancies, costs of project delivery and temporary arrangements to deal with the loss of specific grants in Children's Services.

HOUSING REVENUE ACCOUNT QUARTERLY BUDGET MONITORING - DECEMBER

2% to 5%
Amber

>5% Red

FULL YEAR									
HOUSING REVENUE ACCOUNT	Original Budget	Latest Budget	Forecast Outturn	Variance (Latest Budget to Forecast Outturn)	Variance (From previous Forecast Outturn)		Explanation of any variance that is considered to be significant and all variances greater than £100k		
	£'000	£'000	£'000	£'000	£'000	%	Proposed mitigating action and dates		

DIRECTLY CONTROLLED INCOME BUDGETS

Dwelling & Non Dwelling Rents	Income	(59,427)	(59,082)	(59,386)	(304)	1			Tower Hamlets Homes continues to project income from tenant rents as higher than originally anticipated due to the return of Latham House to the Borough's ownership, and good performance in relation to the re-letting of void properties. The rental in respect of commercial properties is higher than previously estimated, following the revision of various lease agreements.
	Net Expenditure	(59,427)	(59,082)	(59,386)	(304)	1	(276)		
Tenant & Leaseholder Service Charges	Income	(16,705)	(17,050)	(16,201)	849	(5)	65		Tower Hamlets Homes has further reduced its forecast of income from estate parking enforcement. This is partly offset by a similar reduction in the contract price (see Special Services, Rents, Rates and Taxes below). Income is also lower than estimated to reflect the reduction in deep cleaning costs.
	Net Expenditure	(16,705)	(17,050)	(16,201)	849	(5)	65		

INDIRECT INCOME BUDGETS

Housing Revenue Account Subsidy	Income	(13,625)	(13,625)	(13,625)					Many of the elements of the Authority's HRA subsidy entitlement are pre-set for the financial year. However a major constituent of the grant relates to capital charges. These are subject to fluctuation in relation to any changes in interest rates.
	Net Expenditure	(13,625)	(13,625)	(13,625)					
Investment Income Received	Income	(200)	(200)	(220)	(20)		(20)		Mortgage interest received is higher than anticipated.
	Net Expenditure	(200)	(200)	(220)	(20)	10			
General Fund Contributions	Income	(520)	(520)	(520)					
	Net Expenditure	(520)	(520)	(520)					
TOTAL INCOME	Total Income	(90,477)	(90,477)	(89,952)	525	(1)	(231)		
	Net Expenditure	(90,477)	(90,477)	(89,952)	525	(1)	(231)		

DIRECTLY CONTROLLED EXPENDITURE BUDGETS

Repairs & Maintenance	Expenditure	21,705	21,705	21,705					Tower Hamlets Homes is projecting that expenditure on Repairs and Maintenance will be in line with the budget, although it should be noted that this budget significantly overspent in the 2009-10 financial year. Various control mechanisms have been put in place by THH to control expenditure levels, and this budget is subject to on-going regular scrutiny by the THH Senior Management Team.
	Net Expenditure	21,705	21,705	21,705					

2% to 5%
Amber
>5% Red

HOUSING REVENUE ACCOUNT QUARTERLY BUDGET MONITORING - DECEMBER

HOUSING REVENUE ACCOUNT		FULL YEAR					Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates
		Original Budget	Latest Budget	Forecast Outturn	Variance (Latest Budget to Forecast Outturn)	Variance (From previous Forecast Outturn)	
		£'000	£'000	£'000	£'000	%	
Supervision & Management	Expenditure	25,652	25,652	25,825	173	1	87
	Net Expenditure	25,652	25,652	25,825	173	1	87
Special Services, Rent Rates & Taxes	Expenditure	13,911	13,911	13,601	(310)	(2)	(151)
	Net Expenditure	13,911	13,911	13,601	(310)	(2)	(151)
INDIRECT EXPENDITURE BUDGETS							
Provision for Bad & Doubtful Debts	Expenditure	900	900	585	(315)	(35)	(315)
	Net Expenditure	900	900	585	(315)	(35)	(315)
Capital Financing Charges	Expenditure	32,605	32,605	32,605			
	Net Expenditure	32,605	32,605	32,605			
TOTAL EXPENDITURE	Expenditure	94,773	94,773	94,321	(452)	(37)	(379)
	Net Expenditure	94,773	94,773	94,321	(452)	(37)	(379)
Total Net Expenditure		4,296	4,296	4,369	73	(37)	(610)
Contributions from Reserves	Income	(3,000)	(3,000)	(3,000)			
	Net Expenditure	(3,000)	(3,000)	(3,000)			
TOTAL FOR HOUSING REVENUE ACCOUNT		1,296	1,296	1,369	73	(37)	(610)

Efficiency Savings Summary 2010/11

	Savings Target 2010/11	Forecast Savings as at Qtr 3	Actual Savings as at Qtr 3	Forecast Outturn Savings	Variance	Comments
	£000's	£000's	£000's	£000's	£000's	
ADULTS HEALTH & WELLBEING						
SAV/AHWB/02 (08) Improved efficiency of procurement of Supplies & Services	150	113	113	150	0	
SAV/AHWB/05 (08) Business Process Reengineering	-34	-25	-25	-34	0	
SAV/AHWB/01 Continuing Health Care charges	97	73	73	97	0	
TOTAL - Adults Health & Wellbeing	213	161	161	213	0	
CHILDREN, SCHOOLS AND FAMILIES						
SAV/CS/01 (09) Staffing review	375	281	281	375	0	
SAV/CS/02 (09) Unit Cost Analysis	228	171	171	228	0	
SAV/CS/02 (08) Streamlining Support for Families in need	56	42	42	56	0	Identified savings in salaries being achieved
SAV/CS/03 (08) Children's Social Care Commissioning	100	75	75	100	0	Budget remains volatile with high individual placement costs
SAV/CS/04 (08) Organisational Restructure YPL	40	30	30	40	0	
SAV/CS/05 (08) Invest to Save - Attendance Welfare Service	78	59	59	78	0	Identified savings in salaries being achieved
SAV/CS/06 (08) Non-Statutory Support to Schools	25	19	19	25	0	
SAV/CS/08 (08) Vendor Managed Service	30	22	22	30	0	
SAV/CS/10 (08) Young People Outside School	40	30	0	0	-40	The service is in balance overall
SAV/CS/12 (08) Review of non & statutory provision	250	188	138	183	-67	G49,G50,G51,G52, G53, G57, G58 and G59 are not currently achieving their sav/cs/12 salary savings targets.
SAV/CS/13 (08) Early Years Advisory Team	50	38	38	50	0	Some of the salary costs of managers will be recharged to other cost centres at end of year.
SAV/CS/14 (08) Streamlining of Extended Provisions	70	52	52	70	0	
SAV/CS/15 (08) Restructure of Quality and Audit Team	24	18	18	24	0	
SAV/CS/16 (08) EYCL Efficiencies	197	148	148	197	0	
TOTAL - Children's Services	1,563	1,173	1,093	1,456	-107	
COMMUNITIES, LOCALITIES & CULTURE						
SAV/CLC/04 (08) Reduce Street Light Maintenance	30	23	23	30	0	
SAV/CLC/15 (08) Trade Waste	200	0	0	200	0	Efficiency savings will be realised towards the end of the financial year
SAV/CLC/11 (08) Leisure Management Contract	202	0	0	202	0	Efficiency savings will be realised towards the end of the financial year
SAV/CLC/12 (08) Parking (Estate Parking/ Parking)	360	270	270	360	0	Compensatory savings will be made that deliver the efficiency savings
SAV/CLC/01 Concessionary Fares	620	620	620	620	0	Base budget saving
SAV/CLC/02 Directorate General Efficiency Savings	64	48	48	64	0	
TOTAL - Communities, Localities & Culture	1,476	961	961	1,476	0	
DEVELOPMENT & RENEWAL						
SAV/DR/01 (08) Horizontal Savings	12	9	9	12	0	
SAV/DR/08 (08) Energy Services	100	0	0	100	0	Fee schedules and regimes currently being developed to ensure income maximisation
SAV/DR/02 (09) Technical support to Planning & Building Group	49	37	37	49	0	
SAV/DR/03 (09) Review of housing related employment initiatives	50	50	50	50	0	Planned savings already achieved
SAV/DR/01 Requisition to Pay	29	22	22	22	-7	Delay in the redeployment of staff, however in year compensatory savings have been identified.
SAV/DR/02 Specific Site Redevelopment Planning	53	53	53	53	0	Budget removed as part of the 2010/2011 budget setting process for the Directorate and no expenditure incurred.
TOTAL - Development & Renewal	293	171	171	286	-7	
CHIEF EXECUTIVE'S						
SAV/CE/01 (08) Registration of Births, Marriages & Deaths/ Pensions contribution	20	15	15	20	0	Planned savings already achieved
SAV/CE/02 (08) Directorate wide improvement programme	151	113	113	151	0	Planned savings already achieved
SAV/CE/06 (08) Reduction in Communications Expenditure	81	61	61	81	0	Planned savings already achieved
SAV/DR/04 (08) / S, Corporate Match funding	60	45	45	60	0	Planned savings already achieved
SAV/CE/01 Chief Executive's Service Improvement Efficiency	39	30	30	39	0	Planned savings already achieved
SAV/CE/02 Legal Services	14	10	10	14	0	Planned savings already achieved
SAV/CE/03 Reduce Pulling Together print run	13	10	10	13	0	Planned savings already achieved
SAV/CE/04 Challenge Fund	32	24	24	32	0	Planned savings already achieved
TOTAL - Chief Executive's	410	308	308	410	0	
RESOURCES						
SAV/CE/05 (08) Procurement of agency staff through vendor management	20	15	15	20	0	Planned savings already achieved
SAV/DR/06 (08) Administration of benefits	100	75	75	100	0	Planned savings already achieved
SAV/CE/02 (08) Directorate wide improvement programme	302	227	227	302	0	Planned savings already achieved
SAV/RES/09 Directorate wide Continuous Improvement Initiatives	143	107	107	143	0	Planned savings already achieved
TOTAL - Resources	565	424	424	565	0	
TOTAL SAVINGS	4,520	3,198	3,118	4,406	-114	

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TRANSFORMATION SAVINGS SUMMARY 2010/11

		Savings Target £'000	P9 Forecast Savings £'000	P9 Actuals £'000	Forecast Outturn Savings £'000	Variance £'000	Comments
ADULTS HEALTH & WELLBEING							
AHWP/186	HR Productivity Savings (Top Slice)	407	305	305	407	-	
AHWP/159	Corporate Transformation Programme. Savings from using Comensura for Homecare agency staff	400	300	300	400	-	
AHWP/146	Use of Care Funding Calculator to reduce external placement costs	400	300	300	400	-	
AHWP/147	Homecare Reablement Service-Reducing demand for long term services	300	-	-	300	-	The use of the reablement service is on the increase. An evaluation is being undertaken on the level of savings
AHWP/148	Reduce the cost of MH Residential placement costs by moving Clients from residential accommodation into Supported Living	100	75	75	100	-	
AHWP/153	Address Riverside House voids	200	150	150	200	-	
AHWP/161	Electronic Homecare Monitoring to align hours of domiciliary care paid for with actual hours delivered.	160	-	-	160	-	Increase in number of clients due to demographic pressure is resulting in overspending in some areas
TOTAL - ADULTS HEALTH & WELLBEING		1,967	1,130	1,130	1,967	-	

CHIEF EXECUTIVE'S

CE/125	Review and create a flexible strategic/policy/performance core	145	145	145	145	-	Budget has been adjusted already
CE/187	HR Productivity Savings (Top Slice)	83	62	62	83	-	Budget has been adjusted already
TOTAL - CHIEF EXECUTIVE'S		228	207	207	228	-	

COMMUNITIES, LOCALITIES & CULTURE

CLC/100	Health & Safety Review - Service Integration	25	25	25	25	-	
CLC/188	HR Productivity Savings (Top Slice)	536	402	402	536	-	
TOTAL - COMMUNITIES, LOCALITIES & CULTURE		561	427	427	561	-	

CHILDREN'S SERVICES

CSF/189	HR Productivity Savings (Top Slice)	1,728	1,728	1,728	1,728	-	Mainly through Children's Centres' reorganisation and one-off measures
CSF/48	Cross-Reduce services' comms budget by better planning and control	25	25	25	25	-	
CSF/55	Requisition to Payment (R2P)	145	145	145	145	-	
CSF/41	Building Development and Technical Services Reduce budgets for central maintenance.	30	30	30	30	-	
TOTAL - CHILDREN'S SERVICES		1,928	1,928	1,928	1,928	-	

DEVELOPMENT & RENEWAL

D&R/190	HR Productivity Savings (Top Slice)	295	295	295	295	-	
TOTAL - DEVELOPMENT & RENEWAL		295	295	295	295	-	

RESOURCES

RES/119	Review of Directorate Admin Support	75	75	75	75	-	Budget has been adjusted already
RES/191	HR Productivity Savings (Top Slice)	401	300	300	401	-	Budget has been adjusted already
TOTAL - RESOURCES		476	375	375	476	-	

TOTAL SAVINGS		5,455	4,362	4,362	5,455	-	
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Appendix 6 – Movement in Capital Budget

	£'000
Capital Budget Quarter 2 (as reported at Cabinet on 1st Dec 2010)	198,311
Communities Localities and Culture new projects approved:	
<ul style="list-style-type: none"> LAP Participatory Budgeting schemes 	326
Re-profiling of CLC capital budgets between 2010/11 and 2011/12 and various adjustments included in RCDAs 10-26 and 10-39	-602
Children, Schools and Families:	
<ul style="list-style-type: none"> New projects approved (Youth Capital Fund, Expansion, Modernisation, Schools Access Initiative and Primary Capital Programme) 	417
Building Schools for the Future:	
<ul style="list-style-type: none"> New schemes adopted for ICT infrastructure (approved at Cabinet 8th October 2008) 	6,271
Resources and Chief Executive's:	
<ul style="list-style-type: none"> Transfer of Facilities Management service to Development and Renewal 	-822
<ul style="list-style-type: none"> Correction of ICT budget for Telephony scheme to match available approved resources (prudential borrowing) 	175
Development and Renewal (including Housing):	
<ul style="list-style-type: none"> Transfer of Facilities Management service from Chief Executive's 	822
<ul style="list-style-type: none"> Withdrawal of grant funding from Homes and Communities Agency (HCA) for phase 2 of Building Britain's Future scheme 	-830
<ul style="list-style-type: none"> Correction of Facilities Management budgets to match available approved resources 	-60
Capital Budget Q3	204,008

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CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

SUMMARY	Budget to Date	Spend to Date	Forecast Outturn	Budget Spent	Variance from Budget
	31-Dec-10	31-Dec-10	31-Mar-11		
	£m	£m	£m	%	£m
MAINSTREAM PROGRAMME					
Communities, Localities and Culture	14.045	5.497	12.307	39.1%	-1.738
Children, Schools and Families	32.136	15.163	26.403	47.2%	-5.733
Adults, Health and Wellbeing	0.735	0.214	0.605	29.1%	-0.130
D&R	14.802	5.072	7.556	34.3%	-7.246
HRA	47.247	24.769	42.731	52.4%	-4.516
BSF	79.855	38.586	56.049	48.3%	-23.806
MAINSTREAM TOTAL	188.820	89.301	145.651	47.3%	-43.169
LOCAL PRIORITIES PROGRAMME					
Communities, Localities and Culture	1.544	0.141	1.294	9.1%	-0.250
Children, Schools and Families	2.631	1.958	2.007	74.4%	-0.624
Resources	4.769	1.405	3.418	29.5%	-1.351
Adults, Health and Wellbeing	0.432	0.064	0.250	14.8%	-0.182
D&R	4.712	0.420	1.100	8.9%	-3.612
BSF	1.100	0.000	0.550	0.0%	-0.550
LPP TOTAL	15.188	3.988	8.619	26.3%	-6.569
GRAND TOTAL	204.008	93.289	154.270	45.7%	-49.738
TOTALS BY DIRECTORATE:					
Communities, Localities and Culture	15.589	5.638	13.601	36.2%	-1.988
Children, Schools and Families	34.767	17.121	28.410	49.2%	-6.357
Resources	4.769	1.405	3.418	29.5%	-1.351
Adults, Health and Wellbeing	1.167	0.278	0.855	23.8%	-0.312
D&R	19.514	5.492	8.656	28.1%	-10.858
HRA	47.247	24.769	42.731	52.4%	-4.516
BSF	80.955	38.586	56.599	47.7%	-24.356
	204.008	93.289	154.270	45.7%	-49.738

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

COMMUNITIES, LOCALITIES AND CULTURE

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Transport					
TfL schemes including safety, cycling and walking	5.487	2.366	4.587	43.1%	-0.900
Public Realm Improvements	2.581	0.449	2.581	17.4%	0.000
Olympic Delivery Authority	0.630	0.404	0.630	64.2%	0.000
Developers Contribution	1.653	0.513	1.146	31.0%	-0.507
OPTEMS section 106	0.115	0.000	0.055	0.0%	-0.060
Street Lighting	0.002	0.003	0.003	129.4%	0.001
Parks					
Millwall Park/Island Gardens	0.088	0.081	0.088	92.1%	0.000
Poplar Park	0.144	0.056	0.144	38.6%	0.000
St Johns Park	0.085	0.069	0.085	81.6%	0.000
Allen Gardens	0.027	0.027	0.027	100.0%	0.000
Schoolhouse Lane Multi Use	0.032	0.003	0.013	9.7%	-0.019
Ball Games Area					
Braithwaite Park	0.017	0.000	0.000	0.0%	-0.017
Chicksand Ghat	0.116	0.017	0.116	14.5%	0.000
Meath Gardens Improvements	0.059	0.059	0.059	100.0%	0.000
Bethnal Green Improvements	0.223	0.105	0.223	46.9%	0.000
Cantrell Open Space	0.001	0.001	0.001	97.6%	0.000
Pennyfields Open Space	0.002	0.002	0.002	75.3%	0.000
Belgrave St Open Space	0.010	0.010	0.010	100.0%	0.000
Stepney Green Gardens	0.006	0.004	0.006	60.4%	0.000
Victoria Park Masterplan (1)	0.863	0.692	0.863	80.2%	0.000
Cotton Street Open Space	0.046	0.003	0.046	6.2%	0.000
Landscape Improvements					
St Georges in the East	0.008	0.008	0.008	100.6%	0.000
Gardens					
Altam Ali Park	0.002	0.002	0.002	96.2%	0.000
Grove Hall Park	0.003	0.003	0.003	103.6%	0.000

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
<p>Majority of the schemes are progressing as scheduled and will be complete by 31/03/11. Due to change in priorities some schemes may slip into 2011/12</p> <p>Schemes were formally approved by Grant Awarding body in December 2010 and are now progressing on site, full spend anticipated.</p> <p>Scheme is progressing on site</p> <p>A scheme has gone into disagreement and we are waiting for the issues to be resolved</p> <p>Orders have been issued and works are commencing, this scheme will continue into future years</p> <p>Settlement of contract uplift costs for 2009/10</p> <p>Scheme progressing as per work schedule</p> <p>Scheme progressing as per work schedule</p> <p>Scheme progressing as per work schedule</p> <p>Scheme is complete</p> <p>Scope of works being reviewed</p> <p>Scope of works being reviewed</p> <p>Awaiting invoices from contractors</p> <p>Scheme is complete</p> <p>Scheme as per schedule</p> <p>Scheme is complete</p> <p>Scheme is complete</p> <p>Scheme is complete</p> <p>Scheme progressing as per work schedule</p> <p>This is a carry forward scheme from previous years and will be completed this year</p> <p>Scheme is complete</p> <p>Scheme is complete</p> <p>Scheme is complete</p>	<p>Some schemes have been reprofiled and will slip into 2011/12. TfL funding procedures allow the Borough to clam up till August 2011 for 2010/11 schemes and therefore the funding will not be lost.</p> <p>A scheme has been delayed due to hotel construction and another scheme will be complete once the crossrail works in Whitechapel are complete as per the S106 agreement and the S106 funding will be available for LBTH to implement these schemes in future years</p> <p>The OPTEMS S106 schemes have been reviewed and the funding will be spent over the next three years. Agreement has been obtained from OPTEMS and funding will not be lost.</p> <p>Following review of scope of works the profile of this scheme has changed</p> <p>Following review of scope of works the profile of this scheme has changed</p>

COMMUNITIES, LOCALITIES AND CULTURE

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
Middleton Green	0.004	0.004	0.004	92.4%	0.000
Milwall Park Master Plan	0.026	0.000	0.026	0.0%	0.000
Culture and major projects					
Banglatoen Art Trail & Arches	0.101	0.098	0.101	97.5%	0.000
Brady Centre	0.245	0.046	0.105	18.9%	-0.140
Kobi Nazrul	0.054	0.000	0.000	0.0%	-0.054
Mile End Leisure Centre - Security Enhancements	0.034	0.000	0.000	N/A	-0.034
York Hall Boiler Demolition	0.040	0.018	0.040	44.2%	0.000
Poplar Baths	0.047	0.017	0.047	35.1%	0.000
Creation of Mobile Public Art	0.040	0.000	0.040	0.0%	0.000
Cable Street Mural	0.060	0.000	0.060	0.0%	0.000
Other					
CCTV	0.127	0.089	0.127	69.7%	0.000
Generators @ Mulberry Place & Anchorage Hse	0.014	0.000	0.014	0.0%	0.000
Contaminated land survey and works	0.100	0.034	0.100	34.4%	0.000
593 Commercial Road (Parking Pound)	0.049	0.035	0.049	70.7%	0.000
Watney Market Ideas Store (1)	0.570	0.244	0.570	42.8%	0.000
LAP Participatory Budgeting Schemes	0.334	0.038	0.326	11.3%	-0.008
MAINSTREAM TOTAL	14.045	5.497	12.307	39.1%	-1.738
LOCAL PRIORITIES PROGRAMME					
Victoria Park Masterplan (2)	0.945	0.000	0.695	0.0%	-0.250
Essential Health & Safety	0.050	0.000	0.050	0.0%	0.000
Major Projects - LPP	0.166	0.000	0.166	0.0%	0.000
Culture - LPP	0.203	0.141	0.203	69.6%	0.000
Watney Market Ideas Store (2)	0.180	0.000	0.180	0.0%	0.000
LPP TOTAL	1.544	0.141	1.294	9.1%	-0.250
GRAND TOTAL	15.589	5.639	13.601	36.2%	-1.988

REASONS FOR VARIANCES		
Spend to Date against Budget	Projection against Budget	
Scheme is complete		
Scheme progressing as per work schedule		
Scheme progressing as per work schedule		The profile of the scheme has changed Scheme will be carried forward in to 2011/12
This is a carry forward scheme from previous years and will be completed this year		
Scheme delayed		
Schemes in design stage.		
Schemes in design stage.		
Generators have been purchased, awaiting installation		
Carry forward scheme		
Scheme progressing as per work schedule		
Schemes were recently finalised and are now progressing on site		
Expenditure displayed above in mainstream		
Carry forward scheme		
Carry forward scheme		
Carry forward scheme		
Expenditure displayed above in mainstream		

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010
CHILDREN, SCHOOLS AND FAMILIES

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Modernisation	2.180	1.376	1.680	63%	-0.500
Extended Schools	0.311	0.056	0.195	18%	-0.116
Schools Access Initiative	0.155	0.126	0.155	81%	0.000
Basic Need/Expansion	8.447	4.286	6.225	51%	-2.222
Sure Start	2.617	0.831	2.617	32%	0.000
Primary Capital Programme	11.484	5.229	9.680	46%	-1.804
Early Years	2.567	0.636	1.113	25%	-1.454
Community Learning Centre	0.175	0.084	0.255	48%	0.080
Bishop's Square	0.458	0.032	0.032	7%	-0.426
Osmani - Redevelopment (1)	1.096	1.940	1.940	177%	0.844
RPO	0.368	0.190	0.274	52%	-0.094
Family Play Pathfinder	0.007	0.021	0.007	315%	0.000
Youth Capital Fund	0.234	0.006	0.202	3%	-0.032
Space for Sports and Arts	0.010	0.010	0.010	100%	0.000
TCF Kitchen & Dining	0.229	0.017	0.219	8%	-0.010
Short Breaks	0.320	0.320	0.320	100%	0.000
ICT	1.479	0.000	1.479	0%	0.000
MAINSTREAM TOTAL	32.136	15.163	26.403	47%	-5.733
LOCAL PRIORITIES PROGRAMME					
Osmani - Redevelopment (2)	1.911	1.911	1.911	100%	0.000
Bishop Challoner - Community Facilities	0.600	0.000	0.000	0%	-0.600
Harry Gosling	0.012	0.012	0.012	97%	0.000
Toby Lane	0.014	0.000	0.014	0%	0.000
Youth Service (BMX Mile End)	0.094	0.035	0.070	37%	-0.024
LPP TOTAL	2.631	1.958	2.007	74%	-0.624
GRAND TOTAL	34.767	17.120	28.410	49%	-6.357

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
School projects not carried out. Slippage on procurement of survey contracts. Projects not carried out by schools New projects delayed by funding uncertainty Main spend in Q4 Delay in project development Projects cut in Government spending review Actual spend 197k - budget requires adjustment - RCDA Scheme development - report to cabinet Mar 11 Project & spend accelerated. LPP 10/11 utilised Funding review & slippage on one project Virement to be carried out Projects now on site Schools yet to claim for project spend Passported to schools	Funding to be reallocated. Spend in 2011/12 Funding to be reallocated. Spend in 2011/12 New projects delayed by funding uncertainty Slippage in programme. Projects cut in Government spending review Budget to be increased (RCDA - £80k) Report to cabinet March 2011 spend 2011/12 Project works accelerated. Slippage as funding reviewed. Spend 2011/12 Some retention payments in 2011/12 Passported to schools
See above (LPP 9/10 & 10/11 utilised) Funding & development issues Spend under modernisation Late start on site - project near completion	Acceleration of project Report to cabinet Mar 2011 Balance to c/f to 2011/12. Electrical works on separate contract.

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

CHIEF EXECUTIVE & RESOURCES

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
LOCAL PRIORITIES PROGRAMME					
Resources:					
ICT - Software Licences	1.032	0.295	1.000	28.6%	-0.032
Telephony invest to save	1.362	1.035	1.112	76.0%	-0.250
ICT	0.221	0.075	0.221	33.9%	0.000
Corporate:					
Accommodation Strategy	2.069	0.000	1.000	0.0%	-1.069
Anchorage Dilapidations	0.085	0.000	0.085	0.0%	0.000
TOTAL LPP	4.769	1.405	3.418	29.5%	-1.351

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
Spend in ICT Revenue Codes excluding Tech Refresh and other ICT capital. £250k carry over request to 2011/12 due to delays in phased roll out To be fully drawn down by 31/3/11.	£250k carry over request to 2011/12 due to delays in phased roll out
Will be spent when Anchorage House is vacated	Will be spent when Anchorage House is vacated

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

ADULTS, HEALTH AND WELLBEING

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Adults social care IT infrastructure	0.283	0.102	0.283	36.0%	0.000
Mental health services	0.190	0.062	0.080	32.6%	-0.110
Safety works	0.123	0.049	0.123	39.8%	0.000
LIP	0.119	0.001	0.119	0.8%	0.000
Improving the Care Home Environment for Older People	0.020	0.000	0.000	0.0%	-0.020
MAINSTREAM TOTAL	0.735	0.214	0.605	29.1%	-0.130
LOCAL PRIORITIES PROGRAMME					
Mental Health Services (LPP-funded)	0.012	0.012	0.012	100.0%	0.000
Efficiency Project - System/technology	0.270	0.052	0.118	19.3%	-0.152
Efficiency Project - Single Assessment	0.150	0.000	0.120	0.0%	-0.030
LPP TOTAL	0.432	0.064	0.250	14.8%	-0.182
GRAND TOTAL	1.167	0.278	0.855	23.8%	-0.312

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
Committed to Framework I Project. Expect these resources to be spent 2010/11	
	Spend profile is 80K 2010/11, 110K 2011/12. Urgent works being issued only. Further spend will arise from various surveys reports that are to be read shortly. Possible 20/30K underspend dependent on issues arising from reports
Resources to be spent 2011. Orders yet to be placed.	
Committed to Framework I Project. Expect resources to be spent 2010/11.	
Scheme Complete.	Department of Health to be notified of the underspend.
Scheme Complete. Resources Transferred to Mental Health Grant	
	Total cost of ECHM project lower than originally bid for. At present do not expect to need these resources. 30K to be spent in 2011/12.
120K expected spend 2010/11	Completion of the project delayed.

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Millennium Quarter	0.200	0.005	0.039	2.7%	-0.161
Bishops Square	0.930	0.731	0.846	78.6%	-0.084
Roman Road Shops/ Bethnal Green Terrace	0.320	0.044	0.130	13.7%	-0.190
Whitechapel Centre	1.105	1.114	1.105	100.8%	0.000
Disabled Facilities Grant	1.000	0.571	1.000	57.1%	0.000
High Street 2012	4.860	0.997	2.826	20.5%	-2.034
Dunbridge Street Health and Well-Being Centre	1.610	1.610	1.610	100.0%	0.000
St Andrew's Health and Well-Being Centre	4.777	0.000	0.000	0.0%	-4.777
MAINSTREAM TOTAL	14.802	5.072	7.556	34.3%	-7.246
LOCAL PRIORITIES PROGRAMME					

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
This project is fully financed from Section 106 resources. The projected capital underspend reflects a revised revenue/capital split of the overall Isle of Dogs Community Foundation spend.	
This project is fully financed from historic Local Authority Business Growth Initiative (LABGI) resources. Expenditure will be incurred later in the financial year.	
This scheme is mainly funded through Big Lottery and ERDF grants. Expenditure is being incurred in accordance with grant conditions and it is anticipated that full spend will be incurred by year-end.	
Dependant on external agencies and individuals submitting applications. RSL's being chased up, spend is committed.	
This scheme was initially approved by Cabinet in May 2009, but significant additional resources have been notified to and agreed by Cabinet at the January and March 2010 meetings.	
	The spend during the financial year is anticipated to be lower than originally profiled, with the resources being carried forward into 2011-12.
There is currently no mechanism to passport large sums to the NHS. Although a resolution is being sought. In the interim no expenditure is anticipated this financial year.	

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
Private Sector and Affordable Housing	1.000	0.000	0.000	0.0%	-1.000
High Street 2012	0.900	0.000	0.000	0.0%	-0.900
Discretionary Private Sector Housing Grants	0.850	0.217	0.670	25.5%	-0.180
Emergency Property Works Contingency	1.000	0.000	0.000	0.0%	-1.000
Installation of Automatic Energy Meters	0.200	0.026	0.175	13.0%	-0.025
FM: Corporate DDA Programme	0.755	0.177	0.255	23.4%	-0.500
FM: Southern Grove-Roof Improvements	0.002	0.000	0.000	0.0%	-0.002
FM: Poplar Public Mortuary	0.004	0.000	0.000	0.0%	-0.004
LPP TOTAL	4.712	0.420	1.100	8.9%	-3.612
GRAND TOTAL	19.514	5.492	8.656	28.1%	-10.858

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
This project is funded through the recycling of capital receipts to grant fund developments in conjunction with Registered Social Landlords. No projects are currently in place so no estimated expenditure is anticipated.	
Expenditure figures incorporated within mainstream project (above)	
Fewer private landlords taking up Empty property grant this year than in previous years. There is over £400k further committed to spend this year.	
This contingency was established as part of the 2009-10 budget process. No expenditure has been incurred to date. The unspent element of the contingency will be carried forward to be utilised as necessary in future years.	
This scheme was commissioned towards the end of 2009-10 with the unutilised resources carried forward into 2010-11. Full spend is anticipated in the current financial year.	Full spend is projected.
Scheme complete	
Scheme complete	

CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Regional Housing Pot	4.564	0.441	0.850	9.7%	-3.714
Decent Homes	22.007	11.947	22.007	54.3%	0.000
Overcrowding Strategy	1.815	1.713	1.815	94.4%	0.000
Council Housebuilding Initiative	2.670	0.304	2.670	11.4%	0.000

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
Funding of approximately £7.27 million has been secured from the DCLG to facilitate the regeneration of the St Clement's Hospital site and to undertake masterplanning on the Malmesbury and Birchfield Estates. The masterplanning contracts have been let and expenditure will be incurred during 2010-11. Initial profiled expenditure indicated that costs of £4.564 million will be incurred in 2010-11, however funds are not specific to a particular financial year and will be carried forward for utilisation in later years as necessary.	
The mainstream Housing Capital programme is managed by Tower Hamlets Homes on behalf of the Authority and incorporates work to the Council's own stock. Tower Hamlets Homes closely monitors this budget and the spend to the end of September is approximately in line with the target profile for this stage of the financial year. The initial budget agreed by Cabinet in March 2010 was £24.290 million, however this programme was revised by Cabinet in September 2010 in light of concerns regarding the level of resources available for future years. Committed resources in 2010-11 are £22.007 million which reflects the Cabinet decisions. It is anticipated that all resources will be fully utilised in the current financial year.	
The Overcrowding Strategy represents a £19.4 million commitment over two financial years. The initial Cabinet report estimated that expenditure of £9.7 million would be incurred in 2009-10, with the same amount in 2010-11. As is the case with Blackwall Reach, this profile was flexible, with resources being in place to finance the expenditure in earlier years as necessary. The level of interest in the scheme meant that the number of completions during 2009-10 was significantly higher than initial projections anticipated. Resources were therefore brought forward into 2009-10 within a corresponding decrease in the available budget for 2010-11. The residual element of £1.8 million will be fully utilised in 2010-11.	
In accordance with the grant conditions, Phase 1 of the Building Britain's Future scheme must be completed by the end of the financial year, with Phase 2 to commence in 2010-11. Although a capital estimate was adopted for Phase 2 in advance of the allocation announcement, the scheme was oversubscribed and the Authority received a much lower allocation than anticipated. The revised budget profile reflects the final allocations and expenditure will be incurred in accordance with the grant conditions.	

DEVELOPMENT & RENEWAL

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
Blackwall Reach	2.200	0.589	0.850	26.8%	-1.350
Delivering Decent Homes (Accelerated Delivery)	2.000	0.000	2.000	0.0%	0.000
Ocean New Deal for Communities	10.000	9.395	10.500	93.9%	0.500
Cotall Street / Bartlett Park	0.301	0.349	0.349	116.1%	0.048
Social Housing Energy Savings Programme	1.690	0.029	1.690	1.7%	0.000
HRA TOTAL	47.247	24.769	42.731	52.4%	-4.516

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
The Blackwall Reach project represents a £13 million commitment over three financial years. Latest estimates are that expenditure of £2,200,000 will be incurred in 2010-11, with the remaining £9,500,000 being incurred approximately evenly between 2011-12 and 2012-13. This profile is flexible however, with resources in place to adapt the profiled expenditure as necessary.	
This scheme is financed from Accelerated Delivery Funding that was allocated by Cabinet in November 2009. The resources unutilised in 2009-10 have been carried forward into 2010-11.	Full spend is projected.
This project is funded from NDC capital grant of £5,000,000 and mainstream Capital Resources of £5,000,000 in 2010-11. Expenditure incurred to 30 September represents 53% of the resources, and full expenditure is earmarked for the remainder of the financial year to meet Government Office for London grant conditions.	Full spend projected.
This scheme was approved by Cabinet in November 2009. The costs incurred in 2009-10 were in line with projections, with the main residual elements of expenditure having already being incurred during 2010-11.	
The Homes and Communities Agency awarded the Authority £2,070,000 of funding under the Social Housing Energy Savings Programme to deliver cavity wall insulation to its social housing units. The initial funding profile was revised in conjunction with the HCA, to allow the Authority to carry forward funding of £1,690 million to be utilised in 2010-11. Expenditure of this level must be incurred in order to maximise grant entitlement, and commitments have now been entered into to deliver the project.	

**CAPITAL QUARTERLY BUDGET MONITORING - DECEMBER 2010
BUILDING SCHOOLS FOR THE FUTURE (BSF)**

	Budget to Date 31-Dec-10 £m	Spend to Date 31-Dec-10 £m	Forecast Outturn 31-Mar-11 £m	Budget Spent %	Variance from Budget £m
MAINSTREAM PROGRAMME					
Wessex	0.179	0.107	0.179	59.5%	0.000
St Paul's Way	16.983	11.358	13.200	66.9%	-3.783
Bethnal Green Tech. College	4.260	4.187	5.000	98.3%	0.740
Morpeth	8.932	4.629	8.200	51.8%	-0.732
Oaklands	6.600	4.925	6.600	74.6%	0.000
Sir John Cass	8.305	5.117	7.500	61.6%	-0.805
Ian Mikardo	3.900	1.737	3.500	44.5%	-0.400
Beatrice Tate	0.000	0.000	0.000	N/A	0.000
Bowden House	1.000	0.000	0.700	0.0%	-0.300
PRU Harpley	3.000	0.970	2.200	32.3%	-0.800
Swanlea	4.000	1.679	3.000	42.0%	-1.000
Raines	3.000	2.670	2.670	89.0%	-0.330
Central Foundation	1.500	0.000	0.200	0.0%	-1.300
Langdon Park	1.500	0.005	0.200	0.3%	-1.300
Phoenix	1.000	0.000	0.200	0.0%	-0.800
Stepney Green	1.500	0.000	0.200	0.0%	-1.300
ICT Infrastructure - Oaklands	1.257	0.020	0.020	1.6%	-1.237
ICT Infrastructure - St Paul's Way	3.054	0.009	1.100	0.3%	-1.954
ICT Infrastructure - Raines Foundation	1.517	0.032	0.052	2.1%	-1.465
ICT Infrastructure - Wessex	0.443	0.025	0.040	5.6%	-0.403
ICT Infrastructure - Transformation Services	3.172	0.190	0.228	6.0%	-2.945
ICT - Bethnal Green	1.901	0.550	0.570	28.9%	-1.331
ICT - Central Services	2.852	0.377	0.490	13.2%	-2.362
MAINSTREAM TOTAL	79.855	38.586	56.049	48.3%	-23.806
LOCAL PRIORITIES PROGRAMME					
Wave 5 BSF	1.100	0.000	0.550	0.00%	-0.550
LPP TOTAL	1.100	0.000	0.550	0.0%	-0.550
GRAND TOTAL	80.955	38.586	56.599	47.7%	-24.356

REASONS FOR VARIANCES	
Spend to Date against Budget	Projection against Budget
Subject to settling final account	Original projection included 11/12 spend Includes known additional costs Some delay in ground works
Revised spend profile	Some delay in ground works Delay in ground works
Revised spend profile	Revised spend profile Revised spend profile Initial projection too high
Initial slippage expected to be recovered.	Contract commencement not expected until end of March
Contract commencement on track	Contract commencement not expected until end of March
Revised spend profile	Contract commencement not expected until end of March
On track for revised profile	Contract commencement not expected until end of March
Subject to Partnerships for Schools approval/contract commencement date	Contract commencement not expected until end of March
Subject to Partnerships for Schools approval/contract commencement date	
Subject to Partnerships for Schools approval/contract commencement date	
Subject to Partnerships for Schools approval/contract commencement date	
Budget total is for full 5 year period of ICT Managed Service	
Budget total is for full 5 year period of ICT Managed Service	
Budget total is for full 5 year period of ICT Managed Service	
Budget total is for full 5 year period of ICT Managed Service	
Budget total is for full 5 year period of ICT Managed Service	
Budget total is for full 5 year period of ICT Managed Service	
Funding to be drawn down at end of year	Projection matches available resources

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PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Target December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Theme 1: One Tower Hamlets <div> <div>10/11 Monthly Actual</div> <div>10/11 Annual Target</div> <div>2009/10 Outturn</div> <div>10/11 Monthly Target</div> </div>												
Strategic10 2	Percentage of earners that are LP7 or above of Local Authority staff that are women Measured in: % (This indicator was a former BVPI and is monitored as part of the Council's Workforce to Reflect the Community Strategy) Good Performance: Higher	Steve James Resources Cllr A Choudhury	50.47	50	51	49.36	50	50	50	MET	↑	GREEN
Monthly Performance: The December outturn is 50.16%, although this month shows a small reduction, current performance is expected to improve to achieve the end of year target, subject to turnover at this level through restructures and reviews.												
Strategic10 3	Percentage of earners that are LP7 or above of Local Authority staff that are from an ethnic minority. Measured in: % (This indicator was a former BVPI and is monitored as part of the Council's Workforce to Reflect the Community Strategy) Good Performance: Higher	Steve James Resources Cllr A Choudhury	17.1	25	17	16.74	27	27	21	-22.00%	↑	RED
Monthly Performance: Of the group of 148 employees, 32 are BME. A total of 40 would be needed to meet the agreed target of 27% at LP07 and above. This month shows a slight reduction. However, action will continue to be taken over the medium term, recognising that turnover at these levels is relatively low (proposals currently being prepared for 2011/12) to provide targeted career development programmes as part of the Council's workforce to reflect the community strategy.												

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<div> <div>10/11 Monthly Actual</div> <div>10/11 Annual Target</div> <div>2009/10 Outturn</div> <div>10/11 Monthly Target</div> </div>											
Strategic10 4	Percentage of earners that are LP7 or above of Local Authority staff who have a disability (excluding those in maintained schools.) Measured in: % (This indicator was a former BVPI and is monitored as part of the Council's Workforce to Reflect the Community Strategy. Staff who have a disability are those that identify themselves as such in the staff survey, against the definition provided in the Disability Discrimination Act 1995). Good Performance: Higher	Steve James Resources Cllr A Choudhury	2.1	4.7	1.54	1.48	5.4	5.4	2	-62.90%	RED
<p>Monthly Performance:</p> <p>Of the group of 148 employees, 3 have currently declared a disability. To reach our target, this would require a total of 8 at LP07 and above. Further improvement will rely in part on the rigour of the vacancy management / assurance processes. Additionally, we are due to undertake a staff equality audit which will improve data quality - this may result in more disabled staff identifying themselves to the Council for monitoring purposes. The audit is scheduled to take place around April 2011. Currently, only 75% of staff overall have informed the Council of whether or not they have a disability.</p>											
Strategic10 5	Number of working days/shifts lost to sickness absence per employee. Measured in: % (the aggregate of working days lost due to sickness absence irrespective of whether this is self certified, certified by a GP or long term divided by the average number of FTE staff) Good Performance: Lower	Steve James Resources Cllr A Choudhury	8.95	7	8.54	8.74	6.5	7.01	7.73	-10.30%	RED
<p>Monthly Performance:</p> <p>Performance in December has decreased with a rise of 0.12 days per FTE. All Directorates have had an increase, with the highest being in D&R which has an increase of 1.14 days. The only directorate which has had a decrease in days is CE, which has had a very small decrease of 0.03 days. These figures and actions to improve sickness absence continue to be monitored by CAMP, PRG and CMT.</p>											

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Target December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<div> <div>10/11 Monthly Actual</div> <div>10/11 Annual Target</div> <div>2009/10 Outturn</div> <div>10/11 Monthly Target</div> </div>												
Strategic10 6	Response time to members enquiries - % completed within 10 working days - Corporate Measured in: % (The volume of enquiries closed which are answered within 10 working days/total volume of enquiries closed x 100%) Good Performance: Higher	John Williams Chief Executive's Mayor L Rahman	76.31	85	86.76	87.54	87	87	93.01	6.90%	↑	GREEN
<p>Monthly Performance: The volume of MEs has remained consistent over the third quarter (c. 500 / month) - although December saw a drop in volume, likely due to the closure over the Christmas period. The overall performance for Q3 was 93.95% of MEs responded to within 10 working days. This continues to exceed the target of 87%. A marked improvement has been noted in the RSL performance, and they have met the target in Oct. and November, and overall for the quarter.</p>												
Strategic10 7	Percentage of complaints completed in time - Council as a whole - Stage 1 Measured in: % (within 20 working days) Good Performance: Higher	Claire Symonds Resources Mayor L Rahman	82	85	92	91	86	86	95	9.20%	↑	GREEN
<p>Monthly Performance: Target exceeded</p>												
Strategic10 1a	Variation of projected outturn from budget (+/-) Measured in: £million (variance from budget i.e. 0 equals no budget variance, positive figure equals overspend, negative figure equals under spend) Good Performance: Lower (closer to zero)	Alan Finch Resources Cllr A Choudhury	N/A	0	-0.031	N/A	0	0	1.103	-10.30%	N/A	RED

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Monthly Performance: The overall forecast overspend is £1.103 million (this is at month 8 (Nov) as month 9 (Dec) information is not available). This is a slight increase from the previous quarter.</p> <p>Forecast overspend is due to continuing service demands within Adults Health & Wellbeing (£385k overspend forecast).</p> <p>Children School and Families is forecast to overspend of £330k due to school redundancy costs.</p> <p>Development and Renewal is forecasting an overspend of £398k, mainly due to a £343k overspend on Homelessness services.</p>										
Strategic10 9a	Customer Access volumes (channel shift) - total number of visits to Council Hot Lines Measured in: % (in conjunction with 109a/b/c, showing trends in contact volumes and in shifts between access channels) Good Performance: Lower	Claire Symonds Resources Mayor L Rahman	N/A	N/A	670,000	N/A	N/A	53,589	N/A	N/A
Strategic10 9b	Customer Access volumes (channel shift) - total number of visits to Council One Stop Shops Measured in: % (in conjunction with 109a/b/c, showing trends in contact volumes and in shifts between access channels) Good Performance: Lower	Claire Symonds Resources Mayor L Rahman	N/A	N/A	238,379	N/A	N/A	13,524	N/A	N/A
Strategic10 9c	Customer Access volumes (channel shift) - total number of visits to Council Websites Measured in: % (in conjunction with 109a/b/c, showing trends in contact volumes and in shifts between access channels) Good Performance: Higher	Claire Symonds Resources Mayor L Rahman	N/A	N/A	N/A	N/A	N/A	137,925	N/A	N/A
<p>Monthly Performance: Volume is down in December due to closure over the holiday period.</p>										
Strategic11 0a	Customer Access Overall Satisfaction Measured in: % Good Performance: Higher	Claire Symonds Resources Mayor L Rahman	N/A	N/A	N/A	90	90.7	0.80%	N/A	GREEN

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Monthly Performance: Continued improvement in performance which is now in target. However slight upward distortion to figures caused by technical problems with web site satisfaction survey which is currently not able to be used.</p>										
Strategic11 1	First contact resolution of calls to Hot Lines Measured in: % of people who answered positively to "How satisfied were you that your call today resolved the issue that you phoned us about?" Good Performance: Higher	Claire Symonds Resources Mayor L Rahman	90	90	90	91	89.6	-1.50%		RED
<p>Monthly Performance: Dip in performance driven by further dip in housing repairs resolution, down to 87%. This is matched by the sharp increase in repairs chase up calls received in December.</p>										
<p>Theme 2: A Great Place to Live Strategic202 National124</p> <p>Net additional homes provided Measured in: Number (the sum of new build completions, minus demolitions, plus any gains or losses through change of use and conversions) Good Performance: Higher</p>										
		Jackie Odunoye Development & Renewal Cllr R Khan	2839	2999	2398	2999	1544	N/A		N/A
<p>Monthly Performance: THE FIGURES REPORTED ARE PROVISIONAL FIGURES ONLY AND SUBJECT TO FURTHER UPDATES AND AUDIT</p> <p>Performance is currently at 37.34% of the annual 2,999 target. The economic climate and bad weather conditions have both impacted upon performance against this annual target, additionally progress on net additional delivery is normally weighted towards the end of the year with many schemes completing within the last quarter.</p> <p>Out turn on this indicator is provisional due to an inherent time lag with the data's collection. Steps are currently being put in place to reduce this, improving the collection of third party data from external building control inspectors and developers. Interrogation of this data indicates a large number of returns from developers remains outstanding which would significantly bring Q3 out turn up to approximately 1,722 units</p>										

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<p>Year end out turn for 10/11 will be formally reported in Q3 2011/12 via the Annual Monitoring Return; for this a verification process commences in Spring 2011 verifying those units completed in year for which evidence had not been received. This will provide a higher and more accurate picture of net additions delivered as outstanding evidence will be back captured.</p> <p>While overall delivery has been strong in terms of Tower Hamlets providing among the largest numbers of net additional units, performance has been hindered by the economic downturn causing the delay of a number of schemes due to be delivered within this time period. If a more long term view of housing delivery is taken, schemes delayed this year will complete in the near future 'causing' peaks in performance against this target.</p> <p>***Since reporting in Sept 10, the quarterly breakdowns have changed to 235 Q1, 31 Q2, and 814 Q3.</p>											
Stratford 208 LAAONI 155	Number of affordable homes delivered (gross)	Jackie Oduoyo Development & Renewal Cllr R Khan	1064	1287	1931	853	1287	N/A	279	N/A	N/A
<p>Monthly Performance: THE FIGURES REPORTED ARE PROVISIONAL FIGURES ONLY AND SUBJECT TO FURTHER UPDATES AND AUDIT</p> <p>Quarterly reporting on this indicator is not spread evenly throughout the year, often with many units and schemes being completed within the final quarter. Consequently, profiling quarterly targets from renegotiated annual LAA targets of 1,287 is problematic. The total new affordable outturn in the first 3 quarters is 279 units; this is only 22% off the annual target; a number of schemes have been set back by the weather conditions in December. There are 15 schemes currently on site which are due to deliver completed units this financial year.</p> <p>Our projected outturn for 2010/11 is now 777 units. Bearing in mind past performance, our projected outturn for 2008-2011 is 3774, this is 2.3% lower than the 3 year LAA target of 3861 for the same period. The annual target for LAAONI 155 of 1287 units was calculated with reference to a 3 year target, and at the time of setting these targets, we were hopeful that previous years' performance would be maintained. However, there have been a number of building projects which have not started on site as forecast, due to the financial climate.</p> <p>Our projection is still to include a small (currently unknown) number of additional completions accomplished via such schemes such as the HCA funded Purchase & Repair grant. We will not know this total until the HCA report these figures to us, however, they will bring out turn even closer to target. We are projecting a larger number of completions during 2012/13, a substantial number of which are already on site or starting on site.</p>											
Stratford 223	Number of social rented housing completions for family housing (gross figures only)	Jackie Oduoyo Development & Renewal Cllr R Khan	393	405	619	316	405	N/A	43	N/A	N/A

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<p>THE FIGURES REPORTED ARE PROVISIONAL FIGURES ONLY AND SUBJECT TO FURTHER UPDATES AND AUDIT</p> <p>The projected outturn for 2010/11 is now 234 units (against an annual target of 405), as a number of schemes have been delayed into 2011/12. However, the outturn against the 3 year target would have us set to deliver at least 1246 social rented family housing units for the period 2008 - 2011. (08/09 - 393, 09/10 - 619, 10/11 - 234); this is 2.55% higher than the 3 year target of 1215 for the same period.</p> <p>There are also a number of grant funded units for 10/11 which need to be included on top of this figure; which the Affordable Homes Team will retrieve from the HCA's database at year end.</p> <p>Please also refer to commentary for NI155 above.</p>											
Strategic224	Percentage residents satisfied with outcome to ASB Measured in: % Good Performance: Higher	Jackie Odunoye Development & Renewal Cllr R Khan	47.6	60							
Monthly Performance: Target exceeded.					67	59	65	72	10.70%	↑	GREEN
Monthly Performance: Target exceeded.					27.23	27.45	26	23.35	10.20%	↑	GREEN
Strategic225	Average time to re-let property (days) Measured in: Days (The time in calendar days from the day after tenancy is terminated up to and date when the new tenancy agreement starts.) Good Performance: Lower	Jackie Odunoye Development & Renewal Cllr R Khan	31.54	28							
Monthly Performance: Target exceeded.											

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<div> <div>10/11 Monthly Actual</div> <div>10/11 Annual Target</div> <div>2009/10 Outturn</div> <div>10/11 Monthly Target</div> </div>												
Strategic226	Service charge collected (excluding major works) Measured in: £ (The overall collection level reported at the end of each reporting period after collection, write off and transfers are made) Good Performance: Lower	Jackie Odunoye Development & Renewal Cllr R Khan	15.3	15	12.6	16.5	11.5	11.5	9.44	17.90%	↑	GREEN
<p>Monthly Performance: Target exceeded.</p>												
Strategic227	Rent collected as percentage of rent due Measured in: % Good Performance: Higher	Jackie Odunoye Development & Renewal Cllr R Khan	99.66	100.01	99.97	99.6	100	100	99.32	-0.70%	↓	RED
<p>Monthly Performance: Monthly target not met. Performance has weakened because of lower than normal payments received from tenants via standing orders and payments via the post office. We believe this is because of the financial demands of Christmas, analysis shows that some of this cash was recovered in the first week of January. Although we did run a 'pay your rent at Christmas' campaign for all tenants in arrears over £5 it does not appear to have had a positive impact on the December figures. Our intervention now is to make more focused interventions at specific stages of our collection process with extra telephone calls also being made. One evening per week late night collection and two Saturdays a month collection will continue. While these efforts will help us get closer to the collection target it is anticipated we may not achieve target for year end. The result is very difficult to predict, current collection for week 41 is running at 99.7% so has moved up 0.4% which if continued would mean target is reached.</p>												
Strategic228	Number of physical visits to public library premises Measured in: Number (based on a one week sample, an estimate of the total number of visits by members of the public to libraries for whatever purpose) Good Performance: Higher	Heather Bonfield Communities, Localities & Culture Mayor L Rahman	9,284.76	9,361.80	9,396.52	6,753.02	2,092,651	1,569,488	1,534,395	-2.20%	N/A	RED

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<div> <div>10/11 Monthly Actual</div> <div>10/11 Annual Target</div> <div>2009/10 Outturn</div> <div>10/11 Monthly Target</div> </div>											
Strategic206	People killed or seriously injured in road traffic accidents	Jamie Blake Communities, Localities & Culture Mayor L Rahman	-9.1	3.3							
	Measured in: % change in number of people killed or seriously injured during the calendar year compared to the previous year Good Performance: Higher (Lower)				4.5	N/A	12.7 (100)	66	12.00%	N/A	GREEN
<p>Monthly Performance: This indicator is based on the percentage change in number of people killed or seriously injured during the calendar year compared to the previous year. The figures are based on a 3 year rolling average, up to the current year.</p> <p>For the purpose of interim reporting, the actual number of people killed or seriously injured (KSIs) will be reported. The figures are released from the London Accident Analysis Unit and are based on the calendar year. A target of 100 KSIs has been set for Jan – December 2010.</p> <p>There is a time lag in reporting this indicator. The latest provisional figures show that this indicator is on target: There have been 9 fewer people killed or seriously injured than anticipated. Between January to the end of September the number of KSIs was 66.</p>											
Strategic211, National192	Percentage of household waste sent for reuse, recycling and composting	Jamie Blake Communities, Localities & Culture Mayor L Rahman	19,262	26							
	Measured in: % (total tonnage of household waste collected which is sent for reuse, recycling, composting or anaerobic digestion divided by total tonnage of household waste collected.) Good Performance: Higher				26.51	26.35	32	27	-12.10%	↑	RED
<p>Monthly Performance: Shanks recycling performance has continued to be lower than predicted and has affected the overall recycling achievements. Our recycling performance, like many other London boroughs, has plateaued this year. It is still possible to meet the target of 32% for end of year and the impact of the recent communications campaign should increase recycling in the final quarter. Our dry recycling performance is still likely to be in the top quarter when compared to other London Authorities.</p>											

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<div> <div>10/11 Monthly Actual</div> <div>10/11 Annual Target</div> <div>2009/10 Outturn</div> <div>10/11 Monthly Target</div> </div>											
LAAN195a, National 95a, Strategic212	Improved street and environmental cleanliness - litter Measured in: % Good Performance: Lower	Jamie Blake Communities, Localities & Culture Clr S Ali	11	10	11	11	8	8	5.3	33.75%	GREEN
<p>Monthly Performance: This is the second set of results undertaken by the new independent inspectors [second of three tranches]. The maturing contractual relationship with Veolia and joint tasking and deployment of public realm / CS staff have had a beneficial effect on behaviours and contract management and the results remain encouraging. It should be noted that each tranche takes samples from different parts of the Borough and variations over the three tranches should be expected.</p>											
LAAN195b, National 95b, Strategic213	Improved street and environmental cleanliness - detritus Measured in: % Good Performance: Lower	Jamie Blake Communities, Localities & Culture Clr S Ali	12	11	10	9.5	10	10	8	20%	GREEN
<p>Monthly Performance: This is the second set of results undertaken by the new independent inspectors [second of three tranches]. The maturing contractual relationship with Veolia and joint tasking and deployment of public realm / CS staff have had a beneficial effect on behaviours and contract management and the results remain encouraging. It should be noted that each tranche takes samples from different parts of the Borough and variations over the three tranches should be expected.</p>											
LAAN195c, National 95c, Strategic214	Improved street and environmental cleanliness - graffiti Measured in: % Good Performance: Lower	Jamie Blake Communities, Localities & Culture Clr S Ali	16	7	20	18.5	6	6	12	-100.00%	RED

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<p>Monthly Performance:</p> <p>This is the second set of results undertaken by the new independent inspectors who use a sampling methodology spanning the Borough over three tranches [each tranche takes samples from a specific part of the Borough]. An analysis of the results has identified two key areas where the scores were exceptionally high and where the Council has very little direct control; industrial/warehousing [with a score of 18] and high obstruction housing [with a score of 13]. A significant amount of work is being undertaken by the team to address graffiti issues. A draft community/council pledge that will set the policy for a wide range of environmental issues is being prepared; this will identify how the council will address the issues and what the Council will expect residents, businesses, tenants to do as part of their social/collective responsibility. The Service is continuing to increase the use of statutory notices to force private land owners to remove graffiti and the Service will also be addressing the issue of graffiti with the RSL's through the Public Realm Sub Group. Smarter working with Veolia on utilising the graffiti removal team more effectively is ongoing and the continuing success of covert operations with the police to tackle those responsible for doing graffiti will be rolled out further once service integration is rolled out.</p>											
LAANT1954, National 0954, Strategic21E	Improved street and environmental cleanliness - fly-posting Measured in: % Good Performance: Lower	Jamie Blake Communities, Localities & Culture Cllr S Ali	5	2	8	7.5	2	4	-100%	↑	RED
<p>Monthly Performance:</p> <p>This is the second set of result undertaken by the new independent inspectors. Whilst the target has not been achieved, the improvement over last years outturn is substantial [Outturn of 8% for 2010-11]. The Local Environmental team has been working alongside our contractor, Veolia, in tackling fly posting. The issuing of fixed penalty notices and further action to prosecute those that continue to fly post along with a range of other strategies appears to be driving a significant reduction in the borough since last year. These results still remain very encouraging.</p>											

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Theme 3: A Prosperous Community Strategic 308, National 117 16 to 18 year olds who are not in education, employment or training (NEET) Measured in: % Good Performance: Lower												
		Mary Durkin Children, Schools & Families Cllr O Rahman	6.7	6.25	6	6.2	5.5	5.7	5.7	MET	↑	GREEN
Monthly Performance: In December the percentage of young people not in education, employment and training was 5.7%, an improvement compared to the same period last year where the result was 6.2% and we are on track to meet the year end target of 5.5%.												
Legend: ■ 10/11 Monthly Actual ▨ 10/11 Annual Target ■ 2009/10 Outturn —●— 10/11 Monthly Target												
Strategic 309, National 146	Adults with learning disabilities into employment Measured in: % Good Performance: Higher	Helen Taylor Adults, Health & Wellbeing Mayor L Rahman	3.3	3.1	3.4	0.3	3.1	2.55	0.17	-93.30%	↑	RED
Monthly Performance: Performance increases as Assessments and Reviews are carried out in the reporting year. In 2009/10 we experienced a large number of clients meeting criteria in the latter months of the year. It is therefore expected that an increase in performance will be reporting over the next few months.												
Strategic 310, National 139	Adults receiving secondary mental health services in employment Measured in: % Good Performance: Higher	Helen Taylor Adults, Health & Wellbeing Mayor L Rahman	2.4	3.5	4.8	6	3.5	3.5	5.70	62.90%	↑	GREEN

[illegible]

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic313 National153a	Working age people claiming out of work benefits in the worst performing neighbourhoods. By May 2011 (Q2 data) extend the lead over the England average rate to at least 3.1 percentage points	Nick Smiles Development & Renewal Cllr R Khan	N/A	3.1	4.4	N/A	3.1	3.1	4.3	38.70%	N/A	GREEN
	Measured in: % (This indicator measures the percentage of the working age population who are claiming out of work benefits in the lowest performing neighbourhoods - reducing the gap from the national average) Good Performance: Higher											
	Monthly Performance: TH have a 4.3 percentage points lead over the England average rate. No updates are available on the Government's Places Database which has replaced Floor Targets Interactive. The last update was in September 2010 which represents data for Q4 2009/10.											
National072 Strategic319	Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy	Anne Canning Children, Schools & Families Cllr O Rahman	40	45.3	42.9	42.9	46.00	46	46	MET	↑	GREEN
	Measured in: % (measured from birth to end of academic year in which a child turns 5, at least 6 points or more in the 13 EYFS statutory framework) Good Performance: Higher											
	Annual Performance: Final 2010/11 attainment result: 48% is the final result for Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy. We achieved our target.											
National073 Strategic327	Achievement at level 4 or above in both English and Maths at Key Stage 2	Anne Canning Children, Schools & Families Cllr O Rahman	74	79	74	74	80.00	80	76	-5.00%	↓	RED
	Measured in: % Good Performance: Higher											

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<div>Annual Performance:</div> <div><div>Final 2010/11 attainment result: 76% is the final result for achievement at level 4 or above in both English and Maths at Key Stage 2 for academic year 2009/10 (Financial Year 2010/11), which means we have not met our target. However, it is an ambitious target and currently we are 3 percentage points above the national outcome and we have improved by 1 percentage point since the previous results.</div><div>We aim to meet the target each year. This is an achievable target though ambitious and we expect to get closer to it each year - but then the target will also rise each year. The LA has a history of setting ambitious targets and this stretch target does support the school improvement agenda. The key challenges are that the percentage of pupils achieving Level 4+ in reading dipped this year. We need to continue to focus on attainment at higher levels and address the issue of schools with inconsistent results.</div><div>To improve performance we are doing the following:<ul style="list-style-type: none">- Continue to roll out the use of Assessing Pupils' Progress in KS2 across all subjects and in all schools.- Continue the implementation of Support for Writing and Talk for Writing training.- Continue to focus intensive support at the point of need.- Broadening the impact of Cognitive Acceleration of Mathematics Education (CAME) project – through the use of the CAME principles in all schools.- Increase the level of 1:1 Tuition provision across Key Stage 2- Roll out of the progression in Language structures to support Speaking and Listening across all subjects.- Continue work of Priority Learning Local Authority (PLLA) with clusters of schools with inconsistent results working together.- Roll out of Every Child a Writer programme.</div></div>											
National/07a Strategic32a	Achievement of 5 or more A*- C grades at GCSE or equivalent including English and Maths	Anne Canning Children, Schools & Families Cllr O Rahman	41.2	50	45.8	45.8	53.00	51.8	-2.26%	↑	RED
<div>Annual Performance:</div> <div><div>Final 2010/11 attainment result: We report a year end result of 51.8% which is a significant improvement on the 45.6% reported last year, however we have not met the target of 53%.</div><div>These are the best ever results for GCSE's in Tower Hamlets. It is well above the national rates of progress and just falling short of the national results by 1.6 percentage points. This result also shows a significant improvement in previously weak performing schools. There is currently a review of attainment and progress through the School Improvement Programme (SIP) programme. The School Development Advisors (SDAs) are working with high performing and satisfactory schools to identify lack of improvement and lessons learnt for 2011.</div></div>											
National/07a Strategic31b	Reduction in number of schools where fewer than 55% of pupils achieve level 4 or above in both English and Maths at KS2	Anne Canning Children, Schools & Families Cllr O Rahman	3	1	6	6	1.00	1	0	MET	GREEN
<div>Measured in: %</div> <div>Good Performance: Lower</div>											




PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Annual Performance: Final 2010/11 attainment result: No schools where fewer than 55% of pupils achieve level 4 or above in both English and Maths at KS2 for academic year 2009/10 (Financial Year 2010/11). This is the final result and target has been met.											
National076, Strategic019	Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths	Anne Canning Children, Schools & Families Cllr O Rahman	3	6							
	Measured in: % Good Performance: Lower				1	35	0.00	0	0	↓	GREEN
Annual Performance: Final 2010/11 attainment result: No schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths. This is the final result and we have met our target.											
National087, Strategic021	Secondary school persistent absence rate	Anne Canning Children, Schools & Families Cllr O Rahman	4.8	4.6							
	Measured in: % Good Performance: Lower				4.4	4.4	4.2	3.2	-23.8	↑	RED
Monthly Performance: Provisional 2010/11 attainment result: The provisional result for Secondary school persistent absence rate for Half Term 1-4 is 3.2%. The final results will be available in March 2011 via the DFE.											
National082, Strategic021	Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest	Anne Canning Children, Schools & Families Cllr O Rahman	37.3	31.5							
	Measured in: % (The % gap between the median score of all children locally and the mean score of the lowest achieving 20% of children locally) Good Performance: Lower				35	30.90	30.9	33.1	-7.11%	↑	RED

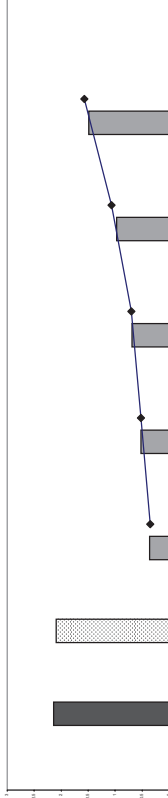
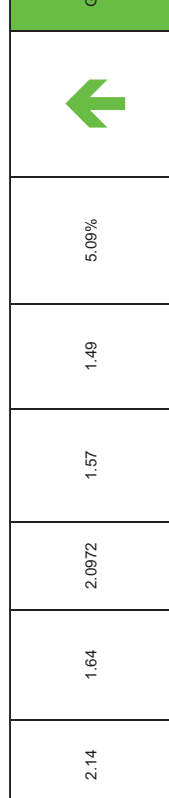
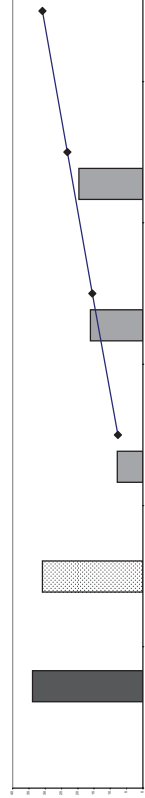
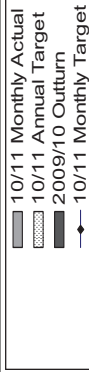
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National 093 Strategic 232	Progression by 2 levels in English between Key Stage 1 and Key Stage 2	Anne Canning Children, Schools & Families Cllr O Rahman	86.5	92	89.1	89	93.00	93	-5.40%	➔	RED
	Measured in: % Good Performance: Higher										
	Annual Performance: <u>Final 2010/11 attainment result:</u> The final result was 88% and target has not been met. This is disappointing as the result is lower than 89.1% reported in the previous year. We will continue to roll out the use of Assessing Pupils' Progress in KS2 across all subjects and in all schools and implementation of Support for Writing and Talk for Writing training. There will be a continued focus of intensive support at the point of need and we will be increasing the level of 1:1 Tuition provision across Key Stage 2. We are also rolling out the progression in Language structures to support Speaking and Listening across all subjects. Our continued work as a Priority Learning Local Authority (PLLA) ensures clusters of schools with inconsistent results are working together.										
National 094 Strategic 233	Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2	Anne Canning Children, Schools & Families Cllr O Rahman	84	85	87.2	87	88.00	88	-1.13%	➔	RED
	Measured in: % Good Performance: Higher										
	Annual Performance: <u>Final 2010/11 attainment result:</u> We narrowly missed the target of 88% and report a final out turn of 87%, the same as for last year. This however is 4 percentage points above the national result. We will continue to implement Mathematics Specialist Teacher Training and focus intensive support at point of need. We are broadening the impact of Cognitive Acceleration of Mathematics Education (CAME) project in all schools and are increasing the level of 1:1 tuition across Key Stage 2 in mathematics. We will continue our work as a Priority Learning Local Authority (PLLA) to ensure clusters of schools with inconsistent results are working together.										
National 099 Strategic 235	Looked after children reaching level 4 in English at Key Stage 2	Helen Lincoln Children, Schools & Families Cllr O Rahman	50	53	50	50	53	53	-29.24%	➔	RED
	Measured in: % Good Performance: Higher										




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Monthly Performance: Provisional 2010/11 attainment result: 37.5% is the provisional result for Looked after children reaching level 4 in English at Key Stage 2 published by the DFE. The final result will be available at the end of Feb 2011 this is because we are awaiting the source data from DFE, which will still be analysed and checked by our data team and sent back to DFE for final publication by end of February 2011.											
National 100, Strategic 326	Looked after children reaching level 4 in mathematics at Key Stage 2	Helen Lincoln Children, Schools & Families Cllr O Rahman	36.4	53			53	25	-52.83%		RED
Monthly Performance: Provisional 2010/11 attainment result: 25.0% is the provisional result for Looked after children reaching level 4 in Mathematics at Key Stage 2 published by the DFE. The final result will be available at the end of Feb 2011 this is because we are awaiting the source data from DFE, which will still be analysed and checked by our data team and sent back to DFE for final publication by end of February 2011.											
National 101, Strategic 327	Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and mathematics)	Helen Lincoln Children, Schools & Families Cllr O Rahman	6.7	23			20	14.8	-26%		RED
Monthly Performance: Provisional 2010/11 attainment result: 14.8% is the provisional result for Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and mathematics) published by the DFE. The final result will be available at the end of Feb 2011 this is because we are awaiting the source data from DFE, which will still be analysed and checked by our data team and sent back to DFE for final publication by end of February 2011.											
Strategic 301	Improving A Level attainment - A Level Average Points Score per student in Tower Hamlets	Anne Canning Children, Schools & Families Cllr O Rahman	639.5	722			N/A	636.6	N/A		N/A


PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
<p>Annual Performance:</p> <p>Final 2010/11 attainment result: In 2009/10 academic year the A-level Average Points Score (APS) per learner was 636.6. The result was up by 5.6 average points score per learner from last year. This is a positive result and demonstrates the council's commitment to improve level 3 attainment.</p> <p>A-Level 3 improvement plan has been agreed through the Hub Board and CS&F DMT. In particular this focuses on admissions procedures and ensuring all learners are placed on programmes where they can succeed, on rigorous use of data to track progress and address underperformance.</p> <p>The 14-19 HUB team are currently reviewing A-level targets.</p> <p>Strategic 307 National 116</p> <p>Proportion of children in poverty</p> <p>Measured in: %</p> <p>Good Performance: Lower</p> <p>2008/09 outturn</p> <p>2010/11</p> <p>10/11 Monthly Actual</p> <p>10/11 Annual Target</p> <p>2009/10 Outturn</p> <p>10/11 Monthly Target</p>										
		Anne Canning Children, Schools & Families Cllr O Rahman	51.4	49.9	48	47.4	57	-20.25	N/A	RED
<p>Annual Performance:</p> <p>Final outturn comment: Under the revised measure our new baseline figure for 2007 is 63.6%. The measure is the proportion of children living in families in receipt of out of work benefits or in receipt of tax credits where their reported income is less than 60 per cent of median income.</p> <p>The latest performance data available is for 2008 and shows child poverty has reduced in the borough to 57%, even though we did not achieve the target this year. We have made a 6.6 percentage point reduction from 2007. This equates to 3,135 children lifted out of poverty in 2008. This is a very positive result and reflects our commitment to reducing child poverty in the borough. We have recently launched a Child Poverty Strategy and are undertaking a detailed Needs Assessment to further inform our work in this area. A number of research projects are also ongoing with families experiencing poverty to provide a more qualitative aspect to our understanding and responses to child poverty.</p>										
		Helen Lincoln Children, Schools & Families Cllr O Rahman	6.8	7	8.03	9-13%	9.74*	MET	GREEN	GREEN
<p>Theme 4: A Safe and Supportive Community</p> <p>Strategic 413 National 055</p> <p>Percentage of children becoming the subject of Child Protection Plan for a second or subsequent time</p> <p>Measured in: %</p> <p>Good Performance: Lower</p> <p>2008/09 outturn</p> <p>2010/11</p> <p>Monthly Actual</p> <p>Target - bottom bandwidth</p> <p>Target - top bandwidth</p>										
<p>Monthly Performance: The December outturn is not available. There are slight delays in the timeliness of social care reporting due to the work required to support the unannounced inspection and ongoing private fostering and adoption inspections. The result for December will be available by the end of January.</p> <p>Performance in November was 9.74%. This is within the agreed target bandwidth of 9-13%. The target bandwidth has been set based on the LBTH performance range within the last three years. Banding for this indicator describes good performance as being between 9-13%. A very low level may mean that a local authority is not submitting some children to a Child Protection Plan who are in need. Conversely, a high level may suggest that the professionals responsible for the child's welfare are not intervening effectively to bring about the required changes. It is also expected that each child's individual circumstances will differ and therefore a zero percentage return on this indicator is not expected.</p>										

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic412 National135	Carers receiving needs assessment or review and a specific carer's service, or advice and information	Deborah Cohen Adults, Health & Wellbeing Mayor L Rahman	30.1	25.9	33.9	22.1	30.90	19.70	-15.08%		RED
	Measured in: % (number of carers whose needs were assessed or reviewed by the council in a year who received a specific carer's service, or advice and information in the same year as a percentage of people receiving a community based service in the year) (Good Performance: Higher)										
	Monthly Performance: Comments requested										
Strategic402 National015	Number of most serious violent crimes per 1,000 population	Andy Bamber Communities, Localities & Culture Mayor L Rahman	2.35	2.28	2.14	1.64	2.0972	1.57	5.09%		GREEN
	Measured in: Number (No. of recorded most serious violent crimes/total population x 1000) (Good Performance: Lower)										
	Monthly Performance: Target exceeded.										
Strategic409 National016	Number of serious acquisitive crimes per 1,000 population	Andy Bamber Communities, Localities & Culture Mayor L Rahman	25.51	25.05	20.29	15.15	20.09	15.06	-14%		RED
	Measured in: Number (No. of recorded serious acquisitive crimes/total population x 1000) (Good Performance: Lower)										
	Monthly Performance: Target exceeded.										



PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Monthly Performance: Comments requested											
Strategic407, National039i	Arson incidents - Number of deliberate primary fires per 10,000 population. Measured in: Number (Primary is casualty, rescue or escape) Good Performance: Lower	Andy Bamber Communities, Localities & Culture Mayor L Rahman	9.99	11.9	7.3	5.96	11.5	8.63	7.21	16.45%	GREEN
Monthly Performance: Target exceeded.											
Strategic408, National038ii	Number of deliberate secondary fires per 10,000 population. (Arson) Measured in: Number (Secondary is not involving property & did not involve casualties or rescues) Good Performance: Lower	Andy Bamber Communities, Localities & Culture Mayor L Rahman	20.99	35.8	11.43	9.62	34.7	26.03	13.02	49.98%	GREEN
Monthly Performance: Target exceeded.											

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Target December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
National040	Number of drug users recorded as being in effective treatment	Andy Bamber Communities, Localities & Culture Mayor L Rahman	1434	1399	1509	1528	1413	1413	1577	11.6		GREEN
	Measured in: % Good Performance: Higher											
<p>Monthly Performance: Target exceeded.</p> <p>The indicator definition measures the change in the total number of drug users, using crack and/or opiates recorded as being in effective treatment, when compared with the number of drug users using crack and/or opiates recorded as being in effective treatment in the baseline year of 2007/8. For in year reporting, we report the actual number of people in effective drug treatment. We will calculate as per the definition at year end.</p>												
National018	Rate of proven re-offending by adults under Probation supervision	Andy Bamber Communities, Localities & Culture Mayor L Rahman	3.78	-4.98	2.29	-0.52	-9.97	-9.97	-0.95	-90.50%		RED
	Measured in: % Good Performance: Lower											
<p>Monthly Performance: This is the latest data published by the Ministry of Justice. There is 7 months time lag and this data is up to June 2010. Whilst we are off target, this latest performance represents significant improvement and best performance for Tower Hamlets so far.</p>												
Strategic005 National019	Rate of proven re-offending by young offenders aged 10-17	Mary Durkin Children, Schools & Families Clir O Rahman	1.1	1.13	1.15	0.65	1.08	0.54	0.54	MET		GREEN
	Measured in: Number (average number of re-offences per young person) Good Performance: Lower											
<p>Monthly Performance: We have met target for the latest quarter and are on track to achieve target by the end of the year. A rate of 0.54 is recorded which demonstrates that re offending is reducing in line with our expectations.</p>												
Theme 5: A Healthy Community												

PI Ref No	PI Description	Responsible Officer & Directorate	Outturn 2008/09	Target 2009/10	Actual 2009/10	Actual December 2009/10	Target 2010/11	Target December 2010/11	Actual December 2010/11	Variance (comparing actual to target)	Direction of Travel (comparing Dec 10/11 and Dec 09/10)	Traffic Light (RED / GREEN)
Strategic504 National56d	Percentage of children in Year 6 with height and weight recorded who are obese.	Layla Richards Children, Schools & Families	24.49	23.6	25.7	25.7	23.7	23.7	25.7	-8.40%		RED
	Measured in: % Good Performance: Lower											
	Monthly Performance:											
<p>Final outturn comment: We have not met the target this year but halted the rise of obesity that we have seen in Tower Hamlets since the measurement of year 6 children started in 2006/07.</p> <p>Looking at the data relating to childhood obesity as measured at Year 6 for the past 4 years (2006/07 – 23%, 2007/08 – 24.5%, 2008/09 – 25.7% and 2009/10 – 25.7%) we can see that between 2008/09 and 2009/10 childhood obesity has plateaued at 25.7%. This is a significant improvement as the previous years have shown a 1.5 and 1.2 percentage points increase respectively.</p>												
LAAN123 National123 Strategic509	Stopping smoking	Alwen Williams	1253	1043	1489	N/A	1061	N/A	705.04	N/A	N/A	N/A
	Measured in: number Good Performance: Higher	Primary Care Trust Mayor L Rahman										
	Monthly Performance:											
<p>This measure defines quitters as those who have stopped smoking for a period of at least 4 weeks per 100,000 of the population in Tower Hamlets. Performance to November 2010 is 705 towards an annual target of 1061. This represents 1,286 people so far in 2010/11. There has been nearly double the number of quitters in Q2 as there were in Q3. If the number of smoking quitters grows proportionally in Q4 as it did in Q1,2 and 3, the target for this indicator will be exceeded.</p> <p>A recent testing program of smoking quitters showed that of the 70% (approx) of clients who had said they were no longer smoking after the 4 week program, 85% had their non-smoking status confirmed by the results from a carbon monoxide test.</p> <p>The PCT have reported that evaluations of both the smoking prevention and smoking cessation workstreams have been drafted, and recommendations are being incorporated into action plans. The smoking cessation programme has now been integrated into Diabetes and Cardio Vascular Disease care packages and the draft chronic, obstructive pulmonary disease care package.</p>												

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG%	Finance Comments
A Great Place to Live	Better Street Lighting The project will improve the levels of street lighting in the area by sensitive tree pruning, provision of additional columns, cleaning the lanterns and replacing bulbs etc	COMPLETE	The bulk clean and change of lighting in Weavers Ward was completed December.	£15,000	£15,000	100%	All funding spent.
	Park Improvement Project This project provides for the refurbishment of a park to ensure that they meet local community needs	ON TARGET	Works underway and orders committed for the improvement works in Allen Gardens & the study for Museum Gardens is complete.	£50,000	£15,000	30%	All remaining funding will be spent by Q4. The £15,000 allocated towards the feasibility study has been spent in full and funds are in the process of being transferred.
	Tree and Shrub Planting This projects will provide additional trees in a LAP	COMPLETE	This project is now complete. The 40 trees were planted in the following locations: Harford St - 7 trees; Middleton St - 7 trees; Swanfield Street - 20 trees; Quaker Street - 5 trees; Teesdale Street - 1 tree.	£20,000	£20,000	100%	All funding spent.
A Healthy Community	Healthy Food options for young people This project will help improve the diet of children and young people through breakfast clubs or food growing initiatives	DELAYED	St John's Primary School Breakfast Club: provided daily for 25+ pupils over term time (39 weeks). Contact Headteacher - Fiona Singleton (020 8709 9285). £12,480; Rachel Keeling Nursery School Breakfast Club: provided daily for 16 pupils over term time (39 weeks). Contact Headteacher - Ben Hassan (020 8980 5856). £7475; Oaklands Secondary School Breakfast Club: provided daily for year 7-9 pupils over term time (39 weeks). Contact Headteacher - Janis Fuller (020 7613 1014). £4000. Rachel Keeling Nursery+Meath Gardens Children's Centre Community Garden project: working group planning meeting 21st Jan. £10,000	£55,000	£14,468	26%	As this is a school year project the first year of the programme will run from September 2010 - July 2011. Committed funding for Year 1 = £14,467.50 and funding for Year 2 = £9487.50. In Year 1 - NB: Recovery plan produced for £21k currently uncommitted - spec is being drawn up to go to tender for local service providers to provide 'healthy cooking and eating sessions' for young people in LAPs 1 and 8 (see supporting documentation) for spend/delivery in Year 2 (see LAP8 for detail). This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets. It is anticipated that all spend/delivery will happen in 2011/12 and, in the context of the Council's overall outturn position, consideration will be given as to whether the funding will be carried over.
	Learn To Swim This project will provide free learn to swim lessons for child and non-adult swimmers at York Hall leisure centre	ON TARGET	GLL will deliver the swimming programme between January- March 2011 as part of the Swim London programme which will be available on a first come first served basis for LAP 1 residents. Bookings are currently being taken after advertisements in East End Life and courses will commence shortly.	£7,000	£0	0%	All funding will be spend by end of Quarter Four

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/%	Finance Comments
A Prosperous Community	Early GCSE in languages This project aims to provide additional opportunities to 100 children from 11 upwards to participate in early GCSE in their mother tongue.	ON TARGET	Classes are continuing to run at Bethnal Green Centre. The 36 enrolled students took part in the mock exam on December 19th. Once results have been submitted, students who have achieved A*-C grades will be enrolled on the June 2011 exams series. Numbers will be reported next month.	£35,000	£15,567	44%	Project is delivered through the academic year and will complete in July 2011. Any underspend will be identified in Q4.
	Engaging young people in community events This project will train up to 24 NEET young people aged under 19 as stewards for events	ON TARGET	Preparatory work is underway to recruit for and run three lots of courses in March 2011. This includes design of publicity and outreach. The project will run over into 2011/12 in order that young people can benefit from the learning experiences provided by the summer programme of events.	£14,000	£0	0%	Any carry-over of the project into 2011/12 will be met by the service
	Job Fair This funding provides a job fair bringing together employers with jobs to offer local residents in search of work	ON TARGET	The Jobs Fair took place on 11th November 2010 at York Hall. It was a successful event attended by the Mayor of Tower Hamlets who officially opened the event and spoke along with the Senior Employer Engagement Manager from Job Centre Plus. Over 500 people attended with 70% of attendees from the target and surrounding LAPs with 21% from the rest of the borough and 9% from outside the borough. Of the evaluation forms returned 22% stated that the content of the Jobs Fair was Excellent with 67% stating it was Good or Very Good. 34 stall holders attended and also gave positive feedback. There was positive coverage of the event by local media including East End Life and the East End Advertiser.	£5,000	£4,844	97%	The budget for LAP1 and LAP5 was combined to give £10,000 available for a large Jobs Fair event. Final spend figures are as follows: Venue costs £1,350; Marketing / Printing £2,454.74; Catering £3,475; General Expenses £2,408.50. This leaves £311.76 remaining. Split between the two LAPs this gives £155.88. LAP1 have asked for £60 to be kept available for small scale job support sessions before the end of March 2011.
	Skillsmatch Graduate Placements This project provides paid 16 week work placements for local	COMPLETE	4th graduate placement secured. Candidate commenced placement with LBTH - Pupil Admission Team on 02/12/10. End of year target met.	£11,000	£9,500	86%	On profile to meet full spend by year end.
	Youth Disabilities & SEN Employment Project LBTH has commissioned the Tower Project to ensure that two young people with disabilities are placed in employment for 3 months with the Council's contractors or within the Idea Store's and Libraries.	ON TARGET	Two participants are currently on placement as a Junior Youth worker and a LBTH Admin Support Officer	5,000	3,750	75%	Project is expected to complete by Q4
	Extended Learning/Study Support This project covers out of school study support and will work on a wide range of learning activities.	ON TARGET	8 secondary schools in the three LAPs (1,2 and 8) have been commissioned to deliver additional study support activities. Majority of the activities are aimed at raising GCSE results and are targeted at KS 3 and 4 pupils. All schools have submitted proposals and have been approved by the Study Support team. In addition to the 8 schools a local third sector organisation has been commissioned to deliver two programmes (film making and computer assembling) in LAP 2 and 8. These programmes will be delivered in Spring term. The school based programmes are being delivered in the Autumn, Spring and the Summer term. More detailed reports for each LAP from the first term will be available shortly.	£30,000	£15,000	50%	Project is delivered through the academic year and will complete in July 2011

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/%	Finance Comments
A Safe and Supportive Community	Handy Person This project increases the number of visits made in each LAP. It was agreed that Age Concern will visit 10 users plus complete a minimum of Accident Prevention Service 30 jobs, 30 General jobs and 8 Home Security visits every quarter.	ON TARGET	The target for all 7 LAP areas is 168 referrals for the quarter. In total for Q3 2010-11, there were 204 referrals, target have been exceeded.	£10,000	£5,000	50%	This project started 1st July 2010 and is paid quarterly in arrears. A request to roll over £2,500 to 2011/12 will be considered in the context of the Council's overall outturn position.
	Zero tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.	ON TARGET	Throughout October Weavers SNT has been involved in extra patrols targeting the Boundary estate. The extra patrols have resulted in 31 stop and account one PND for urinating in the street CAD 1185 relating to a Robbery/Bag snatch an arrest for criminal damage to a motor vehicle custody number, one arrest for section 5 public order, two arrests for commercial burglary. There was also two arrests relating to drug offences. Bethnal Green North has been involved in policing Durga Puja event and extra patrols and one cannabis warning. Throughout November Weavers SNT has been carrying out extra patrols targeting the Boundary estate. The extra patrols have resulted in three arrests which was for section 4 public order, drunk and disorderly and aggressive begging and seven stop and search. Bethnal Green North has carried out extra patrols which resulted in two roadside breath tests seven stop and search. In December, Weavers SNT have continued to support localisation agenda Boundary Estate. Extra police patrols have resulted in two arrests for graffiti in the stairwells. Two Merlin reports also created.	£35,000	£4,375	13%	No financial information has been provided by Police for Q2 and Q3 so figures based on Q1 spend.
	Drug Outreach Worker (ongoing from 2009/10 spend) The funding provides an outreach worker who will provide a coordinated community based service, responsive to the needs of residents.	ON TARGET	During quarter 3 this team has engaged with 159 individuals across the paired LAPs 1&2. Partnership working continues to improve and we have been working closely with a group of individuals who are accommodated within a large hostel in LAP 1.2 Joint operations have taken place with Police at Cambridge Heath Road. During these operations Street Drinkers were moved on and homeless individuals provided with support. Within LAP 1 there were 2 referrals into alcohol support services and 4 Individuals were taken referred to drug services for ongoing support. The team referred 1 rough sleeper into support services and 6 individuals were referred into meaningful activity groups to support them away from street based lifestyles	£85,000	£63,750	75%	The total budget includes funding from 2009/10. Due to late start will actually complete in Q1 of financial year 2011/12. As such spend for 2010/11 so far has been £31,855

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Youth Inclusion & Support Panel The Youth Inclusion and Support Panel aims to work with 40 Young People aged 8-13 who have become known to the Police or the Council's Youth Offending Team		DELAYED	<p>INTENSIVE SUPPORT</p> <p>Total no. of c/yp received intensive support: 24 New Referral and case closed Oct: 1 new referral, 0 closed Nov: 4 new referral, 11 case closed Dec: 1 new referral, 0 case closed Gender 6 (F) 18 (M)</p> <p>ETHNICITY White: 10 Bangladeshi: 13 Black: 3</p> <p>Total no of YP completing Intervention since April: 18</p> <p>LOW INTENSIVE SUPPORT No. of c/yp registered: 30 No. of sessions delivered: 23</p>	£35,000	£26,250	75%	All funding will be spend by end of Quarter Four
	Support for Carers: Leisure Passes This project provides support for carers in a LAP helping them to have a life of their own alongside their caring role	DELAYED	The number of carers who have a leisure pass is 8 against a target of 31. All funds have been transferred to GLL and mitigating actions will be taken to increase the uptake of passes.	£10,000	£10,000	100%	All funds have been spent.
	YIP The Youth Inclusion Programme (YIP) aims to prevent 13-17 year olds from entering the criminal Justice system. The programme will work with 50 young people per year in each LAP area.	ON TARGET	<p>Annual Target: 50. people engaged on the programme to date. 23 cases are pending in the process of getting engaged. YIP has been getting a high number of referrals from LAP1 based agencies but most of these cases fall in the LAP2 Catchments area.</p> <p>Quarter 3: 30 young people engaged on the programme to date. 23 cases are pending in the process of getting engaged. YIP has been getting a high number of referrals from LAP1 based agencies but most of these cases fall in the LAP2 Catchments area.</p>	£50,000	£37,500	75%	All spend will be complete within financial year.
	THEO Operation This resource will enable a number of additional enforcement activities, targeting issues and locations which have been highlighted by the local community in each area	DELAYED	The steering group were only able to make a decision on how to proceed in early December. In October a two week operation was delivered which dealt with ASB concerns on the Boundary Estate, resulting in arrests for drug supply and increased enforcement. The total spend for this activity was £2,842. In November the LAP steering group were presented with analytical data and requested to prioritise the issues to be addressed. Due to Operation Mercer and the Christmas period this activity was delayed as the THEOs had no additional capacity. Operational activity has now been planned between Jan – March with support from the police which will commit the remaining funds.	£35,000	£2,842	8%	All spend will be complete within financial year.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance Comments
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance Comments
A Great Place to Live	Park Improvement Project This project provides for the refurbishment of a park to ensure that they meet local community needs	ON TARGET	Works underway and orders committed for the improvement works in Allen Gardens	£50,000	£0	0% All remaining funding will be spent by Q4.
	Day Trips This project buys one day trip per month using up to 2 coaches each time for approximately 100 people per LAP	ON TARGET	Local liaison managed by LinkAge Plus - Toynbee Hall. To date, 10 trips undertaken or arranged.	£10,000	£3,225	32% The strategy was to undertake less trips during the winter so they could take place in better weather conditions and the longer days of Summer, Autumn and Spring. The confirmed amount will be available by Q4. A request to roll over any unspent funds into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position.
	Traffic Calming Improvements This project would provide a series of smaller road safety and traffic calming measures.	ON TARGET	The Steering Group priority option (Tent Street) presented issues all of which CLC were able to deal with via core revenue budgets or through partner investment. Whilst this enabled the PB funding to be reallocated this process has taken additional time. The Steering Group has decided to install speed humps in Brady Street, and as of 12th January 2011 work was nearly complete.	£18,000	£8,300	46% All spend will be complete within financial year.
	Reducing Alcohol Harm This project will work with young people to develop LAP specific messages about the harms of alcohol	ON TARGET	Bigfoot Theatre Company have been chosen to deliver the training. The two secondary schools and each of the primary schools will receive and complete a survey/questionnaire regarding any knowledge and understanding the pupils may or may not have about alcohol before the theatre group visits. This will be the initial evaluation - Bigfoot spend a day in each of the secondary and primary schools delivering a 45 min performance to the year 9 and year 6 pupils and then running 1-2 hour workshops throughout the rest of the day. The theatre company will collect the initial evaluations and will dedicate at least 10-15 mins to evaluation at the end of the workshops. There will also be a day and half to train the peer educators and gather their mid project evaluations. previews of the Secondary and Primary school version of the performance by Bigfoot and finalise any changes that need to be made or added to the script. The Peer educators will then meet again and complete a final evaluation of the project and their personal development. A possible focus group with key people involved in the project TBC to a	£35,000	£17,500	50% It has been agreed that the project funding will be spread over two years from 2010/11 - 2011/12. As such during Year 1 the project will spend a total of £17,500. Payments for Year 1 will be made by Q4. As this is a school year project the first year of the programme will run from September 2010 - July 2011 with most of the projects commencing in May after SATs exams. This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets. A request to roll over any unspent funds for Year 2 will be considered in the context of the Council's overall outturn position.
A Prosperous Community	Early GCSE in Languages This project aims to provide additional opportunities to 100 children from 11 upwards to participate in early GCSE in their mother tongue.	ON TARGET	Classes are continuing to run at Brady Arts Centre. The 44 students took part in the mock exam on December 19th. Once results have been submitted, students who have achieved A*-C grades will be enrolled on the June 2011 exams series. Numbers will be reported next month.	£35,000	£12,969	37% Project is delivered through the academic year and will complete in July 2011. Any underspend will be identified in Q4.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Youth Disabilities & SEN Employment Project	LBTH has commissioned the Tower Project to ensure that two young people with disabilities are placed in employment for 3 months with the Council's contractors or within the Idea Store's and Libraries.	ON TARGET	Two male participants are currently on placement - one is with the LBTH Community Outreach and the other is on a Valeting Placement	£5,000	£3,750	75%	On profile to meet full spend by year end.
	Skillsmatch Graduate Placements This project provides paid 16 week work placements for local graduates	ON TARGET	6th graduate placement secured with TH Law centre and commenced on 15/11/10. 2 further placements to be secured for lap 2 candidates by year end to meet profile.	£22,000	£16,800	76%	On profile to meet full spend by year end.
	Extended Learning/Study Support This project covers out of school study support and will work on a wide range of learning activities.	ON TARGET	8 secondary schools in the three LAPs (1,2 and 8) have been commissioned to deliver additional study support activities. Majority of the activities are aimed at raising GCSE results and are targeted at KS 3 and 4 pupils. All schools have submitted proposals and have been approved by the Study Support team. In addition to the 8 schools a local third sector organisation has been commissioned to deliver two programmes (film making and computer assembling) in LAP 2 and 8. These programmes will be delivered in Spring term. The school based programmes are being delivered in the Autumn, Spring and the Summer term. More detailed reports for each LAP from the first term will be available shortly.	£20,000	£10,000	50%	Project is delivered through the academic year and will complete in July 2011
A Safe and Supportive Community	Handy Person This project increases the number of visits made in each LAP. It was agreed that Age Concern will visit 10 users plus complete a minimum of Accident Prevention Service 30 jobs, 30 General jobs and 8 Home Security visits every quarter.	ON TARGET	The target for all 7 LAP areas is 168 referrals for the quarter. In total for Q3 2010-11, there were 204 referrals, target have been exceeded.	£10,000	£5,000	50%	This project started 1st July 2010 and is paid quarterly in arrears. A request to roll over £2,500 to 2011/12 will be considered in the context of the Council's overall outturn position.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
	Zero to tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.	ON TARGET	Throughout October, Spitalfields and Banglatown have concentrated on extra vice patrols which has related in two arrests, one for soliciting and being wanted on warrant the other was for placing prostitute cards phone boxes there was also four process reports for urinating in the street. Bethnal Green South have been doing extra patrols in the area of Menotti Street regarding prostitution. Throughout November spitalfields and Banglatown have concentrated on extra vice patrols which has related in three arrests which was for wanted for FTA at court for loitering and FTA dip , witness intimidation and threatening behaviour and the last arrest was for being in charge of a motor vehicle whilst unfit through drink of drugs. Bethnal Green South have been doing extra patrols which resulted 7 stop and search 2 process and 2 arrests both was arrested for graffiti (criminal damage) within the stairwells of a block of flats. In December, Spitalfields and Banglatown have been working with residents in Wilkes Street and Pedley Street to combat urination. Late night patrols have been conducted and PND forms had 17 Prostitutes have been identified as working in the area. Increased Late Night / Early Morning patrols have been run. Several arrests and prostitute cautions have been administered. First Case Management meeting was held on 13/12/2010 and two ASBOs and two Crack House closures are now being sought. Total Hours worked You Decide = 912 hours, Total Stop and Search = 376, Total You Decide Arrests LAP 2 = 45	£35,000	£4,375	13%	No financial information yet provided for Q2 so figures based on Q1 spend.
	Drug Outreach Worker (ongoing from 2009/10 spend) The funding provides an outreach worker who will provide a coordinated community based service, responsive to the needs of residents.	ON TARGET	During quarter 3 this team has engaged with 159 individuals across the paired LAPs 1&2. Partnership working continues to improve and there have been follow up operations to work with individuals begging at various sites across LAP 2.2 Joint Police operations have taken place at Frank Dobson Square, Allen Gardens and at various sites along Whitechapel. Within LAP 2 there were 6 referrals into alcohol support services and 7 referrals into drug support services. 10 individuals were referred into menagifull activity groups to support them away from street based lifestyles	£85,000	£63,750	75%	The total budget includes funding from 2009/10. Due to late start will actually complete in Q1 of financial year 2011/12. As such spend for 2010/11 so far has been £31,855
	Youth Inclusion & Support Panel The Youth Inclusion and Support Panel aims to work with 40 Young People aged 8-13 who have become known to the Police or the Council's Youth Offending Team	DELAYED	INTENSIVE SUPPORT Total no. of c/yp received intensive support: 13 New Referral and case closed Oct: 0 new referral, 1 closed Nov: 0 new referral, 0 case closed Dec: 0 new referral, 1 case closed Gender 6 (F) 5(M) Ethnicity White: 2 Asian: 9 Total no of YP completing Intervention since April: 5 LOW INTENSIVE SUPPORT No. of c/yp registered: 29 No. of sessions delivered: 21	£35,000	£26,250	75%	All funding will be spend by end of Quarter Four

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Great Place to Live		ON TARGET	Works are underway for the improvements in Stepney Green Park. Bulb planting was been completed in December and the remaining orders will be placed in January to complete within this financial year.	£50,000	£0	0%	All funds will be spent by Q4
Community Bus This project combines the Hoppa Bus with Dial-a-Ride services to provide a LAP area with a daily bus service that would pick people up and take them to key community locations.		ON TARGET	Service commenced July 2010. Managed locally by LinkAge Plus - Sonali Gardens. Daily bus visiting shopping centres and other locations of interest.	£60,000	£24,583	41%	This project is due to complete in July 2011 and will require a carry-over. The amount will be confirmed by Q4
A Healthy Community Healthy Food options for young people This project will help improve the diet of children and young people through breakfast clubs or food growing initiatives		ON TARGET	Stepney Green Secondary School Breakfast Club: provided daily for 15 pupils over term time (39 weeks). Contact Tuheh Uddin (Extended OoSHL Co-ordinator) (020 8709 9285). £17,875; Sir John Cass Secondary School Breakfast Club: provided daily for 16 pupils over term time (39 weeks). Contact Headteacher - Hayden Evans (020 7790 6712). £17,125.	£35,000	£16,775	48%	As this is a school year project the first year of the programme will run from September 2010 - July 2011. Committed funding for Year 1 = £19,639.27 and funding for Year 2 = £18,225. This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets. A request for year 2 funds to be carried over will be considered in the context of the Council's overall outturn position.
A Prosperous Community ESOL Summer Programme This project provided a programme of family learning activities over the summer targeted at parents with low levels of English		COMPLETE	171 learners engaged in activity.	£15,000	£15,000	100%	All funds spent.
Early GCSE in Languages This project aims to provide additional opportunities to 100 children from 11 upwards to participate in early GCSE in their mother tongue.		ON TARGET	Classes at Whitechapel Idea Store are successfully running. 92 EGCSE students took part in the mock exam on December 19th. Once results have been submitted, students who have achieved A*-C grades will be enrolled on the June 2011 exams series. Numbers will be reported next month.	£35,000	£18,858	54%	This project runs through the academic year and is due to complete by July 2011
A Safe and Supportive Community Handy Person This project increases the number of visits made in each LAP. It was agreed that Age Concern will visit 10 users plus complete a minimum of Accident Prevention Service 30 jobs, 30 General jobs and 8 Home Security visits every quarter.		ON TARGET	The target for all 7 LAP areas is 168 referrals for the quarter. In total for Q3 2010-11, there were 204 referrals, target have been exceeded.	£10,000	£5,000	50%	This project started 1st July 2010 and is paid quarterly in arrears. A request to roll over £2,500 to 2011/12 will be considered in the context of the Council's overall outturn position.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Zero Tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.		ON TARGET	<p>In October, Whitechapel SNT concentrated on ASB around the Fieldgate street and RLH area.this has resulted in three arrests: two for cannabis and one arrest for burglary with 14stop and searches and three cannabis warnings. Stepney have made extra patrols to local priority set areas. In November, Stepney SNT completed extra patrols Operation Autumn nights. This included reassurance patrols around White Horse Lane and surrounding estates. Additional patrols have also been completed with respect to ongoing tensions at Shahjahal Mosque. Additional patrols also completed across the ward with regard to Fireworks night. Whitechapel have concentrated on ASB around the fieldgate street and the RLH area.this has resulted in 10 crimints 1 cannabis warning and 61 stop and accounts. Particular focus of patrols in and around Royal London hospital.In December, Operation Reach patrols have been conducted by both teams. Working with Homeless Persons Unit, officers have conducted patrols and referral have been made. ASB Dellowfield House. Here 18 stop and searches and two cannabis warnings were identified.In addition street urination PND issued. Royal London Hospital has continued as a default patrol for Whitechapel SNT team. Burglary victim visits have been completed in Cavell Street, with focus on providing Crime Prevention advice. Crime prevention posters have also been placed in Royal London hospital communal areas.Extra patrols also in O'Leary Square to tackle ASB and drug dealing. One arrest Breach of ASBO Emmanuel FOLCO. Stairwell swoops for both teams continue.Total Additional You Decide Hours worked = 837 hours;Total You Decide Stop and Search = 360 stops; Total You Decide Arrests = 27 arrests</p>	£35,000	£4,375	13%	No financial information yet provided by Police for Q2 and Q3 so figures based on Q1 spend.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
	Drug Outreach Worker (ongoing from 2009/10 spend) The funding provides an outreach worker who will provide a coordinated community based service, responsive to the needs of residents.	ON TARGET	During quarter 3 this team has engaged with 122 individuals across the paired LAPs 3,4&6 We have developed joint working relationships with various partners and have recently been working with LBTH licensing and the UK Borders Agency within LAP 3.6 Joint Police Operations have taken place around the Whitechapel and Sydney Street areas This team also works on a regular basis with THEOs patrolling along Whitechapel High Street. Within LAP 3 there were 2 referrals into alcohol support services and 2 referrals into drug support services. 5 rough sleepers were referred to support services and 1 Individual was referred into a meaningful activity, around	£85,000	£63,750	75%	The total budget includes funding from 2009/10. Due to late start will actually complete in Q1 of financial year 2011/12. As such spend for 2010/11 so far has been £31,855
	Youth Inclusion & Support Panel The Youth Inclusion and Support Panel aims to work with 40 Young People aged 8-13 who have become known to the Police or the Council's Youth Offending Team	DELAYED	<p>INTENSIVE SUPPORT</p> <p>Total no. of c/yp received intensive support: 19</p> <p>New Referral and case closed</p> <p>Oct: 0 new referral, 1 closed</p> <p>Nov: 0 new referral, 2 case closed</p> <p>Dec: 0 new referral, 0 case closed</p> <p>GENDER 9 (F) 10(M)</p> <p>ETHNICITY</p> <p>White: 7</p> <p>Bangladeshi: 10</p> <p>Chinese: 1</p> <p>Black: 2</p> <p>Total no of YP completing Intervention since April: 8</p> <p>LOW INTENSIVE SUPPORT</p> <p>No. of c/yp registered: 7</p> <p>No. of sessions delivered: 6</p>	£35,000	£26,250	75%	All funds will be spent by Q4
			LAP 4				
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/%	Finance Comments
A Great Place to Live	Parks Improvement Project This project provides for the refurbishment of a park to ensure that they meet local community needs	ON TARGET	Works planned and committed; works underway in 3 parks of the 4 identified	£50,000	£4,000	8%	All remaining funds will be spent by Q4
	Day Trips This project buys one day trip per month using up to 2 coaches each time for approximately 100 people per LAP	ON TARGET	Local liaison managed by LinkAge Plus - Sonali Gardens. To date, 17 trips undertaken or arranged.	£10,000	£5,679	57%	The strategy has been to undertake less trips during the winter so they could take place in better weather conditions and the longer days of Summer, Autumn and Spring. The confirmed amount will be available by Q4. A request to roll over any unspent funds into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position.
	Traffic Calming Improvements This project would provide a series of smaller road safety and traffic calming measures.	COMPLETE	The Steering Group preferred option was in excess of the PB budget. The service has found the additional funding to enable the works at Wapping Lane (total cost £25,000) and these works were completed in November	£18,000	£18,000	100%	Additional costs were met by the service. All funds spent.
	Better Street Lighting The project will improve the levels of street lighting in the area by sensitive tree pruning, provision of additional columns, cleaning the lanterns and replacing bulbs etc	COMPLETE	The steering group agreed to proceed with cleaning and bulb replacement to lanterns in St Katharine's and Wapping Ward plus lighting improvements to the subways on Glamis Road and Garnet Street. This work was completed in December.	£15,000	£15,000	100%	All funds spent.
A Healthy Community	Reducing Alcohol's Harm This project will provide an additional alcohol outreach worker to deliver peer education outreach work	DELAYED	A member of staff has now been appointed and is funded on a full time basis to work across LAPS 6 & 4. The officer has provided additional support for the Drug & Alcohol Outreach workers as highlighted below in the Drug Outreach Worker section	£35,000	£8,750	25%	It has been agreed with the PCT that the project funding will be spread over two years from 2010/11 - 2011/12. Due to late start of programme in Q2 on 2010/11, permission to carry-over the remaining £21,875 is required. This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets.
	Pamper Days This project will run a number of pampering days at The Atrium, Tower Hamlets College promoting inter-generational cohesion and improving older people's wellbeing	OVERDUE	Despite numerous attempts to progress this project with Tower Hamlets College no progress has been made. There have been several management changes that have, in part, led to this.	£2,000	£0	0%	No money has been spent against this project. A request to roll over any unspent funds into 2011/12 will be considered in the context of the Council's overall outturn position as

Community Plan Theme Project			RAG		Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Prosperous Community	Youth Disabilities & SEN Employment Project LBTH has commissioned the Tower Project to ensure that two young people with disabilities are placed in employment for 3 months with the Council's contractors or within the Idea Store's and Libraries.	ON TARGET			Two male young people are currently on placement with the Valeting service and LBTH Project Support Placement	£5,000	£3,750	75%	All funds will be spent by year end
	A Safe and Supportive Community Handy Person This project increases the number of visits made in each LAP. It was agreed that Age Concern will visit 10 users plus complete a minimum of Accident Prevention Service 30 jobs, 30 General jobs and 8 Home Security visits every quarter.	ON TARGET			The target for all 7 LAP areas is 168 referrals for the quarter. In total for Q3 2010-11, there were 204 referrals, target have been exceeded.	£10,000	£5,000	50%	This project started 1st July 2010 and is paid quarterly in arrears. A request to roll over £2,500 into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position as
	Zero tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.	ON TARGET			In October, Shadwell concentrated on extra patrols on ASB and Disorder within the Shadwell area one arrest, charge and remand witness intimidation and 5 stop and searches. St Katherine's have concentrated on ASB and Disorder there is one arrest for wanted on warrant one arrest for possession of crack and heroin two arrests for motor vehicle interference, two arrested for trying to hot wire a moped. There was also £50 cash seized, LOS moped found and recovered and one cannabis warning. In November, St Katherine's have concentrated on ASB and disorder which resulted in two cannabis warnings. Newsletters issued by teams. St Katherine's have been working in partnership re squat Pennington Street. This premises has now been resecured. Regular meetings are now ongoing regarding Dock Street. SLA has been agreed and regular weapon sweeps within the hostel now taking place, with support from SNT team. Extra patrols have been taking place Kennet Street following information from local residents regarding drug users. Drugs. Subject charged with drug supply and his tenancy has been revoked from the Hostel. Patrols continue ASB hotspot Royal Mint. Patrols resulted in one arrest for unlawfully on enclosed premises and one female taken into police protection. SNT teams supported St Katherine's Foundation in providing Drug Prevention advice. Stairwell sweeps in the Peabody Estate resulted in three arrests. Two were arrested for drug supply and one was arrested in possession of £1200 cash. Enquires continue with Peabody Housing to revoke tenancy. Total You Decide Hours = 947hrs; Total You Decide Stop and Search = 296 Stop and Search; Total You Decide Arrests = 52 arrests	£35,000	£4,375	13%	No financial information yet provided by Police for Q2 and Q3 so figures based on Q1 spend.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
	Drug Outreach Worker (ongoing from 2009/10 spend) The funding provides an outreach worker who will provide a coordinated community based service, responsive to the needs of residents.	ON TARGET	During quarter 3 this team has engaged with 122 individuals across the paired LAPs 34&6 Partnership working with local SNTs continues and teams have been working around the Dock Street and Royal Mint areas.6 Joint Police Operations have taken place at Watney Market and around Dock Street. This team has also been working along Commercial Road. Within LAP 4 there were 7 referrals into alcohol support services and 7 referrals into drug support services. 5 rough sleepers were referred to support services and 1 beggar was referred to support services. (Increased activity is part PCT funded)	£85,000	£63,750	75%	The total budget includes funding from 2009/10. Due to late start will actually complete in Q1 of financial year 2011/12. As such spend for 2010/11 so far has been £31,855
	Youth Inclusion & Support Panel The Youth Inclusion and Support Panel aims to work with 40 Young People aged 8-13 who have become known to the Police or the Council's Youth Offending Team	DELAYED	INTENSIVE SUPPORT Total no. of c/yp received intensive support: 13 NEW REFERRAL AND CASE CLOSED Oct: 0 new referral, 1 closed Nov: 0 new referral, 0 case closed Dec: 0 new referral, 2 case closed GENDER 7 (F) 9(M) ETHNICITY Bangladeshi: 12 Black Caribbean: 1 Total no of YP completing Intervention since April: 16 LOW INTENSIVE SUPPORT No. of c/yp registered: 14 No. of sessions delivered: 10	£35,000	£26,250	75%	All remaining funds will be spent by Q4
	Support for Carers: Leisure Passes This project provides support for carers in a LAP helping them to have a life of their own alongside their caring role	DELAYED	The system of applying to the Carers Centre for a pass has been in place since August 2010. Carers have applied for the leisure pass but only 7 live in LAP 4 against a target of 31. All funds have been transferred to GLL and mitigating actions will be taken to increase the uptake of passes.	£10,000	£10,000	100%	All funds have been spent.
	YIP The Youth Inclusion Programme (YIP) aims to prevent 13-17 year olds from entering the criminal Justice system. The programme will work with 50 young people per year in each LAP area.	ON TARGET	Annual Target: 50. people engaged on the programme to date and 6 are in the process of getting engaged. Quarter 3: 32 young	£50,000	£37,500	75%	

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Great Place to Live	Community Bus This project combines the Hoppla Bus with Dial-a-Ride services to provide a LAP area with a daily bus service that would pick people up and take them to key community locations.	ON TARGET	Service commenced June 2010. Managed locally by LinkAge Plus - Applan Court. Daily bus visiting shopping centres and other locations of interest.	£60,000	£24,583	41%	This project is due to complete in July 2011 and will require a carry-over. The amount will be confirmed by Q4
	Traffic Calming Improvements This project would provide a series of smaller road safety and traffic calming measures.	COMPLETE	The works installing new humps in Coborn Road were completed in December. Large were voids found during construction which needed repair which led to the additional costs associated with the project.	£18,000	£34,000	189%	The service has provided £16,000 to cover the overspend.
	Public Realm, Speed Indicator Devices Signs will be placed in parts of the LAP with actual or perceived speeding problems. Each sign will be placed in 3 different locations annually.	COMPLETE	The rotation of the two speed reduction signs are in operation - in Tredegar Road and in Old Ford Road near Armagh Road has completed.	£3,500	£3,500	100%	All funds spent.
	Healthy Food options for young people This project will help improve the diet of children and young people through breakfast clubs or food growing initiatives	ON TARGET	Olga Primary School Breakfast Club: provided daily for 16 pupils over term time (39 weeks). Contact Sarah Hall-Crags (Extended Services Manager) (020 8981 5153). £9,800; Chisenthale Primary School Breakfast Club: provided daily for 16 pupils over term time (39 weeks). Contact Rachel White (Deputy Head) (020 8980 2584). £13,800; Old Ford Primary School Food Co-op: delivery of a "food co-op" within Old Ford Primary School selling fruit and vegetables. Contact: Gregory Cohn 020 7247 1056. £11,400.	£35,000	£19,639	56%	It has been agreed that the project funding will be spread over two years from 2010/11 - 2011/12. As this is a school year project the first year of the programme will run from September 2010 - July 2011. Committed funding for Year 1 = £19,639.27 and funding for Year 2 = £15,360.73. This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets. A request to roll over any unspent funds for Year 2 will be considered in the context of the Council's overall outturn position.
A Prosperous Community	One to One Small Group Tuition This project provides each secondary school in a LAP with funding to give more individual tuition and small group help to Yr 11 pupils	ON TARGET	St PWTS has a total of 19 Y 11 pupils (11 boys and 8 girls) doing maths only 1:1 tuition sessions. These are timetables after school on either Weds or Thurs.	£20,000	£0	0%	Project is run on academic year basis and thus will be completed by July 2011.
	Skillsmatch Graduate Placements This project provides paid 16 week work placements for local graduates	COMPLETE	End of year target of 4 graduate placements achieved.	£11,000	£11,000	100%	Project complete. Funds to be drawn down from directorate finance.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/%	Finance Comments
	Job Fair This funding provides a job fair bringing together employers with jobs to offer local residents in search of work	ON TARGET	The Jobs Fair took place on 11th November 2010 at York Hall. It was a successful event attended by the Mayor of Tower Hamlets who officially opened the event and spoke along with the Senior Employer Engagement Manager from Job Centre Plus. Over 500 people attended with 70% of attendees from the target and surrounding LAPs with 21% from the rest of the borough and 9% from outside the borough. Of the evaluation forms returned 22% stated that the content of the Jobs Fair was Excellent with 67% stating it was Good or Very Good . 34 stall holders attended and also gave positive feedback.	£5,000	£4,844	97%	The budget for LAP1 and LAP5 was combined to give £10,000 available for a large Jobs Fair event. Final spend figures are as follows: Venue costs £1,350; Marketing / Printing £2,454.74; Catering £3,475; General Expenses £2,408.50. This leaves £311.76 remaining. Split between the two LAPs this gives £155.88.
A Safe and Supportive Community	Handy Person This project increases the number of visits made in each LAP. It was agreed that Age Concern will visit 10 users plus complete a minimum of Accident Prevention Service 30 jobs, 30 General jobs and 8 Home Security visits every quarter.	ON TARGET	The target for all 7 LAP areas is 168 referrals for the quarter. In total for Q3 2010-11, there were 204 referrals, target have been exceeded.	£10,000	£5,000	50%	This project started 1st July 2010 and is paid quarterly in arrears. A request to roll over £2,500 funds into 2011/12 will be considered in the context of the Council's overall outturn position.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance Comments
	Zero tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.	ON TARGET	In October, SNT worked with ongoing problems at Fairfield Road ASB linked to a Shisha bar. Main problem causer arrested for Serious Offences currently on remand. ASBO's and closure notice to be submitted to the court in due course.Drugs warrant at Old Ford Road one male arrested for possession of cocaine and charged.Extra patrols on Le Fevre Estate increase in ASB linked to Eastside Youth club engaged with management re dispersal. Cannabis Factory 30 plants found at an address in Saxton Road.Extra patrols in Haylyn Sq re suspected racially aggravated Criminal damage.Extra Patrols in the Mile End Corridor re increase in Robbery and Burglary. Since this started no reported offences..November saw extra patrols in the are practically in the evening and market days when groups are youths are causing problems ASB Closure Order currently going through the courts. Fairfield Road E3. Increased Theft of Petrol and Theft from Motor Vehicle in a Hotspot on Wick Lane. Police have set up Fixed Points at this location to reduce this trend.Five Drugs warrants on the Lap in the last and 6 arrested for supplying crack and Heroin.Continued work with East Side Youth Club.Extra patrols outside Bow Boys Schools.Operation Fusion partnership day on the 17th November several arrests and vehicles seized.In December, SNTs issued a Drugs warrant for 15 Ramwell Close and Closure order.High Vis Patrols Fairfield Road Monday - Friday Evening. Premises Closure order now going through the Courts.Arrested a male outside Bow Boys School with a knife.Extra Patrols Morville Street following two Robberies on New Years Eve.ASB Morville Street Five Individuals Identified ABC's to follow.Alcohol Related ASB outside Off Licence Electric House Five Interventions with Drug outreach team.Extra Patrols Haylyn Sq. Tredegar Sq re increased Burglary.	£35,000	£4,375	13% No financial information yet provided by Police for Q2 and Q3 so figures based on Q1 spend.
	Drug Outreach Worker The funding provides an outreach worker who will provide a coordinated community based service, responsive to the needs of residents.	ON TARGET	During quarter 3 this team has engaged with 79 individuals across the paired LAPs 5&7 Partnership working with local SNTs has improved and joint shifts take place around the areas of Roman Road and Electric House Bow Road.In total 9 joint shifts have taken place within Roman Road Market and a large group of street drinkers has now been dispersed. Shifts have also started around the area of Electric House to engage individuals involved with congregating outside a local betting shop.Although there have not been any treatment outcomes within the last quarter various individuals have been arrested and cautioned for there behaviour in LAP 5	£42,500	£31,875	75% All funds will be spent by end Q4

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Community Plan Theme	Youth Inclusion & Support Panel The Youth Inclusion and Support Panel aims to work with 40 Young People aged 8-13 who have become known to the Police or the Council's Youth Offending Team	DELAYED	INTENSIVE SUPPORT Total no. of c/yp received intensive support: 23 NEW REFERRAL AND CASE CLOSED Oct: 0 new referral, 2 closed Nov: 0 new referral, 1 case closed Dec: 0 new referral, 0 case closed GENDER 7 (F) 18 (M) Ethnicity Bangladeshi: 4 Black: 9 White: 10 LOW INTENSIVE SUPPORT No. of c/yp registered: 41 No. of sessions delivered: 21	£35,000	£26,250	75%	All funds will be spent by end Q4
	Extra Police Officer (funded from 2009/10 You Decide for 2 years) One additional Police Officer to enhance the strength of the current SNT.	ON TARGET	PC has been attached to the SNT's throughout the period providing additional local high visibility policing alongside their SNT colleagues	£80,000	£60,000	75%	The total budget includes funding from 2009/10. Due to the recruitment period for the police officer the full amount will not be spent until Q1 of 2011/12. As such spend for 2010/11 has so far been £30,000
	LAP 6						
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Great Place to Live	Day Trips This project buys one day trip per month using up to 2 coaches each time for approximately 100 people per LAP	DELAYED	Local liaison managed by LinkAge Plus - Appian Court. To date, 6 trips undertaken or arranged by coach as well as other outings supported through direct payment of admission fees etc.	£10,000	£3,820	38%	A request to roll over any unspent funds into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position as the strategy was to undertake less trips during the winter so they could take place in better weather conditions and the longer days of Summer, Autumn and Spring. The confirmed amount will be available by Q4.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Prosperous Community	Better Street Lighting The project will improve the levels of street lighting in the area by sensitive tree pruning, provision of additional columns, cleaning the lanterns and replacing bulbs etc	COMPLETE	The steering group agreed to spend the You Decide funding on improving lighting for Wellington Way A11 to Tidworth / Dimson Crescent including area of Archibald open space - this would cost £15,000. Lighting in Wellington Way and around Archibald Park has been upgraded to energy efficient white light and works were completed in early January.	£15,000	£15,000	100%	All funding spent
	Reducing Alcohol's Harm This project will provide an additional alcohol outreach worker to deliver peer education outreach work	ON TARGET	A member of staff has now been appointed and is funded on a full time basis to work across LAPS 6 & 4. Progress is being made to engage with individuals in the areas of Stroudly Walk and Campbell Road. Contact has been made with St Pauls Medical Centre and work is underway to support individuals street drinking near a local cemetery. There has been 1 treatment referral within this LAP and 3 joint patrols with Police.	£35,000	£8,750	25%	It has been agreed with the PCT that the project funding will be spread over two years from 2010/11 - 2011/12. A request to roll over any unspent funds (£21,871 due to the late start of programme) into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position. This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets.
	Pamper Days This project will run a number of pampering days at The Atrium, Tower Hamlets College promoting inter-generational cohesion and improving older people's wellbeing	OVERDUE	Despite numerous attempts to progress this project with Tower Hamlets College no progress has been made. There have been several management changes that have, in part, led to this.	£1,500	£0	0%	No money has been spent the project has had significant delays due to staffing issues at the delivery organisation. This funding will be taken back by Adult Health and Wellbeing Directorate to find an alternative use.
	One to One Small Group Tuition This project provides each secondary school in a LAP with funding to give more individual tuition and small group help to Yr 11 pupils	ON TARGET	Central Foundation has 24 Y 11 girls doing maths 1 to 1 sessions and these will start in January after teachers analyse pupils' performance in the mock exams. Sessions are after school. Bow School has a total of 30 Y 11 pupils doing 1 to 1 sessions, 16 boys doing English and 14 doing maths. The school is funding the extra 6 pupils and sessions take place after school on Thursdays.	£10,000	£0	0%	This project runs through the school year and the first installment will be transferred shortly
A Healthy Community	Family Learning ESOL This project aims to run free family learning courses that provide parents, grandparents and carers with the skills they need to encourage their child's learning at home.	ON TARGET	ON track - learners recruited and courses started learners will complete in March	£7,500	£3,500	47%	All funding will be spent by end of Q4
	Early GCSE in languages This project aims to provide additional opportunities to 100 children from 11 upwards to participate in early GCSE in their mother tongue.	ON TARGET	Classes at Burdett Neighbourhood Centre are running smoothly. 96 EGCSE students took part in the mock exam on December 19th. Once results have been submitted, students who have achieved A*-C grades will be enrolled on the June 2011 exams series. Numbers will be reported next month.	£35,000	£17,877	51%	This project runs through the school year and will complete in July 2011

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Safe and Supportive Community	Handy Person This project increases the number of visits made in each LAP. It was agreed that Age Concern will visit 10 users plus complete a minimum of Accident Prevention Service 30 jobs, 30 General jobs and 8 Home Security visits every quarter.	ON TARGET	The target for all 7 LAP areas is 168 referrals for the quarter. In total for Q3 2010-11, there were 204 referrals, target have been exceeded.	£10,000	£5,000	50%	This project started 1st July 2010 and is paid quarterly in arrears. A request to roll over any unspent funds (£2,500) into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position as
	Zero tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.	ON TARGET	In October, Mile End East and Bromley By Bow SNT's conducted 10 separate Operations in relation to tackling ASB issues in particular in the run up to Halloween and work on Dispersal Areas. There have been a total of seven arrests in relation to dangerous dog act offences, Public order, and possession of Drugs with intent to supply. An individual was arrested in possession of 21 wraps of Class A drugs linked to ENNERDALE HOUSE E3 which was being worked on as a PSP re drug use within the stairwells and antisocial behaviour. Police conducted over 70 stop and accounts as well as 20 Stop and accounts targeting areas within designated Dispersal areas several ASBOs will follow with intelligence used to support this course of action. Work was also carried out in relation to premises being used as a Brothel on the Leopold Estate which has resulted in the Clubs and Vice Unit making arrests with ongoing work to close the two premises identified in conjunction with the RSL Poplar Harca. During November, Mile End East and Bromley By The Dispersal Zone in Devons Road continues to be Policed proactively with one of the subjects of the interium ASBO being arrested and brought before the Court for a breach and other offences. Police have been involved in a large Drugs operation were 21 warrants have been executed and 16 individuals have been charged with being involved in supplying both Class A and Class B drugs around the Mile End East area. Police are giving residents crime prevention advice to attempt to reduce residential areas. Over two days officers will be outside Mile End and Bow Road Tube stations giving advice to members of the public on how to safe guard their homes and possession. In December Mile End East and Bromley by Bow SNT engaged in reassurance patrols throughout the approach to Christmas giving residents and travellers crime prevention advice in relation to keeping their property safe. Several Crime Prevention stalls have been set up outside Mile End and Bow Road tube stations where crime prevention literature and advice has been given. Policing of the Devons Road Dispersal Zone has continued	£35,000	£4,375	13%	No financial information yet provided by Police for Q2 and Q3 so figures based on Q1 spend.
	YIP The Youth Inclusion Programme (YIP) aims to prevent 13-17 year olds from entering the criminal Justice system. The programme will work with 50 young people per year in each LAP area.	ON TARGET	Annual Target: 50. Quarter 3: 32 young people engaged on the programme to date, 14 cases are in the process of activation and 5 young people have refused service.	£50,000	£37,500	75%	All funding will be spent by end of Q4

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
	Youth Inclusion & Support Panel The Youth Inclusion and Support Panel aims to work with 40 Young People aged 8-13 who have become known to the Police or the Council's Youth Offending Team	DELAYED	<p>INTENSIVE SUPPORT</p> <p>Total no. of c/yp received intensive support: 15</p> <p>New Referral and case closed</p> <p>Oct: 0 new referral, 0 closed</p> <p>Nov: 0 new referral, 5 case closed</p> <p>Dec: 0 new referral, 1 case closed</p> <p>Gender 4 (F) 10(M)</p> <p>ETHNICITY</p> <p>White: 6</p> <p>Bangladeshi: 6</p> <p>Black: 3</p> <p>LOW INTENSIVE SUPPORT</p> <p>No. of c/yp registered: 44</p> <p>No. of sessions delivered: 22</p>	£35,000	£26,250	75%	All funding will be spent by end of Q4
	CCTV This project has various options to improve CCTV coverage; all systems are accessed by the CCTV Control room.	DELAYED	<p>The LAP steering group were unable to identify a suitable location for CCTV. The service has proposed that the funds are used to provide fibre connections from Devon's Road from St Pauls Way up to Bow Common Lane back to Rhodeswell Road and onto the control room linking in with highways improvements along Devon's Road which are installing CCTV ducts. The You Decide money will allow us to put two cameras in along Devon's Road between St Paul's Way and Bow Common Lane. This will be around the shops and new school area.</p>	£30,000	£0	0%	All works will be complete and funding spend by end of Quarter 4.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Great Place to Live	Traffic Calming Improvements This project would provide a series of smaller road safety and traffic calming measures.	COMPLETE	The works to provide new speed reducing features in the form of sinusoidal road humps/tables on Linfield Road were completed in December.	£18,000	£10,500	58%	There is an underspend of £5,000. There is an option to use this money to provide additional zebra crossing halos in the LAP. Alternatively the funds could contribute to the overspend on traffic calming projects in LAP 5.
	Reducing Alcohol Harm: Alcohol Peer Education This project will work with young people to develop LAP specific messages about the harms of alcohol	ON TARGET	Bigfoot Theatre Company have been chosen to deliver the training. The two secondary schools and each of the primary schools will receive and complete a survey/questionnaire regarding any knowledge and understanding the pupils may or may not have about alcohol before the theatre group visits. This will be the initial evaluation - Bigfoot spend a day in each of the secondary and primary schools delivering a 45 min performance to the year 9 and year 6 pupils and then running 1-2 hour workshops throughout the rest of the day. The theatre company will collect the initial evaluations and will dedicate at least 10-15 mins to evaluation at the end of the workshops. There will also be a day and half to train the peer educators and gather their mid project evaluations, previews of the Secondary and Primary school version of the performance by Bigfoot and finalise any changes that need to be made or added to the script. The Peer educators will then meet again and complete a final evaluation of the project and their personal development. A possible focus group with key people involved in the project TBC to complete final evaluations of the project as a whole.	£35,000	£17,500	50%	It has been agreed that the project funding will be spread over two years from 2010/11 - 2011/12. As such during Year 1 the project will spend a total of £17,500. Payments for Year 1 will be made by Q4. As this is a school year project the first year of the programme will run from September 2010 - July 2011 with most of the projects commencing in May after SATs exams. This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets. A request to roll over any unspent funds into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position.
A Healthy Community	Football Coaching This project will provide ten weeks of free sports coaching followed by a competitive tournament	ON TARGET	The 10 week project at Limehouse Youth Project being delivered by City Gateway has concluded. The sessions were held every Tuesday and Sunday. The total number of attendants was 314 on a Tuesday and 74 on a Sunday. Two of the attendees have been trained as Futsal (A version of the small sided game) Referees and now help to run and organise the League. 63 attendees have joined teams in the Futsal League. An internal competition was held and youngsters are keen to host another one soon. The project being delivered by SPLASH at the Workhouse in Poplar High Street reports that they are averaging 17 young people each session. To date 271 youngsters have attended every Friday & Sunday and although there is 2 weeks of their project to deliver due to the festive break, SPLASH management do not envisage any significant change in numbers. Boys participation was at 98% whilst girls made up the remainder 2%. The tournament will be held on Friday 18th February.	£4,500	£4,500	100%	All funding will be spent by end of Q4

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Prosperous Community	One to One Small Group Tuition This project provides each secondary school in a LAP with funding to give more individual tuition and small group help to Yr 11 pupils	ON TARGET	Langdon Park have a total of 24 Y 11 pupils doing 1 to 1 sessions, 12 pupils (10 girls and 2 boys) doing English and 13 pupils (11 girls and 1 boy) doing maths.	£10,000	£0	0%	This project runs through the school year and the first installment will be transferred shortly
	Family Learning ESOL This project will provide a first step ESOL course for parents and carers	ON TARGET	ON track - learners recruited and courses started learners will complete in March	£7,500	£3,500	75%	All funding will be spent by end of Q4
	Early GCSE in Languages This project aims to provide additional opportunities to 100 children from 11 upwards to participate in early GCSE in their mother tongue.	ON TARGET	Classes in Chrisp Street Idea Store are successfully running, 94 EGCSE students took part in the mock exam on December 19th. Once results have been submitted, students who have achieved A*-C grades will be enrolled on the June 2011 exams series. Numbers will be reported next month.	35,000	22251	64%	This project runs through the school year and will conclude in July 2011
A Safe and Supportive Community	Handy Person This project increases the number of visits made in each LAP. It was agreed that Age Concern will visit 10 users plus complete a minimum of Accident Prevention Service 30 jobs, 30 General jobs and 8 Home Security visits every quarter.	ON TARGET	The target for all 7 LAP areas is 168 referrals for the quarter. In total for Q3 2010-11, there were 204 referrals, target have been exceeded.	£10,000	£5,000	50%	This project started 1st July 2010 and is paid quarterly in arrears. A request to roll over any unspent funds (£2,500) into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position.
	Expansion of LinkAge Plus service - fund another worker This project will fund a worker for the local LinkAge Plus Outreach service which visits people in their own homes to help them get out and about	ON TARGET	The LinkAge Plus worker have been in place since September 2010. She has carried out various activities helping service users and setting up group activities to create opportunities to learn new skills, reduce isolation and increase independence. Since 6th Sept – Dec 2010, she has made 250 visits in lap, recruited 12 volunteers, made 61 outreach contacts, and identified 25 people for IT classes, 18 for cooking and chatting sessions additionally 18 older people for swimming. She also attended meetings relevant to her work as well as training at the Mile End Hospital, Education Centre (NHS Information Day), Food Hygiene Community Options at Toynbee	£35,000	£5,946	17%	This service did not start until September 2010, and staff members are on a short term one year contract. As a result, a request to roll over any unspent funds (£17,500) into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position.
	Zero tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.	ON TARGET	In October, the SNT conducted additional patrols using the You Decide funding in and around the Poplar College area to target serious youth violence. Funding was used to obtain the services of the Police Search Team - Polska - to conduct a thorough search for weapons in the vicinity of the college resulting in over 75 potential weapons including knives, batons and also a quantity of herbal cannabis. During this month there were 2 arrests and 14 stop/searches. There was a limited use of this funding stream in November. Additional patrols were conducted to address drug dealing in Pixley Street/Copenhagen Place and drug dealing in Dodd Street/Stainsby Road. One arrest was made and 16 stop and search. In December no activities using You Decide funding were carried out.	£35,000	£4,375	13%	No financial information yet provided by Police for Q2 and Q3 so figures based on Q1 spend.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/%	Finance Comments
	Drug Outreach Worker (ongoing from 2009/10 spend) The funding provides an outreach worker who will provide a coordinated community based service, responsive to the needs of residents.	ON TARGET	During quarter 3 this team has engaged with 79 individuals across the paired LAPs 5&7 Partnership working with local SNTs has improved and joint shifts are now undertaken on a regular basis at various sites within LAP 7. We have been working with the Tower Hamlets Enforcement Officers to provide joint patrols in and around the area of Polar College and Poplar Park. Within LAP 7 there have been 7 referrals into alcohol support services and 1 referral into drug support services. 1 individual has been referred into Mental Health Services with 1 individual being referred into a meaningful activity group.	£85,000	£63,750	75%	The total budget includes funding from 2009/10. Due to late start will actually complete in Q1 of financial year 2011/12. As such spend for 2010/11 so far has been £31,855
	Youth Inclusion & Support Panel The Youth Inclusion and Support Panel aims to work with 40 Young People aged 8-13 who have become known to the Police or the Council's Youth Offending Team	DELAYED	INTENSIVE SUPPORT Total no. of c/yp received intensive support: 22 New Referral and case closed Oct: 1 new referral, 0 closed Nov: 3 new referral, 5 closed Dec: 2 new referral, 1 closed Gender 5 (F) 17(M) ETHNICITY White: 9 Bangladeshi: 10 Black: 3 LOW INTENSIVE SUPPORT No. of c/yp registered: Session have recently commenced from Poplar Boy's and Girls Club No. of sessions delivered: 4	£35,000	£26,250	75%	All funding will be spent by end of Q4
	YIP The Youth Inclusion Programme (YIP) aims to prevent 13-17 year olds from entering the criminal Justice system. The programme will work with 50 young people per year in each LAP area.	ON TARGET	Quarter 3: 37 young people engaged on the programme to date. This meets over half of the target for the whole year. Annual Target: 50.	£50,000	£37,500	75%	All funding will be spent by end of Q4

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Great Place to Live	Better Street Lighting The project will improve the levels of street lighting in the area by sensitive tree pruning, provision of additional columns, cleaning the lanterns and replacing bulbs etc	DELAYED	The steering group agreed to fund the project identified by George Green School pupils to addressing ASB issues on Rope Walk. However, the service has been unable to get a response from school regarding the pupils report so officers are preparing a feasible plan for upgrading lighting along the target link at the northside of Millwall Park. It is anticipated that the works will complete by March 2011	£15,000	£0	0%	All funding will be spent by end of Q4
	Healthy Food options for young people This project will help improve the diet of children and young people through breakfast clubs or food growing initiatives	OVERDUE	Due to challenges in engaging schools in LAP8 and setbacks due to inappropriate/inadequate proposals from a number of organisations the LAP8 work has been delayed. Recovery plan has been put in place - spec has been drawn up to invite bids from local organisations to develop an innovative (and evaluated) approach to delivering a healthy cooking and eating programme within LAP 8 (and LAP 1). Applications will be invited by mid February pending go-ahead from Participatory Budgeting Project team. It is anticipated that spend/delivery will happen in 2011/12	£35,000	£0	0%	A request to roll over any unspent funds (£35,000) into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position. This requires approval from CMT/MAB. This project is funded through the Communities for Health budget jointly owned by LBTH and NHS Tower Hamlets.
A Prosperous Community	Pamper Days This project will run a number of pampering days at The Atrium, Tower Hamlets College promoting inter-generational cohesion and improving older people's wellbeing	OVERDUE	Despite numerous attempts to progress this project with Tower Hamlets College no progress has been made. There have been several management changes that have, in part, led to this.	£2,000	£0	0%	No money has been spent against this project and no request to roll over funds is being made.
	Early GCSE in Languages This project aims to provide additional opportunities to 100 children from 11 upwards to participate in early GCSE in their mother tongue.	ON TARGET	Saturday classes at Alpha Grove are running smoothly. 93 EGCSE students took part in the mock exam on December 18th. Once results have been submitted, students who have achieved A*-C grades will be enrolled on the June 2011 exams series. Numbers will be reported next month.	35,000	19762.45	56%	This project runs through the school year and will complete in July 2011
	Skillsmatch Graduate Placements This project provides paid 16 week work placements for local graduates	COMPLETE	End of year target of 4 graduate placements achieved.	£11,000	£11,000	100%	Project complete. Funds to be drawn down from directorate finance.
	Engaging young people in community events This project will train up to 24 NEET young people aged under 19 as stewards for events	ON TARGET	Preparatory work is underway to recruit for and run three lots of courses in March 2011. This includes design of publicity and outreach. The project will run over into 2011/12 in order that young people can benefit from the learning experiences provided by the summer programme of events.	£7,000	£0	0%	Any carry-over of the project into 2011/12 will be met by the service

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/%	Finance Comments
	Extended Learning/Study Support This project covers out of school study support and will work on a wide range of learning activities.	ON TARGET	8 secondary schools in the three LAPs (1,2 and 8) have been commissioned to deliver additional study support activities. Majority of the activities are aimed at raising GCSE results and are targeted at KS 3 and 4 pupils. All schools have submitted proposals and have been approved by the Study Support team. In addition to the 8 schools a local third sector organisation has been commissioned to deliver two programmes (film making and computer assembling) in LAP 2 and 8. These programmes will be delivered in Spring term. The school based programmes are being delivered in the Autumn, Spring and the Summer term. More detailed reports for each LAP from the first term will be available shortly.	£20,000	£10,000	50%	Project is delivered through the academic year and will complete in July 2011
A Safe and Supportive Community	Expansion of LinkAge Plus service - fund another worker This project will fund a worker for the local LinkAge Plus Outreach service which visits people in their own homes to help them get out and about	ON TARGET	The LinkAge Plus outreach worker has been in place since September 2010. Between 06 Sept – December 2010, he has worked with various organisations such as health centres, schools and housing associations to help service users. He has made 122 door-to-door visits, attended meetings relevant to his works, set up Men's IT class which has 8 members, in charge of the Robin Hood Healthy living/Eating Luncheon Club which has 22 members and provides 1 hour cooking and 1 hour chair exercise sessions	£35,000	£5,946	17%	This service did not start until September 2010, and staff members are on a short term one year contract. As a result, a request to roll over any unspent funds (£17,500) into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
Community Plan Theme Project	Zero to tolerance policing This projects funds additional proactive drug, crime and ASB operations within the LAP area.	ON TARGET	In October, a four day ASB operation resulting in six arrests being made for offences including Drugs Possession, Recal to Prison, fraud, breach of ASBO, common assault and domestic common assault. The funding has also paid for additional patrols around Glengarnock Avenue in response to residents and councillor reports of ASB on stairwells. Blackwall and Millwall SNT conducted enhanced patrols throughout the Halloween period to prevent and detect ASB on the Island. Results so far have seen several arrests, criminal intelligence reports and a cannabis warning. The reassurance given to residents is not so easy to quantify, but feedback so far has been very positive. In November, 8 arrests made for various offences. There was also a motor vehicle crime operation to address a spike in offences - 60% reduction seen over two weeks. Funding provided enhanced ASB patrols over Halloween and Bonfire Night and enhanced School patrols. Intelligence gathering and application for five separate drugs search warrants this month. In December, Two males arrested for breach of court order. Autocrime patrols - 60% reduction seen over a two week period. Public order offences - both charged. Arrest for recall to prison, TOMV, Possess Knife, Possess Cannabis, Assault on Police. Charged. Arrest for cannabis cultivation - bailed.	£35,000	£4,375	13%	No financial information yet provided by Police for Q2 and Q3 so figures based on Q1 spend.
	Extra Police Officer (ongoing from 2009/10) The project provides one additional Police Officer to enhance the strength of the current SNT.	ON TARGET	PC has been attached to the SNT's throughout the period providing additional local high visibility policing alongside their SNT colleagues	£80,000	£60,000	75%	The total budget includes funding from 2009/10. Due to the recruitment period for the police officer the full amount will not be spent until Q1 of 2011/12. As such spend for 2010/11 has so far been £30,000
	CCTV camera This project has various options to improve CCTV coverage; all systems are accessed by the CCTV Control room.	DELAYED	Project will install roof top transmitter and connect into two cameras owned by Island Homes in Castalia Square and install one new camera in St Johns Park E14. This was originally held up until the end of September due to the breeding season and protecting birds on top of Kelson House. The project on hold due to planning that is required and negotiation with Island Homes over the use of Kelson Tower. The person we were dealing with at Island Homes has now moved on and we are having to go through things again.	£30,000	£0	0%	All funding will be spent by end of Q4
	YIP The Youth Inclusion Programme (YIP) aims to prevent 13-17 year olds from entering the criminal Justice system. The programme will work with 50 young people per year in each LAP area.	ON TARGET	Annual Target: 50. Quarter 2: 31 young people engaged on the programme to date, 21 cases are in the process of activation.	£50,000	£37,500	75%	All funding will be spent by end of Q4
Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
		Youth Projects					

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
A Great Place to Live A Healthy Community	None						
	Women's Lifeguard Training Programme Women will undergo a 3 month training programme which will encompass part time flexible work	DELAYED	The November assessment was postponed due to illness of recruits which led to the course not being financially viable. It has been rescheduled for February with the second taking place in March 2011. Potential for the recruitment of 10 - 16 female lifeguards for the borough's leisure centres.	£8,000	£0	0%	All funding will be spent by end of Q4
A Prosperous Community	Youth Disabilities & SEN Employment Project (2) LBTH has commissioned the Tower Project to ensure that two young people with disabilities are placed in employment for 3 months with the Council's contractors or within the Idea Store's and Libraries.	DELAYED	Work placement opportunities are being brokered throughout the Council as well as with GLL. It is expected that both placements will have been completed by March 2011.	£5,000	£0	0%	No updated information provided from the Tower Project.
	Family Learning ESOL This project will provide a first step ESOL course for parents and carers	ON TARGET	ON track - learners recruited and courses started learners will complete in March	£7,500	£3,500	75%	All funding will be spent by end of Q4
A Safe and Supportive Community	Engaging young people with community events This project will train up to 24 NEET young people aged under 19 as stewards for events	ON TARGET	Preparatory work is underway to recruit for and run three lots of courses in March 2011. This includes design of publicity and outreach. The project will run over into 2011/12 in order that young people can benefit from the learning experiences provided by the summer programme of events.	£7,000	£0	0%	Any carry-over of the project into 2011/12 will be met by the service
	Warrior Women Personal Safety Training Course This is an accredited personal safety training course.	COMPLETE	This project worked with two young people's groups - a teenage pregnancy group and White's row young women's hostel. It engaged 31 young women onto the course. Evaluation suggests that women's confidence has increased in subject areas (Domestic Violence, confidence and assertiveness building, awareness and personal safety issues, healthy and unhealthy relationships, Sexual health and Drugs and Alcohol awareness). This project is now complete.	£6,000	£6,000	100%	All payments made
	Computers for Older People This project will be based around sheltered housing schemes and day centres. It will provide computers and software for older people who will be trained by young volunteers in how to use computer technology.	DELAYED	The Computers for Older People has made progress this quarter. Grants have been paid to some sites to purchase computer equipment A training day for volunteers was delivered by Children's Schools and Families	£60,000	£9,346	16%	A request to roll over any unspent funds (between £10,000 and £23,000) into Q1 of 2011/12 will be considered in the context of the Council's overall outturn position. Committed spending until 31st March 2011 is about £35,000 which includes monies that we are planning to allocate to sites before the end of the financial year, if this is not achieved though we'd like to roll over a total of £23,000 and return about £15,000 to the corporate pot.

Community Plan Theme Project		RAG	Comments/Progress	Budget	Spent	RAG/% Finance	Comments
	THEO Operation for Youth This project will enable a number of additional enforcement of activities, targeted issues and locations highlighted by young people	DELAYED	This project is due to commence in January as agreed with the Young Mayors. From the 29th Jan – 31st March weekly enforcement operations are planned to take place within the Brick Lane area focusing on the ASB issues related to the Sunday market: THEOs and Police officers will patrol every Sunday for the next 10 weeks from 0800-1800 hrs to provide reassurance and deal with illegal street trading issues.	£25,000	£0	0%	Total cost: £16,752. A decision is required to agree how to commit the remaining £8,248. It is not possible for the THEOs to undertake any additional activity due to operational commitments and shift rotas. The police could be requested to provide additional activity against this project or request for the funding to be carried over.
	After School Patrols for Youth This project will provide THEO after school patrols for young people	ON TARGET	The Tower Hamlets Enforcement Officers were tasked to conduct after schools patrols outside all secondary schools to patrol the school and areas around these schools to combat anti-social behaviour and reassure residents and students. Officers patrolled in pairs from Monday to Friday between 1100-1400hrs and 1500-1800hrs and worked in partnership with The Metropolitan Police Safer Schools Officers. A CCTV surveillance van was also used to provide a visible deterrent and to gather evidence of incidents of anti-social behaviour. A detailed report outlining the results of this work is available on request. It is intended to continue to conduct the patrols from the 17th January to the 31st March 2011. Officers will be deployed as part of the existing shift pattern and augmented with additional cover on rest days.	£20,000	£7,000	35%	The project has been extended through Quarter Four and the remaining funds are committed to be spend by end of Q4.
	No Place for Hate Youth Champions Ten young people from across the Borough will receive accredited training and support to enable them to fulfil the role of a Youth Hate Crime Champion.	ON TARGET	The champions worked extremely hard over Q3. All 17 young people are first aid qualified, are in the process of completing an AQA in Discrimination - Introduction to Diversity, Prejudice and Discrimination and have undertaken Child Protection training. The peer workers delivered 7 Hate Crime Awareness Training sessions with youth groups across Tower Hamlets. The majority of the youth champions have also taken part in an additional project with TID – Mediabox, which has seen them develop a magazine entitled 'J' Get Me! which is youth focused and about discrimination issues. As part of this magazine development 8 youth champions successfully completed their OCN Level 1 in Magazine production. So far the magazine has been trialled in 2 Hate Crime Awareness sessions and both of the groups of young people have liked the magazine. The champions also took part in a 6 week short project with young people at Island House community centre addressing age discrimination and intergenerational cohesion.	£15,000	£7,500	50%	All funding will be spent by end of Q4

Agenda Item 12.1

Committee: Cabinet	Date: 9 th March 2011	Classification: Unrestricted	Report No: CAB 102/101	Agenda Item:
Report of: Corporate Director Resources Originating officer(s) Oladapo Shonola Chief Financial Strategy Officer; Lisa Stone Finance Officer		TITLE: Exercise of Corporate Directors' Discretions Wards Affected: All		

1. **SUMMARY**

- 1.1. This report sets out the exercise of Corporate Directors' discretions under Financial Regulation B8 which stipulates that such actions be the subject of a noting report to Cabinet if they involve expenditure between £0.100 million and £0.250 million.

2. **DECISIONS REQUIRED**

Cabinet is recommended to:-

- 2.1 Note the exercise of Corporate Directors' discretions as set out in Appendix 1.

3. **REASONS FOR DECISIONS**

- 3.1 Financial Regulations requires that regular reports be submitted to Council/Committee setting out financial decisions taken under Financial Regulation B8.
- 3.2 The regular reporting of Corporate Director's Discretions should assist in ensuring that Members are able to scrutinise officer decisions.

4. **ALTERNATIVE OPTIONS**

- 4.1 The Council is bound by its Financial Regulations (which have been approved by Council) to report to Council/Committee setting out financial decisions taken under Financial Regulation B8.
- 4.2 If the Council were to deviate from those requirements, there would need to be a good reason for doing so. It is not considered that there is any such reason,

having regard to the need to ensure that Members are kept informed about decisions made under the delegated authority threshold and to ensure that these activities are in accordance with Financial Regulations.

5. BACKGROUND

- 5.1 Regulation B8 sets out the Cabinet Reporting Thresholds for specific financial transactions.

6. FINANCIAL REGULATION B8

- 6.1 Financial Regulation B8 sets out the reporting thresholds for the following financial transactions: -

Virements

Capital Estimates

Waiving Competition Requirements for Contracts and Orders (Subject to EU threshold)

Capital Overspends

Settlement Of Uninsured Claims

- 6.2 Under Financial Regulation B8, if the transaction involves a sum between £0.100 million and £0.250 million it can be authorised by the Corporate Director under the scheme of delegation but must also be the subject of a noting report to the next available Cabinet.
- 6.3 Appendix 1 sets out the exercises of Corporate Directors' discretions, under the stipulations in 4.2 above, that have taken place since the previous Cabinet

7. COMMENTS OF THE CHIEF FINANCIAL OFFICER

- 7.1 The comments of the Director of Resources have been incorporated into the report and Appendix.

8. CONCURRENT REPORT OF THE ASSISTANT CHIEF EXECUTIVE (LEGAL SERVICES)

- 8.1. The report sets out the individual exercises of Directors' Discretions as required by Financial Regulations.

- 8.2 The legal implications of each of the individual decisions would have been provided as part of the decision making process. These will be recorded on the “Record of Corporate Directors’ Actions” maintained by Directorates

9. ONE TOWER HAMLETS CONSIDERATIONS

- 9.1 This report is concerned with the notification of officers’ discretions under Standing Orders and has no direct One Tower Hamlets implications. To the extent that there are One Tower Hamlets Considerations arising from the individual actions, these would have been addressed in the records of each action.

10. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

- 10.1 There are no Sustainable Action for A Greener Environment implications arising from this report.

11. RISK MANAGEMENT IMPLICATIONS

- 11.1 The risks associated with each of the Corporate Directors’ discretions as set out in Appendix 1 would have been identified and evaluated as an integral part of the process, which lead to the decision.

12. CRIME AND DISORDER REDUCTION IMPLICATIONS

- 12.1 There are no Crime and Disorder Reduction Implications arising from this report.

13. EFFICIENCY STATEMENT

- 13.1 The works referred to in the report will be procured in line with established practices, taking account of best value.

14. APPENDICES

Appendix 1 – Exercise of Corporate Directors’ Discretions under Financial Regulation B8

Local Government Act, 1972 Section 100D (As amended)
List of “Background Papers” used in the preparation of this report

Brief description of “background papers”	Name and telephone number of holder and address where open to inspection.
Record of Corporate Directors actions	Luke Cully, Finance Manager, Communities, Localities and Culture Ext. 5221

Appendix 1: Exercise of Corporate Directors Discretions Under
Financial Regulation B8

Corporate Director	Amount	Description of Exercise of Discretion	Justification for Action	Contact
Corporate Director Communities, Localities & Culture	116k	Adoption of increased Capital estimate for Chicksand Ghat . This approval is in excess of the noting report threshold of £100k.	Reallocation of S106 funding within the Bishop's Square delivery programme.	Luke Cully Finance Manager CLC Ext. 5221

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A
of the Local Government Act 1972.

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